

Austria	100.00	100.00	100.00	100.00
Belgium	100.00	100.00	100.00	100.00
Denmark	100.00	100.00	100.00	100.00
France	100.00	100.00	100.00	100.00
Germany	100.00	100.00	100.00	100.00
Italy	100.00	100.00	100.00	100.00
Japan	100.00	100.00	100.00	100.00
Netherlands	100.00	100.00	100.00	100.00
Portugal	100.00	100.00	100.00	100.00
Spain	100.00	100.00	100.00	100.00
Sweden	100.00	100.00	100.00	100.00
Switzerland	100.00	100.00	100.00	100.00
UK	100.00	100.00	100.00	100.00
US	100.00	100.00	100.00	100.00

FINANCIAL TIMES

FOREIGN AFFAIRS
Marshall and Monnet,
where are you?
Page 21

FT No. 31,195
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Tuesday July 10 1990

£ D 8523A

World News Business Summary

Albanian ministers sacked in reform moves

The Albanian authorities, anxious to contain growing instability as thousands of would-be asylum seekers prepare to leave the country, announced sweeping government changes to speed up economic and political reforms.

The official news agency said the ministers of light industry, food industry, public services and internal trade had all been replaced. Page 22

Indian crackdown

The Indian Government abandoned attempts to restore the democratic process in the northern state of Jammu and Kashmir, giving draconian powers to the army and security forces to deal with the Muslim insurgency. Page 6

Hostage deal talks

Pro-Syrian security sources said Lebanese kidnappers had contacted the Syrian army command in West Beirut to arrange the release of a European hostage, believed to be Irishman Brian Keenan. Page 22

Blast arrests

South African police arrested nine right-wing whites and seized explosives in connection with a series of bomb blasts in Johannesburg. Page 6

Nicaraguan clashes

Street fighting broke out in Managua between supporters of Nicaraguan President Violeta Chamorro and striking pro-Sandinista workers, killing at least one man and wounding 12 other people. Page 22

Recession deepens

The UN said that the recession into which the east European and Soviet economies plunged in the final months of 1989 deepened in the first quarter of 1990. Page 2

Israeli Arab papers

An Israeli Arab newspaper editor accused the Israeli Government of impeding freedom of expression after the Interior Ministry closed his newspaper for three months on the grounds that it had incited violence against the Jewish state. Page 22

Former leader jailed

The former Czechoslovak Communist Party chief of Prague, Miroslav Stepan, was sentenced to four years in prison for his role in suppressing anti-regime demonstrations. Page 22

German nationalism

The celebrations that greeted West Germany's third World Cup victory demonstrated the rediscovery by young Germans of a sense of national pride. Page 3

Shamir passes test

Prime Minister Yitzhak Shamir's month-old Israeli Government passed its first survival test by defeating parliamentary no-confidence motions in a 60-51 vote. Page 22

Zambian detentions

Zambian police were reported to have detained three businessmen and an army officer in connection with last month's abortive coup attempt. Page 22

Contact with rebels

The US said it had had contacts with Liberian rebels amid reports of intense efforts to negotiate a peaceful exit for President Samuel Doe. Earlier report, Page 4

Cubans in embassy

Five Cubans entered the Czechoslovak embassy in Havana and asked for protection. Page 22

Drivers demand less

East Berlin taxi-drivers went on strike and demonstrated outside the city hall demanding lower fares. Since the two Germanys merged their economies, fares in East Berlin have more than doubled, to match West Berlin rates, and passengers who used to wait hours for a cab now shun them. Page 22

Iraq 'tried to use BNL funds to form new trade bank'

FORMER BNL Atlanta executive Paul von Wedel said Iraqi Government officials and US-based executives of Italy's Banca Nazionale del Lavoro (BNL) tried to use money borrowed by Iraq from BNL's Atlanta branch to form a trade bank that would finance the shipment of militarily useful technology and material to Baghdad. Page 22

MARKETS: Tokyo - The Nikkei average ended at 32,538.23, up 93.16, after a high of 32,608.71 and a low of 32,417.96. Frankfurt - The FAZ index ended 2,011 higher at 816.23 in mid-session, but was replaced by a final 5.94 fall to 1,923.86 in the DAX. Back Page Section II

SPICER & Oppenheim, the UK's ninth largest accountancy firm, is believed to be on the verge of agreeing a merger with Touche Ross, currently the sixth largest UK firm. Page 22

LEGAL: General UK's second biggest life insurer, announced the sale of its reinsurance subsidiary Victory Reinsurance, to the Amsterdam-based Netherlands Reinsurance Group. Page 23

ASEA Brown Boveri, Europe's biggest electrical engineering group, calculates that it can generate annual sales of around \$1.2bn in East Germany by the middle of the 1990s. Page 23

JOHN MENZIES, Edinburgh-based retail and wholesale, has written off \$26.65m in its 1989-90 accounts for the restructuring of its Early Learning Centres in the US. Page 23

MITSUBISHI OIL, Japanese refining group, and its Mitsubishi Petroleum Development affiliate announced the acquisition of Morita Petroleum, a US exploration and development company, for \$75m. Page 26

EVERGOLD International Holdings, Hong Kong investment, property and manufacturing group controlled by the brothers Mr Thomas and Mr Joseph Lau, faced the prospect of a hostile bid from Taiwanese investors. Page 24

SANWA Bank, the fourth largest Japanese bank, is to establish a leasing company in London. Page 28

EUROPEAN Commission is imposing a provisional anti-dumping duty of 24.6 per cent on Chinese imports of woven silk material for use in making typewriter ribbons. Page 5

GANNETT, largest US newspaper and media concern, has said its second quarter net profits are likely to decline, marking the first quarterly drop in earnings since the company went public in 1967. Page 25

OECD, Organisation for Economic Co-operation and Development, said the decline in export credit activity that started with the debt crisis of 1983 appears to have come to an end. Page 5

PHILADELPHIA Stock Exchange is set to establish the longest trading day for any exchange in the world when it extends its trading day to 20 1/4 hours on September 16. Page 28

AUTOMOBILES Peugeot published an increase in production for the first half of this year and announced that it was in talks on possible production in the Soviet Union. Page 24

VALEO, French motor parts maker, announced a \$63m investment in nine new factories and research centres for this year and next, injecting a fresh optimism into the uncertainty over the European automotive industry. Page 24

Summit nations united on need for aid to Moscow

By Peter Riddell and Peter Norman in Houston

LEADERS of the world's biggest industrialised democracies were yesterday preparing at their annual summit to offer a positive response to Soviet President Mikhail Gorbachev's request for aid, although sharp division remained over farm trade.

Officials in Houston preparing the draft communiqué said the leaders would agree to set up a formal procedure to assess Soviet needs and the co-ordination of such assistance, possibly involving a mission to Moscow.

Mr John Sununu, the White House Chief of Staff, said the International Monetary Fund and the World Bank might be the basis for this "technical evaluation process."

In contrast to the harmony over Soviet aid, there are no signs of agreement yet over the contentious issue of farm trade and the setting of targets for reducing environmentally damaging emissions in the air.

The Shermans or personal representatives of the summit leaders, failed to make any progress on these two areas at a long drafting session on Sunday evening.

US President George Bush, who yesterday greeted the leaders of Japan, West Germany, Britain, France, Italy,

- G7 urged to back farm trade reform
- Soviet call for western loans
- Kaku seeks change of attitude to Peking
- Real country welcome
- US, Canada plan clean-air talks

PAGE 6

Canada and the European Commission in the sweltering heat of a Houston summer, said the aim of the summit was to create "a world where peace endures and where commerce has no conscience."

Mr Bush has taken personal charge of the Soviet aid issue. He is determined to avoid an open split within the western alliance between the US, Japan and Britain, which are opposed to immediate open-ended direct aid until market-oriented reforms are in place in the Soviet Union, and the French and Germans who want to provide such financial support now.

Instead, the draft communiqué talks of a "complementary" approach in which each country provides aid in its own individual way, recognising West Germany's special position and priority.

Mr Sununu yesterday hinted at a more co-ordinated approach to the provision of technical assistance, with the US acting "in partnership" with other Group of Seven

countries. US officials have been emphasising the existing and planned provision of technical advice on the creation of a banking structure, an effective transport system and a less wasteful grain and food storage and distribution framework. At present, very large amounts of such supplies are lost in the Soviet Union.

The draft notes favourably the European Community's recent decision to send a mission to Moscow next week led by Mr Jacques Delors, the president of the Commission.

This will report back not only to the EC but also to the Group of 24 industrialised countries including the US, Japan and Canada, which are already providing assistance to eastern Europe.

Both the EC and the US were yesterday repeating their long-established positions on agriculture - the key to achieving a breakthrough in the multilateral Uruguay round of trade negotiations.

On the environment, Chancellor Helmut Kohl of West

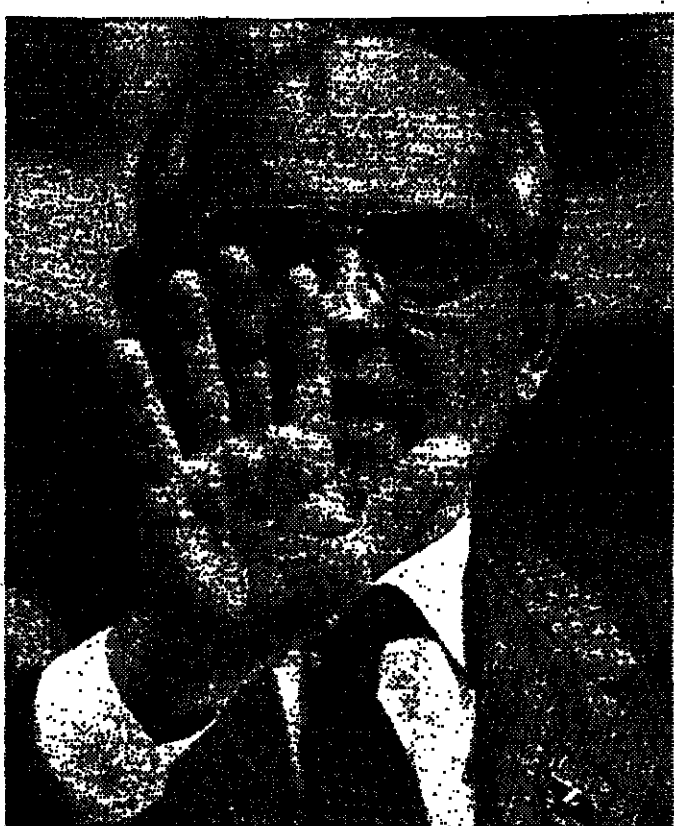
Germany, who only arrived yesterday morning after watching his country's soccer victory in the World Cup, has written to President Bush urging the summit to endorse radical measures and targets to limit carbon dioxide emissions.

As the summit opened, Soviet officials yesterday agreed large-scale western loans were urgently needed to stabilise the Soviet economy, but rejected in advance any attempt to attach political conditions to them.

Dr Leonid Abalkin, Deputy Prime Minister in charge of economic reform, agreed "economic conditions" could be negotiated with potential creditors.

Loans were needed urgently to "stabilise conditions" in the country, above all on the consumer market, to restore Soviet citizens' confidence in the Government's plans to introduce a market economy.

He was backed by Mr Eduard Shevardnadze, Soviet Foreign Minister, and Professor Nikolai Petrakov, economic adviser to President Gorbachev. "Economic aid, or rather, economic co-operation, the supply of credits, without question helps perestroika, democratisation and the humanisation of our society," Mr Shevardnadze said.



Soviet President Mikhail Gorbachev: hopes to force a reformist majority into the Communist Party leadership

Gorbachev wins battle to reform party structure

By Quentin Peel and Leyla Boulton in Moscow

THE SOVIET Communist Party congress yesterday voted to change its leadership structure in a clear victory for President Mikhail Gorbachev's reform plans.

Delegates voted by a large margin to bring the party chiefs from the 15 republics into an expanded politburo. The move means that the likely conservative Russian nominees to the party leadership will be balanced by non-Russians, some of whom are much closer to the reformist policies of the Soviet leader.

Mr Gorbachev also persuaded the conservative-dominated party congress to accept new rules requiring the direct election of the party leader and his deputy. This will in effect protect them from an inner party coup by the central committee, similar to the one which overthrew Mr Nikita Khrushchev in 1959.

The crucial changes in the party rules were bounced through the largely uncomprehending congress - aggressive in its talk, but still docile in behaviour - in a matter of hours yesterday afternoon, clearing the way for new leadership elections over the next three days.

The changes mean that the real political battle will move to the election not of the new general secretary - for no one dares to oppose Mr Gorbachev - but for his deputy, and for the membership of the new central committee.

Several leading conservative candidates have been mooted for the deputy leadership, with Mr Yegor Ligachev, the main conservative in the present politburo, and Mr Gennadi Yanayev, leader of the official trade unions, both contenders.

Yesterday's coup by Mr Gorbachev, looking tired but confident in his handling of the unwieldy congress, came as personal relations between the left and right wings of the party deteriorated further.

The party leader's closest reformist adviser, Mr Alexander Yakovlev, was forced to take the stand to accuse unknown opponents of a smear campaign, suggesting that he was openly advocating a party split, and attacking his colleague Mr Ligachev.

Mr Yakovlev, who has already announced plans to continue on Page 22

KGB chief hits back Page 22

Moi flies home as violence spreads

By Julian Ozanne in Nairobi

VIOLENCE and unrest spread across Kenya yesterday as riot police fought running battles in the capital with stone-throwing mobs, forcing Kenyan President Daniel arap Moi to fly back from an Organisation of African Unity meeting in Addis Ababa.

Riot police armed with batons, G3 automatic rifles and tear gas fought running battles in the capital with rioters. Violence spread to other parts of the country on the third day of unrest, which began as a demonstration for multi-party democracy, and which now poses a serious challenge to Mr Moi's authority.

Scores of arrests were made, dozens of people were reported seriously injured with gunshot wounds, and the death toll rose to at least nine, including a seven-year-old schoolboy shot dead by police yesterday at Ndenderu, 10 miles north of Nairobi. Eight empty carriages were found around his body which was left on the

road for several hours. Throughout the day increasing tension and nervous police in Nairobi with stone-throwing mobs, forcing Kenyan President Daniel arap Moi to fly back from an Organisation of African Unity meeting in Addis Ababa.

The Government lashed out at the US after its embassy in Nairobi officially announced it was sheltering Mr Gibson Kama Kuria, a leading government critic and prominent human rights lawyer who has been in hiding from security police for several days.

Accusing the US of interfering in Kenya's internal politics, a government statement read out over the radio said: "The embassy has openly given solace and support to elements within the country bent on destabilising the constitutionally elected Government of Kenya."

Mr Kuria was one of the last remaining leaders of the campaign for a multi-party democracy not to have been detained

last week in advance of a rally called for last Saturday to demonstrate popular support for the movement. At least 6,000 people attended the rally which turned into a riot.

Nairobi was tense last night as gangs of barefoot youths in ragged clothes mounted makeshift roadblocks on the outskirts of the capital and continued stoning vehicles and setting fire to buses and government cars in many of the slum areas of the city.

For the first day, yesterday, rioting spread outside Nairobi to Nakuru, Muranga, Nyeri, Kiambu, Kiunga and Kiunga, the former constituency of Mr Matiba. Several shops were reported looted and destroyed and police fired into crowds of demonstrators calling for a multi-party democracy.

Violent clashes began early in the morning in the Nairobi suburbs of Kangemi, Kileleshwa, and Dandora. Youths chanting "Down with Moi," "two parties" and "Free

Matiba," (a reference to Mr Kenneth Matiba, the de facto opposition leader who was detained last week) stoned buses and burnt down buildings belonging to the ruling party, KANU.

Drivers of cars who refused to flash a two-finger salute, the sign of support for a multi-party system, were intimidated and stoned by gangs.

Riot police, who have exercised considerable restraint over the past few days, appeared to be becoming dangerously tense and violent, beating up innocent bystanders and shooting off volleys of automatic gunfire.

News of the renewed violence panicked the residents of Nairobi. Most of the downtown shops and businesses closed early and several western embassies advised their nationals to stay at home.

"The threat now is of a gathering slide into anarchy," said one western diplomat.

Cut in UK interest rates ruled out as sterling nears DM3 level

By Rachel Johnson in London and Peter Norman in Houston

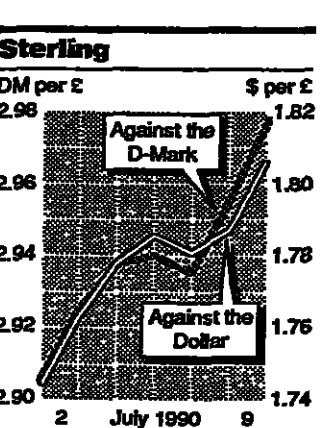
THE UK monetary authorities allowed sterling to rise on the foreign exchanges yesterday to brush up against the DM3 barrier.

Mr John Major, the Chancellor, speaking in Texas where he was attending the world economic summit, said that the rise was hardly an "unsustainable surge," and repeated that the Government had no plans to cut interest rates in its wake.

The barrier to reducing interest rates was the inflation rate, which was "significantly higher" than he would like. He made clear at a press conference before the opening of the summit that UK entry into the exchange rate mechanism (ERM) of the European Monetary System (EMS) would not be imminent until UK inflation converged to the European average.

His comments did little to prevent sterling climbing rapidly to close more than 2 pence up at DM3.9781 - the highest close for nine months.

The pound last broke through the DM3 level - the



round number against which Mr Nigel Lawson, the ex-Chancellor, chose to peg sterling in October last year, shortly before Mr Lawson resigned.

Yesterday it also made strong gains against other currencies, which traders said were scarcely moving in a day dominated by sterling.

Against the dollar, the pound closed in New York up two cents at \$1.805.

The Bank of England and the Treasury both welcomed sterling's rise without acknowledging that such a strong exchange rate could damage the company sector or the UK's export performance.

In Houston, the Chancellor said it was up to British companies to keep their wages down as part of the UK's counter-inflationary policy and denied that the strong pound would damage exports. Mr Neil Williams, the Confederation of British Industry's senior economist, said the strong pound was an "added strain" to companies already struggling with high interest rates.

The authorities refused to speculate how much further sterling could rise, saying it set no targets. The pound had not yet regained its 10 per cent fall since the beginning of last year, they said.

The Bank of England welcomed the stronger exchange rate as a more effective anti-inflationary weapon than the exchange rate. The current

Continued on Page 22

Currencies, Page 42

CONTENTS

The Japanese pizza: Seaweed ousts salami to create a top seller	4
Anti-dumping actions: Bargain in the air for Galt rule on predator pricing	5
Management: Finding overseas staff - first, get the team right at home	10
Business Survey	15-16
Editorial Comment: A fresh wind in Africa: Don't delay on community care	20
Europe's growing hotel appeal: The internationalisation of a leisure industry	20
Lex: Sterling; Legal & General; new issues: Globe	22
Europe	23
Companies	25
America	26
Companies	27
International	28
Companies	29
World Trade	30
Britain	7.8
Companies	30-32
Arts Guide + Reviews	19
London	9
Commodities	33
Crossword	42
Currencies & money	42
Editorial Comment	30
Financial Futures	32
Foreign Affairs	21
Gold	36-37
Int'l. Capital Markets	21
Letters	39-41
Lex	22
Management	10
Observer	20
Stock Markets	36-45
Technology	36-37
Unit Trusts	39-41
World Index	46

Israel faces breakdown in plan to absorb Soviet exodus

Israel is starting to run out of places in which to put the stream of Jews pouring in from the Soviet Union. Cabinet minister Ariel Sharon (left) has won approval to build 3,000 prefabricated homes. Page 4

Israel is starting to run out of places in which to put the stream of Jews pouring in from the Soviet Union. Cabinet minister Ariel Sharon (left) has won approval to build 3,000 prefabricated homes. Page 4

MARKETS

STERLING New York close \$1.8055 (1.7865) London: \$1.8055 (1.7865) DM2.9775 (2.955) FF9.9225 (9.92) SF2.5175 (2.5025) Y272.75 (268.75) £ Index 93.9 (93.1)	DOLLAR New York close DM1.8516 (1.8522) FF6.5895 (6.545) SF1.3955 (1.399) Y151.15 (151.7) London: DM1.8495 (1.854) FF6.535 (6.5225) SF1.395 (1.4015) Y151.05 (150.95) \$ Index 85.9 (86.2) Tokyo close: Y150.7	STOCK INDICES FT-SE 100: 2,397.5 (-2.9) FT Ordinary: 1,829.2 (-5.7) FT-A All-Share: 1,152.34 (-0.23) New York close DJ Ind. Av. 2,914.11 (+9.16) S&P Comp 359.52 (+1.10) Tokyo: Nikkei 32,538.23 (+93.16)
W SEA OIL (Argus) Brent 15-day \$15.6 (15.85)	US closing rates Fed Funds 8 1/4% (8 1/4) 3-mo Treasury Bill yield: 8.029% (8.002) Long Bond: 102 1/4 (102 3/4) yield: 8.545% (8.5)	LONDON MONEY 3-mo interbank closing: 1413-1433% (1431) Libor long gnt future: Sep 83 1/4 (83 3/4)

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EUROPEAN NEWS

Big fall in E Europe's first-quarter output

By William Dullforce in Geneva

THE RECESSION into which the east European and Soviet economies fell in the final months of 1989 deepened in the first quarter of 1990, according to the United Nations Economic Commission for Europe (ECE).

The ECE secretariat reports a 13.4 per cent decline in industrial output in the six east European countries in the first quarter compared with the same period in 1989. Soviet output was down by 1.2 per cent.

Exports in the six countries fell by 14.3 per cent and imports by 5.8 per cent. Soviet first-quarter exports were down by 7 per cent but imports rose by 6 per cent, leading to a record \$3.8bn trade deficit.

By mid-1990 it was clear that policies, such as that pursued in the Soviet Union, aimed at stabilising activity under old economic frameworks had failed, the ECE comments.

The ECE says that policies of austerity, such as those under-

Polish industrial sales fall by 28.7%

POLAND'S industrial sales fell by 28.7 per cent in the first six months of the year compared with the same period last year, according to preliminary figures from the government-run Central Statistical Office, writes Christopher Robinson in Warsaw.

The light industry and the food processing sector were the hardest hit under the Government's stabilisation programme, both recording falls

taken by Hungary and Poland with the support of the International Monetary Fund, have largely achieved their initial goals - but at the cost of a far deeper recession than expected, particularly in Poland.

The recession in eastern Europe and the Soviet Union has far from run its course, the

in output of around 40 per cent. The metallurgical industry was the least affected, with an 18 per cent drop.

At the same time, though, exports to hard currency markets, at \$4.7bn, have grown by 10.8 per cent and the hard currency surplus has reached an unprecedented \$2.1bn, thanks to a 39.7 per cent slump in purchases.

The country's surplus in its Comecon trade in the first half

ECE says. Referring to reports that international banks have curtailed their lending to the Soviet Union, Hungary and Bulgaria, it expects the access of all eastern countries to commercial credits will be constrained soon.

Since financing from the European Bank for Reconstruc-

tion and Development will not be available until next year, new credit lines, and IMF and World Bank facilities will be increasingly important.

In connection with the Soviet Union's first-quarter trade deficit, the ECE raises the question of why Soviet payments were delayed when it

had some \$15bn on deposit with banks reporting to the Bank for International Settlements at the end of 1989 and gold reserves estimated at over more than \$30bn.

It considers it likely that the Soviet Union financed at least part of its first-quarter deficit by drawing on its EUS assets and points to reports that some of the gold stock has been used as collateral to raise short-term credits.

Unless other loans similar to the DM5bn (\$3.03bn) government-guaranteed bank credits recently announced by West Germany are forthcoming from other countries, the Soviet authorities will be forced to reduce the growth rate in imports and possibly even the overall level, the ECE forecasts.

Further lending is being discussed at the summit meeting in Houston of the Group of Seven industrial countries. Houston summit, Page 6

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Further lending is being discussed at the summit meeting in Houston of the Group of Seven industrial countries. Houston summit, Page 6

Political heat 'prevents' BA from talking to Interflug

By David Goodhart in Bonn

POLITICAL pressure in Bonn and East Berlin has prevented British Airways from negotiating the acquisition of a stake in Interflug, East Germany's state-owned airline, Mr Reinhold Wutke, head of East Germany's Competition Office, claimed yesterday.

"The East German Transport Ministry prevented Interflug from negotiating with the British. Politicians in Bonn and East Berlin want one single national airline," Mr Wutke told the magazine Der Spiegel.

Although concern to prevent foreign control of a "national" airline is certainly not confined to Germany, concern has been expressed in Brussels about

takeovers in East Germany. Last week Sir Leon Brittan, the EC Competition Commissioner, wrote to the East German Government expressing concern at recent takeovers of East German companies by their West German counterparts.

The EC also said it intended to investigate the acquisition by Ruhrgas, West Germany's biggest gas company, of a 35 per cent stake in the East German gas network.

Mr Wutke said he was getting a firmer grip on the

German monopoly problem. He said he had written to East Germany's 200 biggest companies asking for early information about planned mergers and also claimed to have prevented anti-competitive all-

man takeovers in the sugar and cement industries.

BA officials said it was the airline's "long standing policy not to comment on any rumour or speculation regarding acquisitions and investments." However, BA has been actively seeking international partnerships as part of its overall global airline policy and has been negotiating airline related ventures in the Soviet Union and elsewhere in Eastern Europe.

For its part, Lufthansa said yesterday that it knew nothing of a BA interest in Interflug. A spokesman did, however, confirm that Lufthansa has taken a 26 per cent in the airline, and that it is planned that the future government of a united Germany will hold 51 per cent, with 23 per cent remaining in East German hands.

The West German Government currently owns 51 per cent of Lufthansa.

Der Spiegel claims that Mr Heinz Ruhnau, head of Lufthansa, made it clear to Mr Andreas Kramer, the new young head of Interflug, that talks with BA and Pan Am must be stopped. Pan Am has a major German-based airline operation. The financially troubled US airline has indicated it would either be prepared to sell its German operations or forge a partnership with a European group.

However, Mr Ruhnau indicated that there were no plans to merge Interflug with Lufthansa. "We want Interflug to exist as an independent modern little company in Germany," he was quoted saying.

But Lufthansa is said to be anxious to ensure that Interflug does not start to compete, as it had planned, on west European routes but sticks to its east European and Soviet connections. The two airlines now have 31 weekly flights between East and West Germany.

The Lufthansa chairman also disclosed that Interflug will completely replace its fleet of ageing Soviet aircraft around the beginning of next year keeping its existing Airbus aircraft.

There have been reports that Lufthansa has plans to lease to Interflug some of its older Boeing 737 twin-engine aircraft which the West German carrier is beginning to replace this year with newer aircraft.

Lufthansa last week signed a contract for 30 Airbus A321 twin engine narrow body

liners and took options on 20 more. The A321, a stretched version of the A320, will be the first Airbus aircraft to be assembled at a new final assembly line in Hamburg after a long political battle between the four Airbus partners.

Nationalists fear ethnic troubles

ROMANIAN nationalists staged a protest in central Bucharest yesterday and warned of further ethnic trouble in Transylvania, home of most of the country's large Hungarian-speaking minority. Reuters reports from Bucharest.

Leaders of Vatra Romanesca (Romanian Hearth), the right wing nationalist movement, told crowds of hundreds of people in squares throughout Bucharest that the National Salvation Front government should not bow to separatist demands.

Three people died and more than 200 were injured when Romanians and ethnic Hungarians clashed in Tirgu Mures in Transylvania in March.

Czechoslovaks pay the price of reform

By John Lloyd

FOOD prices went up all over Czechoslovakia yesterday. No butter, sugar or meat was available in most parts of Prague, including Maj, the big supermarket on Narodni Street near Wenceslas Square, because heavy demand last week had wiped out all supplies.

All last week, the queues snaked along the streets - and this in a country which has been smug about the relative ease of its shopping and plenty of its shelves. The battle to beat the rise was frantic and bad-tempered and many were losers.

Mr Franta Ruzicka, a journalist trying to stock up for the extended weekend holiday, could only get frozen vegeta-

bles, "which are disgusting". Mrs Eva Bogrenova, mother of four-month old twins, was determined to stock up on baby milk: the price of a 350gm packet was to go up from 10 koruna to 21 koruna (from about 25p to 50p, at the tourist exchange rate).

But she was deterred by the double pressure of long queues and snarling babies. "I said, to hell, I'll pay the higher prices and avoid the lines."

The rises are, inevitably, the first sign of economic reform for many Czechoslovaks. The prices of many basic food products rose by about a quarter, though other commodities, and rents, are still held down.

This is not the price explosion which Poland suffered a

little less than a year ago, but it is enough to make the staid Czechoslovaks worried, and even a little upset.

"People are angry that babies' milk should go up by over 100 per cent," said Mrs Bogrenova - but added: "I must say, though, I've had to buy it in Austria and it was underpriced here."

Mrs Ivana Klabanova, a secretary with two children in their early teens, complained: "You can't get sugar anywhere: people were buying huge amounts, 50 kilos, these past weeks. And many people bought piles of meat."

The prices, when translated into western currencies, were generally very low and will still be low after the rises. But

wages are low, too: an average salary might be some 3,500 koruna a month. And most Czechoslovaks know this is only the beginning.

Some prices have risen very sharply indeed: fruit juice, for example, up from 3.40 koruna a litre to 17. Other prices are marginally up: carp has gone from 33 to 36 koruna a kilo.

But many basics have nearly doubled. Bread has risen from 3.90 koruna to 6.50 for a 1.5kg loaf, high-grade beef up from 85 to 150 koruna, veal from 65 to 85.

Vegetables have stayed the same, though many are sold freely in markets, and this reflects supply and demand and the bartering talents of buyer and seller.

Are your staff a bunch of know-nothing amateurs?

Think about it

Each one of your people has been hand-picked, trained at your expense and well paid to do a job of work

But how much do they really know?

Could they tell you (to a percentage point or two) your major competitor's market share?

Are they au fait with international developments? Are they clued up on your customers' company reports.

The chances are, they're not.

But to be fair, that's not what you pay your staff to do. You pay them to manage, to make decisions, to do their jobs to the best of their abilities.

And nowhere in their job

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FT/90

UK condemns EC beaches report

By Tim Dickson in Brussels

A DAMNING report on the quality of Europe's beaches was itself condemned yesterday for containing information which is out of date.

The glossy review of bathing water published by the European Commission under the terms of a directive agreed in the mid-1970s - is a popular Brussels tradition at this time of year.

The review is timed for maximum publicity as the holiday season gets under way.

It awards bouquets (the famous EC blue flag) and bricksbats (or black marks) to hundreds of "designated" beaches across the Community.

Its findings, however, were immediately challenged by the British Government because it only contains data compiled in 1988.

"I have to say we are baffled," said a British spokesman last night. "About 70 beaches in today's

report had reached at least the required standard by last year. "We understand that other countries have not yet provided 1989 figures but we can't understand why British beaches should be stuck with a bad name that they do not deserve," the spokesman said.

An EC spokesman defended the decision to publish the report in its current form, pointing out that Brussels is only carrying out its obligations under the Treaty of Rome, and that Commission staff are dependent for reliable information on experts in the member states.

Privately, though, some officials admit that "blackening" resorts on the basis of 1988 findings is unfair.

The 1976 directive on bathing water - which contains almost 20 "parameters" - gave member states 10 years to bring their beaches up to the required standard.

Mr Carlo Ripa di Meana, the

EC environment commissioner, said yesterday that there had generally been "a significant improvement" since the legislation came into effect but he added that there were still a large number of beaches "where clean-up measures are needed".

On the basis of 1987 and 1988 results Brussels has started legal proceedings in the European Court of Justice against 11 of the 12 member states.

Portugal has been given until 1992 to meet the relevant norms.

John Hunt, Environment Correspondent, adds: Mr David Trippier, British Minister of State for the Environment, said the latest information on local bathing water quality would be posted at all British beaches.

He has asked Mr Ripa di Meana to adopt similar measures throughout the Community.

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EUROPEAN NEWS

World Cup win brings Germans even closer together

THE CELEBRATIONS that greeted West Germany's third World Cup victory have proved, if proof were still needed, that young Germans have rediscovered a normal sense of national pride, writes David Goodhart in Bonn.

When Germany won the World Cup in Switzerland in 1954 the still-shattered country could only just muster a "we are somebody again" feeling. The 1974 victory, although it was in Munich, brought few flags out on to the streets, and, during the pre-final formalities, most German players were more interested in chewing gum

than singing the national hymn. How different it was on Sunday. Most of the players actually made an effort to sing the national hymn, and one was even quoted as saying he was singing for German unity.

And after the deserved, if rather desperate, German victory, the normally diplomatic national manager, Franz Beckenbauer, said: "[After unity] the choice (of players) will become even bigger, and nobody will be able to beat us for years. I'm sorry for the rest of the world, but that's the truth."

As he spoke these words hundreds

of thousands of young Germans, from west and east, were on the streets of all big towns draped in the black, red and yellow flag, singing football chants or simply "Deutschland, Deutschland". Tens of thousands more followed the Italian example, jumping into their cars and hooting their way round town.

After similar, although lower-key, celebrations following the semi-final victory over England, a Bonn teacher said: "This is quite new, there was nothing like this even when we reached the final in 1966." In Bonn, after the semi-final, there was at least

sufficient tolerance to accommodate with good humour a small counter-demonstration by disappointed England supporters.

After Sunday's victory national feeling did, however, tip over into aggression in a few places. There were pockets of violence in several cities, particularly Hamburg and Berlin - where the western side of the city emphasised its hegemony by drawing most of the action to the Ku'Damm, the main thoroughfare.

An 18-year-old was decapitated after he stuck his head out of a tram window in Cologne, and three more peo-

ple died in car accidents. Some shops were plundered and there was a prison riot in Leipzig.

Oddly enough, it remains unclear whether a united Germany will be able to field one team in the European Championships in Sweden in 1992. The final date for entering or withdrawing teams has passed and the two Germanys have been selected for the same qualifying group. But after Sunday's victory it becomes harder than ever to believe that with one economic and political unit, and one Olympic team, the Germans will put up with two football teams.

Pressure grows in France for defence cuts

By Ian Davidson in Paris

PRESSURE IS growing in France for early defence cuts, not only because of an increasingly rigorous budget squeeze, but also as a surprise consequence of last week's Nato summit.

The budget squeeze will almost certainly mean a significant reduction in armed forces personnel, and may well bite into weapons programmes. President François Mitterrand, speaking at the Nato summit in London, also suddenly placed on the table the question of a withdrawal of all France's forces from West Germany.

"Logic will require," he said, "that the French army should return home, as soon as the role of the Four Powers [in Germany] have ended, first politically and diplomatically, second militarily."

The budgetary squeeze has intensified as a result of the Socialist Government's determination to reduce the budget deficit by FF100bn (€10bn) each year. That target remains immutable again this year, as part of the Government's hard franc policy. With the end of the cold war and the

hope of a far-reaching conventional disarmament agreement in Vienna, the defence budget is being pared back compared with priority areas like education and research.

Last year the Government slowed the rate of growth of the defence equipment programme for 1990-1993 from FF470bn to FF420bn. But by dint of stretching and delaying its procurement programme, the Defence Ministry has managed to avoid cancellation of any important weapons system.

Mr Michel Rocard, the Prime Minister, is expected to decide soon between the FF17bn cut demanded this year by the Finance Ministry, and the FF100bn equipment budget sought by the Defence Ministry.

Mr Jean-Pierre Chevènement, the Defence Minister, has tentatively proposed cutting armed forces numbers by 35,000, or 5.5 per cent, over the next four years; but he is already protesting in public that any further lowering of the equipment budget would damage the procurement programme.

E Germans shun local staple foods

By Leslie Collitt in East Berlin

EAST GERMAN shoppers, angered by shortages and exorbitant food prices, are rejecting an imperfect market economy and taking their D-Marks to lower-priced competitors in the west.

In a classic consumer protest, citizens are shunning locally sold bread, milk, potatoes and other staple foods, which are often more than 50 per cent more expensive than in the west. Most of the expensive goods, moreover, come from West Germany.

Many East German shoppers are driving hundreds of miles to buy food and other goods across the border. Yesterday they stormed low-priced west Berlin supermarkets and left behind bare bread shelves less than an hour after opening. A 1lb loaf of sliced bread typically costs DM2.40 in East Berlin and 98 pfennigs at the popular Aldi discount food chain in West Germany. Aldi said it would soon open outlets throughout East Germany.

The East German authorities blamed the monopoly retail organisations, HO and Konsum, for overcharging customers and artificially creating shortages by giving in to pressure from their western partners and refusing to buy East German produce.

In a rare public display of anger, Mr Lothar de Maizière, the Prime Minister, accused the two retail groups of charging extortionate prices to finance their "overblown" administrative apparatus. He threatened fines and closures if prices were not lowered.

Mr Ernest Vatter, head of the Hülle supermarket chain in West Berlin, recently bought by Konsum in East Berlin, said East German shopkeepers would soon lose out to western retailers if they did not lower their prices.

Konsum, recently privatised along with HO, which has joined forces with a supermarket chain in the west, said it would combat huge price rises with the help of its own inspectors. But the underlying cause was the monopolistic position of East German wholesalers, it said.

The 'well-paid sinecures' which guard D-Mark

David Marsh describes the little-known make-up of the German Bundesbank council

AS Germany prepares for full unification, the 18 men on the Bundesbank's policy-making council are preparing for changes.

Underlying both the extension of the West German central bank's power and a strong degree of historical continuity, the Bundesbank's central council on Thursday meets for the first time in East Berlin.

The venue is the Bundesbank's new provisional headquarters in East Berlin. In a wing of the old pre-1945 Reichsbank, used for much of the post-war period to house the central committee of the East German Communist Party.

The council is the supreme guardian of the D-Mark. Following German economic and monetary union on July 1, its writ now runs in East Germany too.

The Bundesbank is, it might be argued, Germany's most respected institution. Its reputation and influence spread around the globe. But the way that the Bundesbank arrives at decisions is a diffuse process understood by only a few.

The body is made up of the central bank's directorate (currently seven-strong) and the regional central bank presidents, political appointees from West Germany's 11 federal states (Länder).

It is a mixed group of former state politicians, professors, officials and economists. Five - including Mr Karl Otto Pöhl, the Bundesbank president, who chairs the council - were once journalists.

The council meets every other Thursday, normally around a large table at the top of the Bundesbank's 13-storey headquarters in Frankfurt. Members take their place at the council table according to length of service. It may thus take 10 years or more for newcomers to move up from their place at the foot of the table towards the president and vice-president (currently Mr Helmut Schlesinger) at the top.

Few of the Land representatives making the fortnightly pilgrimage to Frankfurt in their chauffeured Mercedes would claim that their DM350,000 (£125,000) a year posts are particularly onerous. "Well-paid sinecures," is how

The decision-making body of Germany's most respected institution, underlying the extension of its power and preparing for re-unification, meets for the first time in East Berlin this week

Professor Karl Schiller, the former Economics Minister, describes them. "There is no more pleasant job," confides one former Landescentralbank president.

Already the central bank council is a somewhat cumbersome decision-making body. None the less members praise the council's collegial spirit. "We are a homogenous group,

in spite of our differences of opinions, and we do not split up on party political lines," says one experienced participant.

Once Germany is re-united, probably by the end of the year, the council could become still more unwieldy with the addition of the five East German Länder.

As a result, Mr Pöhl is deter-

mined soon to tackle the politically sensitive question of reorganising the council. Increasing the council to 25 - through five new Länder from East Germany plus a mooted two extra directors - could compromise the Bundesbank's independence from political influences, and heighten the danger of news leaks, Mr Pöhl believes.

Chairing the council requires political aplomb. Mr Pöhl, in charge for 10 years since his predecessor, Mr Otmar Emminger, retired, is generally praised for his skill in steering meetings.

"We can be glad that we have someone who combines such intuition and political

understanding," one Land central bank president says. "He knows how to be firm without being insulting," says another long-standing council member. He adds: "Pöhl is not really typically German. You can see this in his sense of humour."

In contrast to his austere predecessor, who used to take pride in carrying his own bags at international financial meetings, Mr Pöhl enjoys the good life. He always makes sure that members of the council have sufficient to eat and drink. Festive meals are habitually given to celebrate council members' 60th birthdays. Since the average age of Council members is 61½, these are frequent.

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INTERNATIONAL NEWS

Thai economy set to repeat high rate of growth

By Roger Matthews in Bangkok

THAILAND'S economy is set for a third successive year of double-digit growth, according to latest estimates from the Bank of Thailand. Mr Chavalit Thanchavan, the governor of the bank, said that the success of anti-inflation policies had boosted growth prospects for the second half of the year, with the economy now likely to expand by about 10.4 per cent in real terms as against earlier predictions of 8.5 per cent.

The National Economic and Social Development Board has already this year revised the 1988 figure from 11 per cent to a 12-month record of 13.2 per cent. It is understood it will soon revise the 1989 GNP growth figure to more than 12 per cent, compared with the announced 10.8 per cent. Officials say it is not unreasonable to expect an average 12 per cent growth rate over the three-year period.

This is despite Thailand's well-publicised infrastructure problems, its worsening shortage of technical and management skills, rocketing land prices in the Bangkok area which are forcing substantial rises in the office and accommodation rentals market, and continuing uncertainties in the political arena.

This upbeat assessment of the economy may in part be designed to offset concern over the resignation from the Cabinet last month of General Chavalit Yongchaiyut (no relation to the central bank governor), an apparent worsening of relations between the elected government and the military, and a scheduled no-confidence motion tabled by opposition parties in parliament.

Hopes that Gen Chavalit's ambitions had been temporarily satisfied by being offered the deputy leadership of Chart Thai, the single largest party in the ruling coalition, appear

to have been misplaced. Meanwhile, Gen Sunthorn Kongsong, the military supreme commander, stoked the flames of speculation while supposedly damping them by announcing that the army had no intention of toppling the government. "There is no reason to stage a coup d'état", he declared.

Such utterances have a more unsettling impact on daily trading on the increasing volatile Securities Exchange of Thailand than they do on longer-term investors. Despite a decline in applications for Board of Investment privileges this year, the overall investment outlook remains bullish. Industrial investment in 1990 and 1991 is forecast to be greater than for 1989, with projects valued at more than \$200 million getting under way this year.

The central bank governor said he remained concerned at the rate of credit growth with total commercial bank lending expected to increase by over 30 per cent this year, some 5 per cent above target. The Bank of Thailand has urged banks to restrict credit and to be particularly rigorous in handling applications for what it terms non-productive sectors of the economy such as land speculation and condominium building.

The central bank says, however, that it does not think it will be necessary to increase interest rates further and is optimistic that inflation can be held to around 7 per cent this year, about 2.5 points higher than in 1989.

The unexpected bonus of a sharp fall in international oil prices this year has helped to ease Thailand's inflation worries while also limiting the deterioration in the trade deficit. The central bank now expects exports to grow by about 15 per cent and imports by 20 per cent, resulting in a trade deficit of just over \$700 million.

Seaweed ousts salami from Japanese pizza

By Stefan Wagstyl in Tokyo

THE top-selling pizza in Japan would make an Italian weep in his grappa. The cheese-and-salami treat which most appeals to Japanese comes adorned with spinach, seaweed and bamboo shoots.

The success of the "Japanese-style" pizza is the culmination of half a lifetime's work in pizza marketing for Mr Takuji Hashimoto, the president of the pizza operations of Asahi Beer, a leading brewery. It is also conclusive evidence of a case he has been trying to make almost since he started - that the Japanese taste in pizza is radically different from that in Rome or New York. He says: "The Japanese market for pizza is uniquely Japanese."

The point seems self-evident to the cheerful Mr Hashimoto, who likes to take a visitor to Asahi's nearest restaurant and order six different pizzas for tasting. However, only for the last two of his 17 years in the business has Mr Hashimoto been free to back his judgement.

Asahi started in the pizza business with a joint venture in 1973 with Pizza Hut of the US, the world's largest pizza company. But Pizza Hut Japan failed to meet the partners' expectations and two years ago the two companies divided up their 30 restaurants. Since then Asahi claims sales have soared by more than 50 per cent while Japan Pizza Hut's have languished. Asahi has opened 11 new restaurants against Pizza Hut's six. Pizza Hut, a subsidiary of PepsiCo, the cola company, declined to comment.

The root of the argument between Asahi and Pizza Hut was Pizza Hut's insistence that its pizzas had to be the same the world over, with few concessions to Japanese taste. Pizza Hut's view was summed

up in the words of one executive who said success was a matter of bringing "the true pizza, as we know it worldwide, to the Japanese people".

Mr Hashimoto believes the single biggest change he has made has been to update the menu constantly, introducing new dishes at least two or three times a year.

Fearlessly, Mr Hashimoto re-wrote the hallowed Pizza Hut recipe. The dough was altered because the original was thought too soggy. "Cheese blend" was introduced alongside traditional mozzarella on the grounds that it had more taste. Asahi rang the changes with the toppings - as well as "Japanese style", pizzas decked out like Mexican tacos have proved extremely popular.

Success has given Asahi the confidence to invest in new restaurants, planning 30 or so in the next 10 years: a new outlet in Nagoya, finished to look like a French country house, cost ¥270m (\$1.7m).

Not surprisingly, the moral Mr Hashimoto draws from the pizza story is that joint ventures in fast food are hard to manage, unless Japanese managers are given their head.

As another example he cites Shakey's, the market leader in pizza, which has turned from a US-Japanese joint venture to one in which the Japanese partners have 91 per cent control. But Mr Hashimoto acknowledges there are no hard and fast rules - in hamburgers, the market leader is McDonald's, 100 per cent US-owned, and in chicken, Kentucky Fried Chicken Japan has just celebrated its 20th anniversary as a joint venture between Kentucky Fried Chicken of the US and Mitsubishi Corporation.

The music stops at Africa's single party

Three decades of undemocratic rule are being widely challenged, writes Julian Ozanne

THE RIOTS and demonstrations which have shaken African dictatorships and one-party states in recent weeks could hasten the end of an undemocratic post-colonial era already three decades old.

The latest troubles in Kenya, hitherto regarded as one of the most stable and peaceful countries in Africa, were sparked by a growing momentum for a multi-party democracy among Nairobi's slum dwellers and urban middle class.

Although there is clearly a criminal element involved, the youths in the forefront of battle with anti-riot police have a clear, if somewhat simple, agenda: an end to the one-party regime of President Daniel arap Moi.

Inspired by the political eruptions in Eastern Europe, their cause fuelled by poverty, many people have chosen to work for political pluralism in Africa.

"When the one-party state failed in east Europe, its birthplace, we in Africa began to examine our own political arrangements," said the Reverend Timothy Njoya, whose sermon to Kenyans last New Year's Eve on this theme began the campaign for a multi-party system. Mr Njoya, a Presbyterian minister, was confined two years ago to a parish 70 miles north of Nairobi because of his outspoken views on human rights.

Since January riot police have been called onto the streets of towns and cities in the Ivory Coast, Zambia, Gabon, Benin, and Zaïre to suppress rising opposition to one-party regimes, all of which have been in power for more than 18 years. The death toll across Africa has yet to be counted, but it is already in the hundreds.

In several countries, such as Gabon, Congo, Benin, Cameroon and Zambia, governments have bowed to pressure and attempted to implement limited reform programmes to buy off opposition, at least in the short term. But few observers believe that controlled change designed to keep the old guard in power can be a lasting solution.

Within a few years of independence the one-party state became established across Africa, with a few notable exceptions such as Botswana and Senegal. In some countries, such as Mozambique and Angola, it emerged as a result of guerrilla warfare which used Marxist ideology and military tactics to unseat colonial powers. But in most of Africa it was deliberately imposed by the small cliques which took power in the aftermath of the nationalist struggle and wanted to hang on to the

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accompanying spoils.

Patronage, an accepted political tradition in tribal African societies, was liberally employed to keep the post-independence generation of leaders in power. In many states from Zambia and Malawi to the Ivory Coast a leadership associated in each case with one man became the established norm.

absolute power by saying that the one-party system provided stability during the difficult process of national development.

In Kenya, Mr Moi maintains that his people are not yet sophisticated and mature enough for a multi-party system and that tribalism would rear its ugly head if there was a move to democracy. The argument that tribalism is waiting in the wings to reassert itself as the one-party state crumbles has been lent credence by the tribal violence in Burundi, Nigeria and Uganda since independence and which has more recently afflicted Liberia.

But advocates of a multi-party system say that tribalism cannot be utterly suppressed - whether in Canada, the Soviet Union or Africa - and is better channelled through a democracy. They say the danger of the one-party state is that it tempts the individuals or the tribes which hold state power to allocate jobs and economic resources to their own advantage.

Whatever the theoretical arguments, the challenge to the one-party state across Africa - encouraged by resentment about corruption and the dominance of small elites - is now more widespread and popular than ever.

Uneasy lull in battle for Monrovia

A scaling down in Liberia's civil war provided breathing space yesterday for intense efforts to negotiate a peaceful exit for embattled President Samuel Doe, Reuters reports from Abidjan.

By midday, no fighting had been reported in the capital, Monrovia, since the rebels pulled back to its outskirts on Sunday.

The motive for the withdrawal was uncertain. The rebels have denied they agreed to a ceasefire announced by Mr Doe on Friday and it was not clear if they had retreated to regroup or had been split by internal disagreements.

Liberia's West African neighbours took advantage of the lull to press ahead with last-ditch efforts to avert a bloodbath if the rebels take full control of Monrovia, a city of 500,000 people. Peace talks were to resume today in neighbouring Sierra Leone.

Some diplomats said that the rebel leader, Mr Charles Taylor, had delayed a final assault on Monrovia to give Mr Doe time to flee from his heavily-fortified presidential mansion.



Liberians queue for rations in the rebel-held port of Buchanan

Delhi to adopt tougher measures in Kashmir

By K.K. Sharma in New Delhi

THE Indian government has openly abandoned attempts to restore the democratic process in the northern state of Jammu and Kashmir. Instead, it has given draconian powers to the army and security forces to deal with the Muslim insurgency.

Muhammad Sayeed, Minister for Home Affairs in the country's National Front government, has announced that direct rule from New Delhi will be imposed in Kashmir from July 15.

That is when "governor's rule", imposed for the six months allowed under the constitution, expires.

Since the government feels that elections for a popular government are impossible in the state because of the continuing unrest, New Delhi will rule through Mr Ghish Saxena, the new governor of Kashmir.

This decision speculation that Dr Farooq Abdullah, who was dismissed as chief minister of Kashmir six months ago, would be asked to form a government again, in an attempt to start a dialogue with the militants.

Far from talks with the militants, the Indian government

has let it be known that it will adopt a hard line with them.

After declaring almost the entire Kashmir valley a "disturbed area" last week - and thereby giving junior officers powers to order firing on suspected militants and to demolish buildings thought to be hide-outs of militants - the government has also given more powers to the Indian army in the state.

This makes it clear that the present governor plans to continue to use the unpopular policy initiated by Mr Jagmohan, who was removed as governor last May when security forces killed scores of mourners taking the body of the assassinated head priest of Kashmir for burial.

Mr Jagmohan dealt with the insurgency in Kashmir by ordering long spells of curfew in Srinagar and other towns, as well as by making brutal house-to-house searches whenever the militants attacked security forces.

"This alienated the population, but the new powers given to security forces make it clear that the repressive policy is to continue."

Israel faces breakdown in exodus planning

Soviet Jews are guaranteed a national home but not a house, Hugh Carnegie writes

ISRAEL, its Zionist gates thrown open to a stream of Jewish immigrants from the Soviet Union, is starting to run out of places to put them.

With empty housing increasingly scarce, and prices shooting up as a consequence, anxious government officials are scrambling to avert what would be a highly embarrassing breakdown in the country's ability to accommodate the exodus.

A shade under 50,000 Soviet Jews (the Hebrew word for immigrant means ascendant) arrived in the first half of the year, twice the total figure for immigration in all of 1989. Mr Uri Shoshani, in charge of planning at the ministry of construction and housing, makes no bones about the looming emergency, should the numbers rise sharply, as officially projected, to an annual rate of 250,000.

"We will run out of apartments in two or three months. There is an emergency plan to provide about 50,000 beds in hotels, pensions and military camps. But that may last only 2½ months. So some time in November or December we could be in crisis."

Already some officials say there has been an underestimation of the existing housing stock. Last month, the number of arrivals was just over 11,000, a long

way short of the 20,000 to 25,000 a month which Mr Shoshani anticipates.

There is considerable determination among Israelis to meet what is regarded as a vital test of the state's founding purpose of providing a national home for all Jews. They are spurred on by the belief that once the short-term problems are overcome, the Soviet influx will provide a long-term productive boost to the economy.

But with the Soviet Jews already registered as wanting to emigrate and the Israeli consulate in Moscow processing 1,000 visas per day - according to Mr Simcha Dinitz, chairman of the Jewish Agency - the immediate pressures are huge, especially on housing.

The issue is being watched with anxious interest by the Palestinians of the Israeli-occupied territories and neighbouring Arab states. Their fear is that either by deliberate policy or sheer pressure of numbers, the exodus will lead to more Israeli Jews settling in the West Bank and Gaza Strip.

Their worries were heightened when Mr Ariel Sharon, staunchly committed to Jewish settlement of the occupied territories, was made housing minister with additional overall responsibility for immigrant absorption. Mr Sharon, responding to Soviet threats to curb the flow of immigrants if any are settled in

the territories, has said publicly they will not be directed there.

Mr Sharon has won cabinet agreement to waive normal lengthy planning and building approval procedures for three months to allow him to build 3,000 pre-fabricated houses in nine locations around the country - none in the occupied territories or annexed east Jerusalem. Mr Shoshani says these houses, most imported, should be erected by November in time to help fill the housing gap. But that is just a start. The housing ministry plans to put up another 40,000 preabs.

The construction sector, weakened by flat demand and high interest charges, has not initiated new building projects, but has waited for a government lead. The government has been painfully slow off the mark. Fewer than 7,000 housing starts have been made so far this year, although 48,000 are planned.

A further complication is the complaints from Israel's existing poorer citizens. A doubling of rents over the past three months because of the housing crisis has prompted a number of homeless families to camp out in public parks in protest, including opposite the Knesset.

This in turn has led ministers to promise an equalisation of subsidies

between immigrants and groups such as young couples and soldiers completing army service. A new immigrant qualifies, for example, for a \$37,000 mortgage repaid at zero interest over 30 years, while a young native Israeli can get only \$17,000 with a lesser subsidy in the main urban areas.

Such measures will only blot the escalating cost of absorption. The government has so far budgeted extra spending this year alone of \$1.5bn (\$1.5bn), most of which will be borrowed. The impact on the balance of payments could be serious as debts and imports, for example preabs houses, rise sharply.

Meanwhile, the Bank of Israel has pressed for mortgage subsidies to be extended to rents to relieve the pressure on newcomers to sink large sums into fixed locations and houses, which promote greater labour mobility. The central bank wants the setting up of building investment funds to promote private rental sector building. The government rejects such proposals, concentrating instead on more traditional ways of getting roofs over heads.

But providing housing is only part of the battle. After that comes the challenge of providing jobs in an economy where almost one in 10 workers is already unemployed.

S Korean shipyard orders treble

By John Ridding in Seoul

NEW ORDERS at South Korean shipyards more than trebled in the first half of the year compared with the same period last year, according to figures from the Korea Shipbuilders Association.

The association, which represents all of the Korean yards, said that a boom in global demand had resulted in orders for 68 ships representing 4.39m gross tons worth \$3.49bn (\$1.94bn) between January and June. In the first half of 1989, new orders amounted to about 1.34m gross tons.

Orders in hand guarantee enough work for Korean yards until the end of 1992 and represent a strong recovery from the recession of the mid-1980s, which threatened a number of the yards with closure.

Oil tankers and combined carriers accounted for 23 ships of 2.75m gross tons and 22 ships of 1.25m gross tons respectively and jointly represented more than 90 per cent of the total tonnage ordered in the first half of 1990. This shows a shift in the pattern of demand to oil tankers and combined carriers from bulk carriers and container vessels which represented most demand last year.

Israel under pressure on peace policy

By Hugh Carnegie in Jerusalem

ISRAEL'S month-old government is coming under pressure to show its hand on the issue of Middle East peace proposals following invitations to talks from the US and the European Community to Mr Yitzhak Mordechai, the coalition's Foreign Minister.

Mr Levy, who is recovering from a heart attack suffered shortly after he took office, has been invited by Mr James Baker, the US Secretary of State, to meet him in Paris next week. Mr Baker wants to see if the new government is willing to co-operate in reviving proposals for Israeli-Palestinian talks on holding elections in the Occupied Territories.

The process stalled in March when Mr Levy's Likud Party, now leading a right-wing coalition, rejected terms for talks proposed by Mr Baker. It appeared that Mr Baker is seeking Israeli acceptance on the key issue of the composition of the Palestinian delegation by approving its members on a "name by name" basis.

His earlier delicately balanced proposal that the delegation include deportees from the occupied territories and "dual addresses" - Palestinians resident in Jerusalem but officially domiciled in the West Bank or Gaza - just about satisfied the Palestine Liberation Organisation but was thrown out by Likud as compromising both its objections to the PLO and to the inclusion of Jerusalem Arabs in the process.

An Israeli Foreign Ministry spokesman yesterday expressed scepticism about the "name by name" approach. He repeated Mr Levy's insistence that the peace process should not concentrate solely on the Palestinian issue - a stance that conflicts with Mr Baker's position that an Israeli-Palestinian dialogue would open the way to broader Israeli-Arab rapprochement.

Mr Levy may not be fit to travel to Paris. But the Baker invitation has placed the onus on him to show soon whether the government is prepared to show any flexibility.

El Al sell-off recommended

Israel's Transport Ministry said yesterday it had been advised by its US investment bank to recommend a 51 per cent of El Al, the state-owned airline, on foreign and local stock exchanges, Hugh Carnegie writes.

First Boston and Shearson Lehman Hutton said 25 per cent of El Al's stock should be sold on US and European stock markets, 16 per cent should be offered on the Tel Aviv market and 10 per cent offered to airline employees. They said the Government should retain a "golden share" to protect its interests.

El Al has moved back into profit in recent years - earning \$24.2m last year on sales of \$713.6m - after severe problems in the early 1980s. It was placed in receivership in 1985 because of chronic labour and debt problems.

Before privatisation can go ahead, its continued ownership will have to be lifted. An original privatisation report by First Boston also said the government would have to assume some of El Al's debts - which stood at \$779m at the end of last year - and reach an arrangement over the six of El Al's 20-strong aircraft fleet owned by the Government.

Aquino birth control policy causes split in Catholic hierarchy

By Greg Hutchinson in Manila

AN ENDORSEMENT of artificial contraception by Roman Catholic Aquino, the devoutly Roman Catholic president of the Philippines, has split the Church hierarchy on the vexed issue of birth control.

The endorsement was implicit in the announcement by the president's office last month it would take over the running of the dormant population programme from the Department of Health and assigning it a greatly enlarged budget.

Population growth is widely acknowledged to be the single most difficult issue in a country where more than 50 per cent of the population is under 15 and poverty is increasingly rapidly. Government statistics put the annual population growth rate at 2.4 per cent, but many in and out of the administration believe the figure is far higher - possibly around 3 per cent. The

US is taking seriously communist threats to kill Americans visiting Manila's "red-light" district of Ermita, according to ambassador Nicolas Platt, Greg Hutchinson reports from Manila. The US embassy issued a warning to Americans over the weekend to stay away from the area after a bar owner received a letter purportedly from the communist New People's

Army threatening attacks on Americans. Mr Platt told reporters that NPA responsibility had not been confirmed, saying there were "a lot of threats now. It's our job to make sure Americans know about them." Asked by reporters if he expected a stepping-up of threats, the ambassador replied: "Well they are already at a pretty high level." Negotiations are under way on

the central Philippine island of Negros for the release of American Peace Corps worker Timothy Swanson, who was abducted by NPA rebels last month. In the past two years, the guerrillas have killed seven Americans employed by the military to underline their opposition to the presence of US bases and Washington's alleged counter-insurgency activities in the country.

"non-problem", suggesting that birth control is best left to divine intervention.

Bishop Jesus Varella, chairman of the episcopal commission on the family and the letter's draftsman, argued in a paper at the conference that countries with big populations were great nations, a line repeated here like children's nursery rhymes.

The president of the conference, Bishop Leonardo Legaspi, opposes the draft, and acknowledges population is a problem that calls for "some kind of state intervention". Other bishops, probably a minority, are to join him in opposing the tough, unaccommodating line.

A compromise is eventually likely. Father James Reuter, spokesman for the bishops, believes the position is likely to be critical of artificial contraception. However, there is no mileage in damning the praying president's new-found interest in population control - not when she is known to be besieged by mounting problems. Taking control of the programme could be an example of Mrs Aquino's long-awaited use of the instruments of power.

Critics have suggested she has brought the population programme under her control not because of any

inherent interest in curbing population growth, but rather as a way of consolidating her power.

With the population programme comes an enviable administrative structure with tentacles reaching into villages and communities.

Mrs Aquino adamantly denies here motives are political and has repeated she will not run for a second term after 1992.

If Mrs Aquino really is riding the population bandwagon for ulterior motives, the Catholic church, especially her staunch ally Cardinal Jaime Sin, archbishop of Manila, will have even more reason to go along with a diluted endorsement of birth control. After all, Mrs Aquino, who takes counsel from senior religious figures, remains the church's greatest asset since the Spanish occupation.

Brussels slaps anti-dumping duty on typewriter silk

By Tim Dickson in Brussels

THE European Commission said yesterday it was imposing a provisional anti-dumping duty of 24.6 per cent on Chinese imports of woven silk material for use in making typewriter ribbons.

Brussels' action follows a complaint of unfair competition by the International Association of Synthetic Thread and Fibre Users on behalf of Spinnhütte Seidentextil, a German company which is the sole European Community manufacturer of the ribbon product.

According to a Commission spokesman, inquiries established that EC imports of the material from China in the first nine months of 1989 reached the same level as that recorded for the whole of 1988. The market share of the Chinese exporter, relatively stable between 1986 and 1988, jumped 6 per cent as a result.

A study covering the same period established an average dumping margin at the frontier

of 47.2 per cent - but the resale price by the importer was 10-15 per cent below the EC producer's price and "below the price required for the Community producer to cover its costs and earn a reasonable profit".

Spinnhütte, according to the Brussels authorities, was stopped from increasing its own prices to recoup the rise in its raw material costs.

Justifying its action at this stage, the Commission says it is necessary to "prevent increased damage" before the formal completion of the investigation.

China National Silk Import and Export Corporation (Zhejiang Branch), the only known exporter to the EC, has made a price commitment with the EC against dumping.

But a provision of the law thought necessary at this stage to make sure this commitment is respected and to discourage evasion resulting from the appearance on the market of other exporters.

Bargain in the air for Gatt rule on predator pricing

William Dullforce outlines a compromise proposal for the trade body's code on anti-dumping actions

A COMPROMISE has been outlined in the conflict over governments' anti-dumping actions, one of the central issues of the Uruguay Round multilateral trade talks. In essence, the conflict pits Japan and a group of newly-industrialised countries (NICs) against the European Community and the US.

Mr Charles Carlisle, deputy director-general of the General Agreement on Tariffs and Trade, who for several months has chaired an informal working group of negotiators from about 30 countries, is circulating this week a proposal for a far-reaching revision of Gatt's anti-dumping code.

Dumping occurs when a product is sold on a foreign market at a price lower than that for which it is sold in the exporting country.

There was a surge during the 1980s in the number of anti-dumping actions started by governments against foreign companies suspected of deliberately undercutting domestic prices to capture market shares.

This was matched by an increasingly angry riposte from Japan and the NICs that the EC and the US were exploiting anti-dumping as a protectionist instrument.

The revision of the Gatt code proposed by Mr Carlisle would, on the one hand, greatly tighten the rules governments

must follow when identifying and taking action against alleged predatory pricing by exporters.

The suggested changes go a long way to meeting complaints from Japan, NICs such as South Korea, Hong Kong and Singapore, and some developing countries that the EC and the US have been applying arbitrary and unfair methods when determining dumping and imposing anti-dumping charges.

assembling imported components in the importing country or shifting production to a third country. This particular revision closely follows US proposals.

It also offers the EC an alternative to its current anti-dumping practices which, in a notable ruling earlier this year, a Gatt disputes panel declared to be illegal. The panel found in favour of Tokyo's complaint that Brussels had violated Gatt rules, when imposing anti-

dumping duties on Japanese "screwdriver" plants assembling electronic products from imported parts within the EC.

Dumping has become meshed with other crucial issues and interests in the trade talks. Brussels, for instance, has made clear that the EC will agree to liberalise trade in textiles and clothing only if anti-dumping rules are reinforced - a position shared by the US.

Mr Carlisle's proposals are bound to be contested when

the working group meets again next week just before the crucial meeting of the Round's Trade Negotiations Committee. His compromise assumes that each side will be willing to give ground on one front to win essential territory on the other.

Japan and its allies would gain tighter Gatt control over anti-dumping measures and greater openness in the procedures and calculations by which governments impose anti-dumping charges. But the

prices. When there is no obvious direct comparison between the export and domestic prices of a product, the revised code would tilt governments towards using the price of the "like product" exported to a third country rather than the "constructed price" favoured by the US and the EC.

Authorities frequently add assumed marketing costs and a profit margin to production costs when constructing a price, evoking recriminations. A significant amendment stipulates that estimates should be based on actual data. This would balk current US practice of automatically adding a 10 per cent margin for marketing and 8 per cent for profit.

A current allegation against EC and US practices is that, when calculating the dumping margin, they take the average price in the exporting country but select individual prices from their domestic markets, thereby creating false margins. Under the revised code both prices would have to be established on a weighted-average basis.

Governments would have to apply tougher standards in showing that domestic producers had suffered injury from dumped goods. The dumping margin and the volume of imports would have to exceed certain limits; Colombian cut-flower exports to the US, for instance, would no longer be hit by anti-dumping charges.

It would be more difficult to impose duties on goods subject to quota restrictions, such as textiles and clothing. Domestic producers would have less scope for harassing exporters by initiating anti-dumping cases on flimsy evidence.

EC and US demands that Gatt provide them with effective means to prevent circumvention of legitimate anti-dumping measures would be met but subjected to precise conditions. The value of the imported parts used in assembling the product in the importing country or in a third country would have to exceed a given percentage of the total value of a comparable domestically-produced product.

Authorities would have to show that the imported parts originated in the country to which the anti-dumping duty had been applied. They would also have to provide "positive evidence" that the imports of parts had started or increased substantially after the duty had been imposed.

Duties could be applied retroactively, if circumvention could be shown, but only after the authorities had complied with revised provisions in the code setting out the conditions for initiating investigations and ensuring the rights of interested parties.

The practice of pricing a product on a foreign market lower than on the exporters' domestic market has become one of the central issues of the Uruguay Round of trade talks

Governments would be forced to act more openly and to justify their actions. Countries would have to establish independent tribunals ready promptly to review administrative decisions. Industrial users of imported goods and consumer organisations would be allowed to put their cases.

On the other hand, Mr Carlisle proposes to introduce into the Gatt code provisions that would allow governments to block circumvention of anti-dumping charges by companies

dumping duties on Japanese "screwdriver" plants assembling electronic products from imported parts within the EC.

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proposed new anti-dumping rules would not be as stringent as they would like.

The EC and the US would secure a go-ahead for preventing circumvention of legitimate anti-dumping duties. But they would have to accept tighter limits on anti-circumvention action and more stringent definitions on what constitutes dumping.

In determining whether dumping has taken place governments would have to be more precise in assessing

Electrolux in Soviet deal for ozone-friendly plant

By Peter Montagnon, World Trade Editor

THE Electrolux/Zanussi group has won an order from the Soviet Union worth over \$100m (£58m) to supply "know-how" and technology to build an ozone-friendly compressor plant near Moscow.

The plant will produce 1m sealed compressors a year for refrigerators and freezers, letting the Soviet Union use coolant technology being developed by the group which does not damage the ozone layer.

This technology is "in the final phase" of development and was not available when a similar deal was signed with China a year ago.

The group said it was rare for the Soviet Union to acquire the latest western industrial technology as soon as it was developed.

Usually only well-tried technology is transferred, but a number of countries, including India, have argued that a more

liberal approach by western companies to technology transfer is needed if chlorofluorocarbon (CFC) emissions are to be controlled on a global basis.

Electrolux said the company was satisfied its intellectual property rights associated with the technology would be respected by the Soviet Union.

The company also had banking arrangements in place to ensure it receives prompt payment for the order, despite increasing delays in Soviet payments to western companies.

The compressors will be used by ZIL, the Moscow-based Soviet enterprise which is best known for industrial vehicles and limousines, but which also makes refrigerators.

The technology is being supplied by two companies in the group, Zanussi Elektromekhanika of Italy and Verdictor of Austria.

Danish group reconsiders US policy after court case

THE legal status of foreign companies in the US is so precarious that East Asiatic Company (EAC), the Danish trading group with big US interests, will reconsider its policy to invest in America, Mr Henning Sparso, chief executive, says, Hilary Barnes reports from Copenhagen.

This follows a judgment against EAC in Washington state, where a jury ordered it to pay \$18m (\$10.6m) compensation to RSR Corp, the US metals company, in a matter over which EAC disclaims responsibility. The state supreme court has refused leave to appeal. EAC's US legal adviser, Professor John Coffee Jr of Columbia University Law School, says in a report to EAC that the jury's explanation for the jury's verdict and the compensation award seems the jury's disavowal towards a foreign company.

The judgment conflicts with the principle that shareholders in a limited liability company are not responsible for the company's debts, EAC's Danish legal adviser, Professor Bernhard Gomard, says. EAC says it was not even a shareholder in the company over which the case arose.

The story began when Bergsøe Metal Corporation (BMC), US subsidiary of the Danish metals company Paul Bergsøe & Son, bought a lead smelter in Seattle from RSR in 1983. EAC held a one-third stake in Paul Bergsøe, but had no direct shareholding in BMC when BMC was acquired (though it had earlier held 50 per cent through its US subsidiary EAC Inc).

The RSR-BMC contract included a clause committing BMC not to shut the smelter. But, after a technical accident, BMC did so shortly after acquiring it and when, EAC says, an Oregon bank was in de facto control of BMC. BMC, hit by a metals price collapse, went bankrupt, whereon the jury decided to make EAC responsible for compensation it thought due to RSR.

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OECD sees fall in export credit activity at end

THE DECLINE in export credit activity that started with the developing-country debt crisis of 1982 appears to have come to an end, according to the Organisation for Economic Co-operation and Development (OECD), Peter Montagnon writes.

New long-term loans agreed by the 22 members of the OECD Consensus on Export Credits totalled \$DB7.9bn (\$5.07bn) last year, again well up on the 1987 low of \$DB5.4bn.

Last year's total marked a fall from the 1988 level of \$DB8.6bn, but this may be explained by the "abnormally high" 1988 figures which included financing for some exceptionally large projects, the OECD said.

The organisation warned it was still too early to say if new credit flows would hover around the present relatively low levels or recover to the volume of the early 1980s.

But preliminary data suggest that medium-term credits, with a life of under five years, may also have increased last year, the first rise since 1982, it added.

Outstanding medium- and long-term credits grew by slightly over 2 per cent to \$DB222bn in the first half of last year from \$DB218bn at the end of 1988, against a peak of \$DB235bn in 1983.

Cuba counts on tourism to boost its economy

CUBA is banking on ambitious tourism developments and new exports such as medical products to bolster its beleaguered economy and cushion the impact of falling trade with east Europe, Reuter reports from Havana.

Tourism, neglected for more than two decades, is seen as the key money-earner. The island earned \$260m (\$151m) from tourism in 1988 and aims to multiply this through beach hotel joint ventures with west European entrepreneurs.

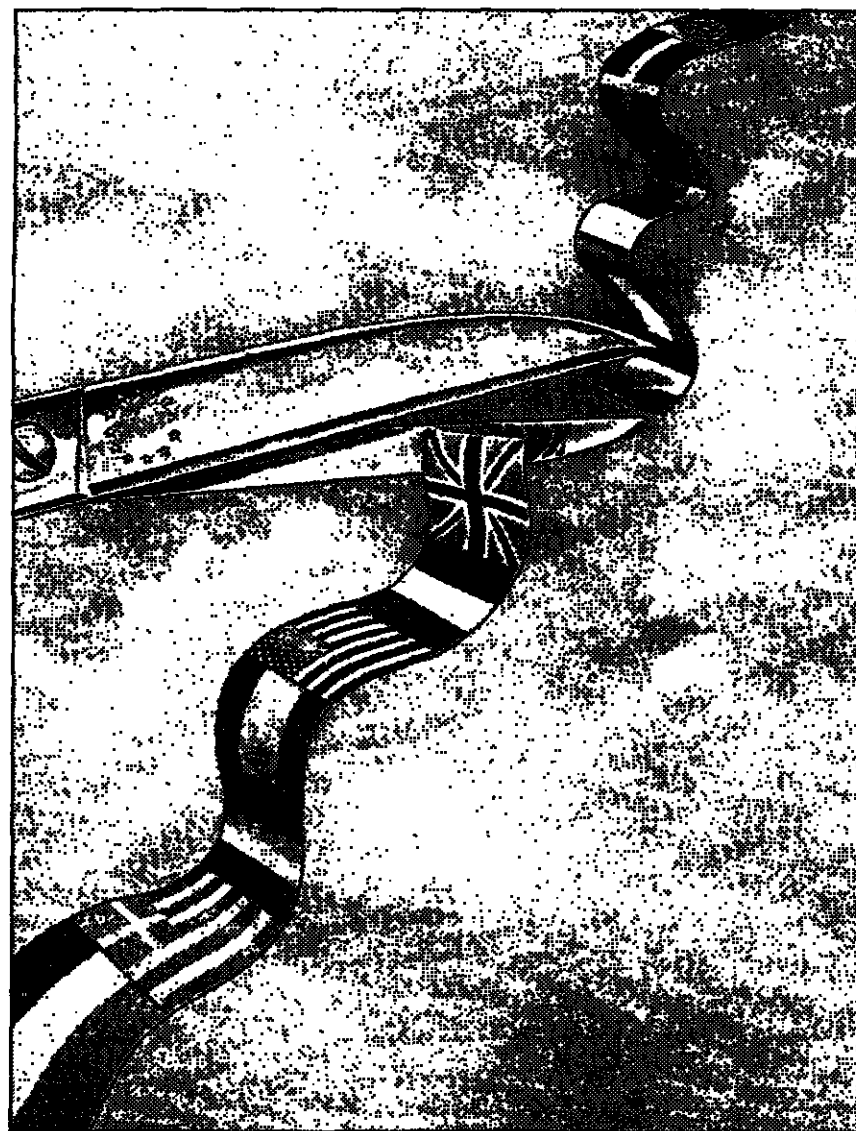
Spanish capitalists are spearheading European interest and running the first joint-venture hotel, which opened in May.

At least a dozen other projects are being built or discussed.

Mr Alberto Betancourt Ros, Foreign Trade Minister, said Cuba had high hopes for its high-technology medical industry. A key feature of a Soviet-Cuban trade protocol signed for 1990 was for Cuba to supply medicines and medical hardware, such as diagnostic machines.

Cuba has supplied Brazil with a meningitis vaccine, in a deal worth \$100m. It is negotiating new trade agreements with the Soviet Union and its rapidly reforming east European allies, which together account for 80 per cent of Cuba's total trade.

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THE HOUSTON SUMMIT

AGRICULTURAL PROBLEMS WILL PROVE A BONE OF CONTENTION

Farm subsidies to test G7 resolve

By Peter Norman in Houston

WHEN THE leaders of the world's biggest industrial countries embarked on their political careers it is unlikely they thought they would become international experts on farm policies.

Yet by the time this week's Houston summit closes tomorrow, it is possible they will know more about one another's agricultural problems than their own farm ministers.

As the summit opened yesterday it became clear that the problem of cutting agricultural trade subsidies would vie with the economic difficulties of Soviet President Mikhail Gorbachev as the main issue of discussion. It is already the biggest bone of contention.

On Sunday night a meeting of senior officials from the summit nations failed to make progress in drafting sections of the final communiqué dealing with agricultural trade.

On financial grounds alone the problem of farm subsidies can claim the attention of the summit leaders. According to

the Organisation for Economic Co-operation and Development (OECD) the cost of agriculture to consumers and taxpayers in the industrialised world amounts to about \$250bn (£140bn) a year.

The issue has gained such urgency in Houston because of its importance for the current Uruguay Round of multilateral trade liberalisation talks under the auspices of the General Agreement on Tariffs and Trade (GATT). Although the GATT round is not due to end until December, it is complex, involving 15 different categories of trade.

Unless differences over agriculture are resolved the GATT negotiations could run out of time.

The US and Canada, as efficient farm producers, are insisting the Uruguay Round must agree on a programme to dismantle export subsidies, reduce internal farm support and increase access in industrial country markets for the products of leading producers. Otherwise, the US has warned,

the Uruguay Round will not succeed.

In pre-summit briefings the EC Commission has insisted it will not negotiate separately on the three elements of the US proposal. It wants to take an aggregate measure of farm support — the support measurement unit — as the basis for talks on reducing subsidies.

The reasons are political. Mr Frans Andriessen, the EC's trade commissioner, pointed out that the Community has four times the number of farms the US has, on a quarter of the acreage. Interests of these European producers vary, making it difficult for the Community to unbundle its negotiating stance.

France's large-scale farmers like export subsidies, for example, while their West German counterparts, working smaller acreages, depend on barriers against non-EC producers for their survival.

Britain would like to see a reduction in farm subsidies, which UK officials estimate cost about \$16 a week for an

average four-person British household.

Although the controversy over agriculture is focused on the US and the EC, Japan will also find its policies under the microscope in Houston.

It has the highest levels of farm support per head in the world. But as Mr Toshiki Kaifu, the Japanese Prime Minister, pointed out in a meeting with Mrs Thatcher, the British Prime Minister, Japan has the lowest level of food self-sufficiency among the summit countries, while 30 per cent of its rice paddies are lying fallow.

Behind such broad issues lie numerous detailed problems which trade negotiators in Geneva will have to solve in the coming months.

Nobody expects the heads of government to master the arcane world of farm diplomacy. But they will have to formulate clear goals and run the risk of political unpopularity at home so that the negotiators in the Uruguay Round can complete their task.

Real country welcome for the folks from the east

By Peter Riddell

SOMETHING WAS clearly up in the Houston Astro Arena on Sunday evening. Mr Jacques Delors, the president of the European Commission, was wearing a white satin jacket of the Grand Ole Opry country music show. Mr Toshiki Kaifu, the Japanese Prime Minister, was wearing a cowboy hat; and Mr Denis Thatcher, husband of Britain's Prime Minister, was in a western-style coat and checked cowboy shirt.

His wife was, however, attired more demurely, as if attending a garden party. This was not quite the right gear, as she discovered when picking her way through the "dirt" of a livestock pen.

It was all so that President George Bush could show his summit guests that they were really in the west. He had organised a barbecue, rodeo and country music show for those summit leaders who had arrived in time.

The more fastidious of the European leaders, from France, West Germany and Italy, did not get into Houston in time, no doubt to their eternal regret.

Mr Bush, a New Englander by birth and background, is always keen to proclaim that he has been a Texan for more than 40 years. The whole summit guests were big thank you to Houston, his home, political base and source of financial contributions. There is already a President Bush Drive outside the Houstonian Hotel, his legal home here. And the summit is expected to generate at least \$20m (£11m) for the slowly reviving Houston economy.

The summit leaders were left in no doubt that they were in Texas when the 45-minute rodeo began with a giant red and white cowboy boot in the middle of the arena. As the



Margaret Thatcher and Canadian Prime Minister Brian Mulroney at the Houston barbecue

lights dimmed, a garishly clad rider emerged at the top of the boot carrying the Stars and Stripes as the national anthem was played. The rider and horse slowly revolved before disappearing again down to the heel and then being released, no doubt with relief after 90 minutes of incarceration.

The leaders seemed bemused by the subsequent daredevil performance, though they brightened up when the Grand Ole Opry, the 65-year-old country music institution, gave only its second performance away from its Nashville home. As the leaders listened to stars

Loretta Lynn and the Gatlin Brothers, Mr Delors, the Mulroneys and the Bushes could be seen enthusiastically foot-tapping away.

However, the Thatcher foot remained still for most of the time.

Perhaps Mrs Thatcher was thinking how she could possibly match this Texas extravaganza when she hosts the next world summit in Britain next year — a snooker or darts contest in the Wembley Arena, or perhaps a one-day cricket match to test the patience of Chancellor Kohl and President Mitterrand?

'Urgent' Soviet call for western loans

By Quentin Peel in Moscow

TOP Soviet officials yesterday agreed large-scale western loans were urgently needed to stabilise the Soviet economy, but rejected in advance any attempt to attach political conditions to them.

Dr Leonid Abalkin, deputy prime minister in charge of economic reform, agreed "economic conditions" could be negotiated with potential creditors.

Loans were needed urgently to "stabilise conditions" in the country, above all on the consumer market, to restore Soviet citizens' confidence in the government's plans to introduce a market economy.

At the same time, loans must be used to re-equip the consumer goods and food processing industries, and promote a strong non-state sector. He hoped the legalisation of shares in Soviet enterprises would attract significant foreign investment.

Dr Abalkin's enthusiasm for western credits represents a radical shift in Soviet government thinking, hitherto opposed to any sharp rise in the country's indebtedness.

He was backed by Mr Eduard Shevardnadze, Soviet Foreign Minister, and Nikolai Patukhov, economic adviser to President Gorbachev. "Economic aid, or rather, economic co-operation, the supply of credits, without question helps perestroika, democratisation and the humanisation of our society," Mr Shevardnadze said.

The problem for the Soviet authorities is that they need a substantial part of any credit for the purchase of consumer goods — something all western creditors are loath to finance. They have been persuaded to turn to the west when the Soviet credit rating has fallen because of the growing payment delays and the slowing Soviet political vacuum.

Dr Abalkin said the Government's programme for transition to a market economy, which has aroused opposition in the Supreme Soviet and the country at large, was a coherent basis for any western loan programme.

"We are not looking for grants from the rich man's table. We need stabilising credits. We are moving to a market economy, and we need loans to help us with this process." Consumer goods were urgently needed, but "throwing your money at filling gaps in the consumer market is not effective". Credits must be used to re-equip Soviet light industry and promote "a powerful non-state sector".

The Government had boosted consumer goods purchases from the west, and closing chemical plants for environmental reasons had worsened the problem. "We are even buying chemicals for gold."

Appeal to back agricultural trade reform

By William Dullforce in Geneva and Peter Riddell in Houston

THE CAIRNS Group of 14 farm product-exporting countries has urged G7 leaders to commit themselves at the Houston summit to an ambitious and comprehensive reform of world farm trade.

The leaders should accept the draft programme tabled on July 9 by Mr Art de Zeeuw, chairman of the group handling agriculture in the Uruguay Round trade talks, as a basis for further negotiation, Cairns Group ministers said. Canada represents the group at the summit.

Mr de Zeeuw's plan aims at a compromise between the US and the European Community which would enable countries to negotiate, in the remaining five months of the Uruguay Round, an agreement to reduce substantially their subsidies to farm exports, the protection applied at the border against farm imports and trade-distorting internal support for farmers.

The declaration by the Cairns ministers after their three-day meeting in Santiago,

Chile, last week, contained an implicit threat. They voiced their determination to make sure the four-year Uruguay Round did not conclude in December "in whole or in part" without a substantial outcome on agriculture.

The warning cannot be dismissed lightly. At the Round's mid-term ministerial review in December 1988 the South American members of the group blocked movement across the range of trade-liberalising agreements under negotiation for four months. They held this position until receiving satisfaction over the handling of the farm issue.

Co-ordinated by Australia, the Cairns Group is the third key protagonist in the farm talks, alongside the US and the European Community. Its members include Argentina, Brazil, Chile, Colombia, Fiji, Hungary, Indonesia, Malaysia, the Philippines, New Zealand, Thailand and Uruguay. Together they account for roughly a third of world farm trade.

Meanwhile, Mr Bill Brock, a former US trade representative, argued yesterday that the EC was holding up progress on agriculture in the Uruguay Round by not giving a mandate to officials to negotiate.

He was speaking at a forum on trade organised by the Eminent Persons Group on World Trade, an international group of current and former ministers, and by the MTN group, a US business lobby.

Mr Brock, who had a key role in initiating the round, said yesterday that, while he was reluctant to lay blame for the current stalemate, there was a contrast between US willingness to negotiate and the absence of a mandate on the EC side. He said the EC had to decide what its position was and give a mandate to negotiators.

He deplored the current absence of talks on agriculture, and said that the summit leaders had to give instructions this week to negotiators ahead of a key meeting in two weeks' time.



Bill Brock: EC is holding up progress

US, Canada plan clean-air talks

By Peter Riddell

THE US and Canada are to begin negotiations later this month on a bilateral air quality accord designed to reduce emissions causing acid rain.

US President George Bush and Mr Brian Mulroney, the Canadian Prime Minister, agreed at a meeting in Houston before the summit that the accord should cover targets and timetables for reductions in emissions.

The agreement may also include a research and monitoring programme, a method of exchanging information on pollutant emissions, a provision for dispute settlement and a joint oversight committee. The initial focus of the negotiations will be on a reduction of sulphur dioxide and other contributors to acid rain.

This issue has been a source of considerable tension

between the two countries over the years, with Canada pressing for tough controls on emissions from US mid-western power plants which affect Canada.

Progress of clean-air legislation through the US Congress has opened the way for negotiations. This measure, the most far-reaching since the mid-1970s, specifically calls for a sizeable reduction in annual emissions of sulphur dioxide, with a requirement that the US electricity industry cut its emissions in half by the year 2000.

The bill is currently being considered by a conference committee of the House and Senate.

After announcing the start of negotiations, Mr Mulroney said "this day will long be remembered in the history of our relationship for the significant departure that it constitutes from past positions in regard to the protection of the environment in North America."

The announcement of the negotiations will also enable President Bush to defend his environmental record during the summit.

Mr John Sununu, the White House Chief of Staff, set the tone yesterday when he angrily rejected criticism by environmental groups that the US and its industrial allies were polluting the planet, saying "emotional rhetoric."

"If you look at it in terms of the real clean-up, the US has an outstanding performance relative to the rest of the countries of the world," he said in a television interview.

OTHER AMERICAN NEWS

Vote on wage indexation to test Collor's anti-inflation crusade

By Christina Lamb in Rio de Janeiro

PRESIDENT Fernando Collor de Mello's anti-inflation plan was last night facing a crucial test in the Brazilian Senate, which was due to vote on a law introduced by Congress to re-introduce indexation of wages.

If the law, introduced against the government's wishes, is passed, economists believe it will mean the return of hyperinflation.

The vote coincides with the release of figures showing that the recessionary effects of the anti-inflation plan are beginning to bite. June saw the highest monthly increase in unemployment and fall in consumer spending in a decade.

According to the Federation of Commerce in São Paulo,

sales dropped by 30 per cent in June and were down by 17 per cent for the first six months of this year compared to the same period in 1989.

Mr Ibrahim Eris, central bank governor, insisted: "We are committed to keeping inflation low at whatever cost, even if there is a huge recession." But he warned that if the indexation law was passed the recession would be much deeper and the reduction of inflation slower.

Outside his offices in Brasília, workers have been demonstrating against dismissals and demanding that wages be re-linked to inflation.

Mr Eris complained: "Workers see a 10 to 20 per cent wage

adjustment each month as not serious; businessmen tell me they're not going to risk a strike for 10 per cent but will pass it on to prices. The next step is 20 per cent, then 30 per cent, then we are back to hyperinflation."

President Collor has predicted 3 per cent inflation next month but inflation has hit a monthly 12 per cent. The price of meat jumps by 20 per cent a week.

Economists blame this on a failure to control money supply since the draconian seizure of 80 per cent of savings in March. But Mr Eris argues the only reason is psychological, stemming from "our inflationary culture."

Meech Lake failure cools relations

By David S. G. in Toronto

COLLAPSE of the Meech Lake constitutional accord has heightened tensions between Canada's English and French-speaking communities and reinforced a view among Quebecers that they should move towards greater autonomy, according to an opinion poll published yesterday.

More than half the poll's respondents said the accord's failure late last month had done lasting harm to French-English Canadian relations.

Almost three-quarters of Quebecers felt that way, and 76 per cent of them predicted that Quebec would eventually separate from the rest of the country, compared to 44 per cent of those questioned in a similar poll last October.

Whiff of S&L scandal in Washington air

By Lionel Barber in Washington

THE US savings and loan crisis — which is expected to cost more than \$200bn (£110bn) over the next 10 years — has suddenly become this summer's hot political issue.

In dozens of congressional races around the country, Democrats and Republican candidates are seeking to exploit the debacle, hammering home to local voters that they will have to pay for "the mess in Washington."

At the national level, the bipartisan consensus between the Republican Administration and Congress which marked last year's S&L rescue package is eroding fast — undermined by the escalating costs of the bail-out and the stampede to avoid political blame.

The Bush Administration — sensitive to Democratic accusations that it has been soft on S&L fraud — has announced it has targeted 100 thrifts for swift investigation.

President George Bush has said he will not seek to impede an official investigation of his own son Neil's role in the collapse of Silverado, a Denver-based

thrift, which closed just a few days after the 1988 presidential election.

The whiff of scandal is in the air, fanned by Democrats such as Senator Howard Mendenhall, the crusty septuagenarian from Ohio.

Mr Mendenhall and his team of congressional investigators this week unearthed a deal whereby the Federal Home Loan Bank Board in 1988 sold 15 insolvent Texas S&Ls to an Arizona insurance executive who was charged with securities fraud in 1976.

Mr James Fall bought the S&Ls by putting up \$1,000 of his own money, borrowing \$70m and receiving \$1.85bn of government guarantees over several years. Mr Fall agreed to invest \$50m over the next two years, but Mr Mendenhall described the deal yesterday as "an abomination."

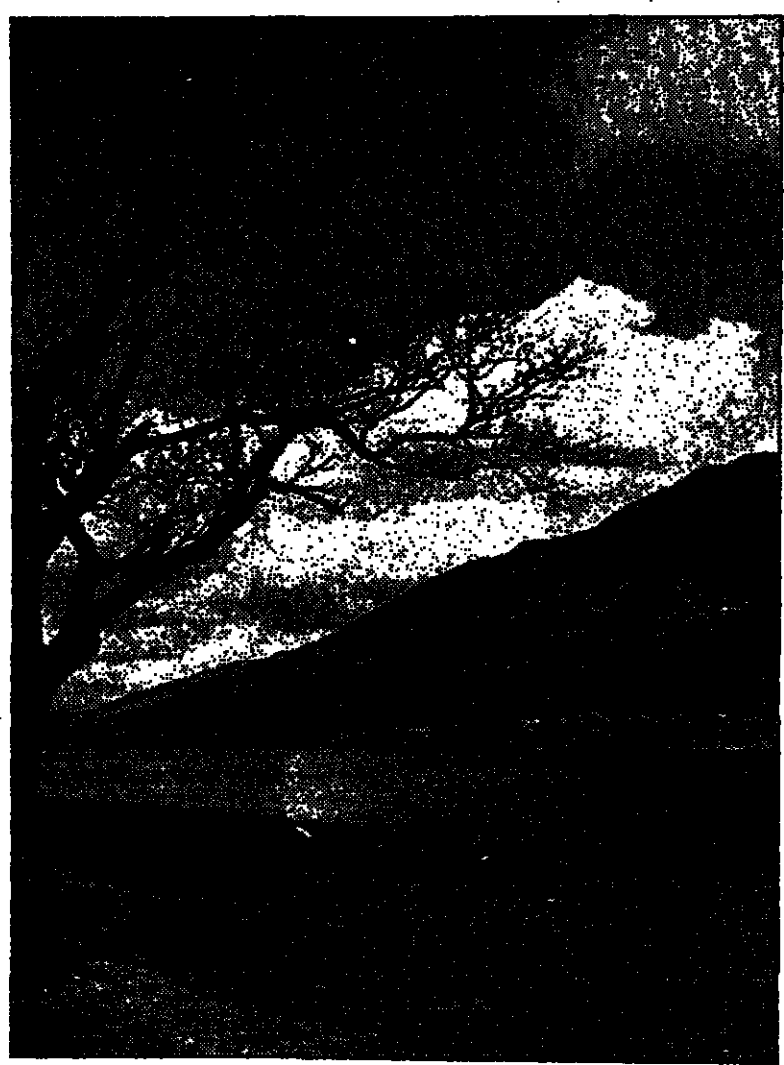
Mr Mendenhall also intends to investigate the role of an ex-aid to Mr Bush, then vice president, who lobbied Bank Board officials on behalf of Mr Fall's bid for the collapsed Texas thrifts now consoli-

dated into the Dallas-based Bluebonnet group. The Bluebonnet deal is only one of a number of "fire-sales" ordered by Mr Danny Wall — then Bank Board chairman — at the tail-end of the Reagan administration. Numerous individuals and business groups were involved and billions of dollars in tax breaks were made available in an effort to take the bankrupt thrifts off government hands.

The deals drew criticism at the time, but they have gained weight because of increasing public awareness of the cost involved to taxpayers. Mr Bush has highlighted this by linking the need for "new tax revenues" to extraordinary unforeseen circumstances, such as the escalating cost of the S&L bail-out.

At the local level, Republican and Democratic candidates are seeking to use the S&L debacle to attack incumbents. Congressmen are under fire either because they received campaign contributions in the 1980s from then cent-right S&Ls, or because they failed to do enough in Washington to prevent the mess.

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Better Environment Awards For Industry

UK NEWS

Pollution in Irish Sea is 'short lived'

By John Mason

THE pollution problems of the Irish Sea are essentially minor and short-lived, Mr David Hunt, the Welsh Secretary, insisted yesterday.

In an opposition debate on environmental policy, he rejected claims the Government was failing to tackle the problems caused by the dumping of industrial waste and untreated sewage.

Mr Hunt said the only exception to the generally minor scale of pollution in the Irish Sea was Liverpool Bay where mercury levels, although now declining, had been near European Commission limits.

Discharges from the Seilfield re-processing plant had been reduced to 3% of their 1979 level, he said.

Rejecting a call from Mr David Hunt, a Welsh nationalist MP, for an independent survey into the problem, Mr Hunt said the measures agreed by the international North Sea conference were being applied in all UK waters.

These applied to the dumping of sewage sludge, industrial waste and hazardous chemicals.

Mr Thomas also demanded the Welsh Office take a stronger lead in developing "green" policies.

His industrial regeneration programme should place emphasis on attracting environmentally friendly companies to Wales and encouraging farmers to switch to organic agriculture, he said.

Union will seek return of donations from Dublin, Vienna
Miners leader defends use of east European funds

By John Gapper, Labour Editor

MR ARTHUR SCARGILL, president of the National Union of Mineworkers, yesterday won support for his handling of funds donated during the 1984-85 miners' strike, including £1.4m from Soviet and east European miners, with a strong speech in his own defence at the union's annual conference.

Although he was criticised by some miners' leaders for giving a selective account of an inquiry into his use of funds, most delegates at the conference stood to applaud him at the end of his speech.

In a private session later, the conference voted to back a further inquiry into whether the union could recover from accounts in Dublin and Vienna money donated by Soviet and East European miners.

Four members of the NUM executive will next week seek advice from Mr Gavin Lightman QC, who carried out the inquiry - on whether it can claim these funds. The inquiry will be discussed separately by the NUM's areas. A delegate conference of the union this autumn will be told whether funds can be recovered.

It may consider disciplinary action against Mr Scargill and Mr Peter Heathfield, the union's secretary if an area calls for it.

Mr Scargill's speech, given at the conference in Durham, was criticised by Mr Des Duffield,



Arthur Scargill

South Wales NUM president, who said he was "disgusted" that the NUM's national officials should have been allowed "such autocratic powers" over funds after the strike.

Mr Kevin Barron, Labour MP for Rother Valley and a non-voting member of the NUM executive, said Mr Scargill had given a "half-cooked" explanation and he would face more pressure from miners.

But Mr David Hopper, an executive member for the union's north-east area, said he was pleased that Mr Scargill had been supported by the conference after being cleared of the allegation of using donated funds for personal gain.

Mr Scargill said in his

speech that the sequestration of the NUM's assets during the strike in 1984 "led our union, just like Star Trek, to areas where no union had ever gone before."

He said he had kept 17 unofficial bank accounts secret until December last year because if they had been disclosed the NUM would not legally have been able to repay £700,000 of loans.

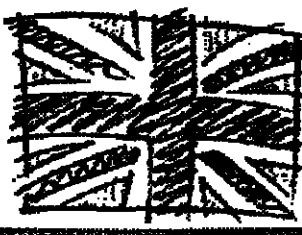
Although receivership was lifted in June 1986, Mr Scargill said the union was still affected by an outstanding breach of trust action brought by the receiver against senior officials.

He said the union had a "debt of honour" to others to repay their loans. It had done so and had also deposited a further £185,000 in an account known as the Miners Solidarity Fund for miners suffering hardship.

Mr Scargill said the donation of £1.4m from Soviet and east European miners had been put into a Dublin trust fund controlled by the Paris-based International Miners Organisation at the request of Soviet unions.

About £1.8m still remained in £1.0m had been withdrawn from the Dublin account, and he said Mr Lightman had accepted that 83.5 per cent of that money had been used for NUM benefit.

BRITAIN IN BRIEF



Hekla takes UK arm of Maserati

Maserati UK, which holds the franchise for Maserati cars in the UK and Ireland, has been taken over by the Hekla-based Hekla Group, a contract hire and caravan manufacturing group.

The company has appointed Mr Stan Choleja, formerly assistant managing director of Nissan UK, as managing director.

Maserati is one of the smallest car franchises in the UK with sales of 151 cars last year and 136 in 1988.

The company now has only 14 dealers in the UK, but Mr Choleja said it was seeking to expand the network to around 20 and was also seeking to add dealers in Ireland.

Maserati UK is seeking to increase its sales to 300-350 a year in the medium-term, but it will have to overcome a troubled previous sales history in the UK.

Earlier this year Fiat, the Italian car maker, took a 49 per cent shareholding in the Maserati manufacturing operations in Italy.

Plan for wind power in North

A scheme to generate electricity from wind powered turbines in South Cumbria has been announced.

Area electricity board NORWEB want to erect 15 of the 40 metre high windmill-like structures, each driven by a 33 metre long rotor blade on remote Kirby Moor, near Grizebeck. They will produce 4,500 kilowatts.

On Thursday South Lakeland District Council will be recommended to tell NORWEB to go ahead and prepare a detailed scheme for their approval.

Lords delay fishing verdict

The House of Lords reserved its decision on an appeal from Spanish trawler owners that they be allowed to resume fishing against British quotas.

The Spaniards, representing more than 60 vessels, are seeking an interim injunction to suspend the operation of new licensing provisions which impose nationality and domicile requirements, aimed at protecting the British fishing fleet.

Hoverspeed setback

Hoverspeed, the British ferry company, has suffered further setbacks to its plans to introduce the world's biggest wave-piercing catamaran on cross-channel services between Portsmouth and Cherbourg.

The \$15.4m SeaCat class wave-piercer - the first in the world to carry cars as well as passengers - was originally due to enter service on June 14, halving the five-hour crossing time of conventional ferries on the western channel. However, it has been dogged by technical problems.

Nomura active in markets

Nomura International, the Japanese securities house, started market-making in continental European stocks and at the same time increased its market-making coverage in UK equities.

The Japanese firm is at present limiting itself to making markets in the shares of 13 large continental companies, from West Germany, Holland and France.

These include Siemens, Deutsche Bank, Unilever and EuroDisney.

Factory gate prices slow

The rate of increase of factory gate prices fell for the first time in 5 months in June, and the costs of materials and fuel also declined faster than expected.

Manufacturers' output prices, one of the inflation indicators closely watched by the government, have been on a broadly upward trend since the end of last year, despite falling input prices since late 1989.

Producers' output prices rose by 0.2 per cent between May and June, with the annual rate of increase falling to 6.2 per

cent from 6.3 per cent. The rate of price increases fell across the board, with particularly important falls in prices for manufactured metal products.

But the annual rise in the output index was revised up for May, from 6.2 per cent to 6.2 per cent, indicating that small changes in the index need not be maintained.

Scottish steel campaign

Scottish campaigners against British Steel's decision to close the hot strip mill at its Ravenscraig plant at Motherwell, Strathclyde, are nominating Sir Kenneth Alexander, a leading figure in Scottish public life, as a director of British Steel.

Sir Kenneth says he would use his position as a director to discover whether closing the mill was in shareholders' best interests. British Steel shareholders will be asked to vote on his election to the board.

Maths at Cambridge

Cambridge University, acknowledging that its mathematics curriculum is not properly preparing graduates for careers in industry, plans the first radical overhaul in mathematics teaching in 25 years.

Its aim, the university said, is not only to serve better the two-thirds of its graduates who go on to technological or scientific work, but also to broaden the pool of entrants to mathematical studies.

Battle to woo Globe investors

By Nikki Tait

A BATTLE to woo the private investors who hold shares in Globe Investment Trust broke out yesterday as Legal & General, the insurance group, and manager of rival unit trusts, offered to buy their Globe shares for an effective 21p each.

This is 6p a share more than is being offered by the British Coal Pension Funds, which have been engaged in a two-month struggle for control of Globe. BCPF took its stake in Globe through the 50 per cent mark on Friday, and has subsequently claimed victory in its takeover attempt.

The condition attached to L&G's innovative offer is that Globe shareholders reinvest the proceeds in L&G's Equity Trust, a £440m unit trust.

The insurance group has also restricted the number of shares it will purchase to 20m,

just 3.7 per cent of the total Globe equity. In short, L&G is effectively paying to attract new funds under management.

If shareholders take up L&G's offer, the insurance company - which has already sold part of its existing holding in the investment trust - would end up with an enlarged stake in Globe.

However, L&G made clear that it would dispose of any Globe shares resulting from its scheme, and these seem likely to end up in BCPF's hands.

The insurance company said it was able to make the move because of the initial charge - 6 per cent - normally levied on investments in its Equity Trust.

Such charges are standard among unit trusts, and cover marketing and other expenses. In this case, L&G's loss on the Globe shares would, in

essence, be funded out of the initial charge.

L&G's novel move was greeted with a mixture of admiration and annoyance by its competitors in the savings market.

Globe, meanwhile, visited the Takeover Panel yesterday, still querying the implications of BCPF's buying of shares ex-dividend from some institutions on Friday. There were also meetings between Globe and BCPF, and the two parties' advisers.

This is leading up to a Globe board meeting tomorrow, after which formal advice will be given to shareholders. Globe said the matter of whether or not to press for a full panel hearing on the share purchasing would be considered at the same time.

Lex, Page 22

Idea of federal Europe attacked

By Michael Cassell, Political Correspondent

BRITAIN is determined to prevent the emergence of "an expensive, bureaucratic and burdensome" central government for Europe, Mr John Redwood, the trade and industry minister said yesterday.

Mr Redwood, who was addressing an FT seminar in London, said the British Government did not want to see the development of a "profitable super state" which would reproduce at European level many of the worst features of community politics that had

been rolled back since 1979.

He added: "We have not flung off burdensome government in Britain only to have it reimposed from Brussels. We have not lowered taxes here merely to create room for Brussels to impose taxes from over there."

"We do not believe that spending money on everything from the centre is the answer to Europe's problems. Evidence abounds to show that free trade produces prosperity, highly centralised government

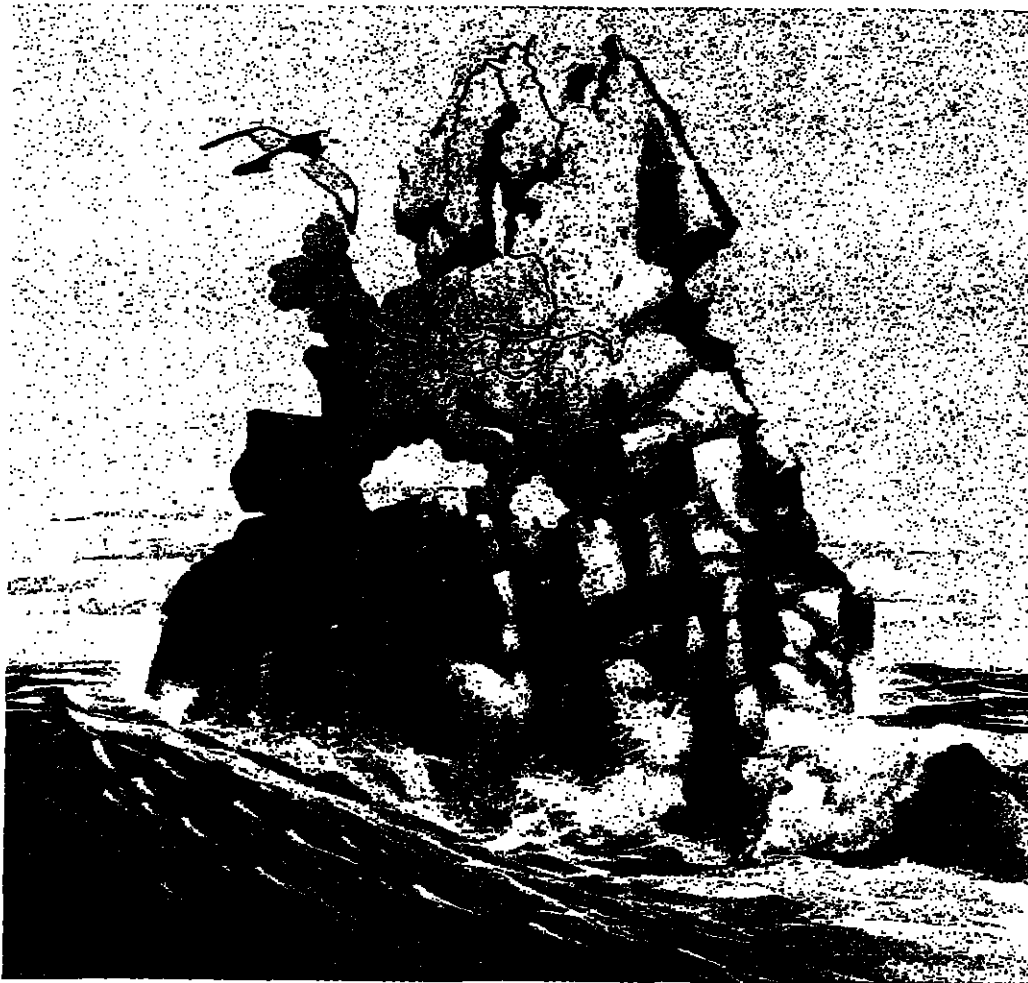
yields poverty."

Mr Redwood claimed some people believed that a new European nationalism could now be built and would act as a new focus of loyalties, making national interests a thing of the past. He dismissed the concept as "naïve".

Mr Redwood emphasised, however, that the European Commission had a pivotal role to play in the development of Europe by pursuing deregulation and encouraging competi-

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UK NEWS

PARLIAMENT

Airport scrutiny stepped up after fake bomb inquiry

By Ivor Owen, Parliamentary Correspondent

AIRLINE and airport security staff have been instructed to check radios and all other electrical items regardless of the identity of the passenger in whose luggage they were found, Mr Cecil Parkinson, the Transport Secretary, told the House of Commons yesterday.

Mr Parkinson was discussing allegations of inadequate security at London's Heathrow Airport made by Dr Jim Swire, whose daughter was among the 270 killed when a Pan-Am airliner was blown up over the Scottish town of Lockerbie 18 months ago, and who prompted an inquiry after he carried a fake bomb on a British Airways flight from London to New York.

The Transport Secretary said an inquiry had established "there were grounds for believing" that British Airways staff were insufficiently stringent in checking the luggage of Dr Jim Swire when it included a radio containing a fake replica of a terrorist bomb.

Mr Parkinson accepted that because BA staff knew Dr Swire, they had concluded he

was not planning to take an explosive device aboard his flight.

He said the inquiry had established that it was beyond reasonable doubt that BA was aware that Dr Swire and his travelling companion were relatives of Lockerbie victims when they bought their tickets, when they checked in, and when their hold baggage was searched.

Mr Parkinson stressed that the radio had been found, but conceded that a woman member of the security staff, who had recognised Dr Swire, was open to criticism for not taking the action she might otherwise have done.

Mr Parkinson said the 100 per cent screening of hold baggage was the agreed "objective," and the airlines had been asked to submit plans for achieving it.

Mr John Prescott, the opposition Labour Party's spokesman on transport, complained that repeated assurances about airport security had been exposed as inadequate by newspapers, and more recently by Dr Swire.

Regional airports aim to fly high into the 1990s

Paul Abrahams and Tim Burt report on a British civil aviation success story outside the south east

REGIONAL airports are one of the success stories of British civil aviation. Over the last decade, business people and tourists have been avoiding traffic jams and crowded airports in the south-east by flying from their local airports.

The combined attractions of proximity and uncrowded facilities have allowed regional airports to increase passenger numbers, on average, by more than 7 per cent per annum between 1980 and 1989. Some airports have more than doubled the number of passengers handled during that period.

However, the main generator of this growth - charter traffic - is now in decline and has fallen by 20 per cent this year. Last year, for the first time, the number of international charter flights outside the south-east exceeded those at the London airports. Luton Airport, for example, relies on charter business for 60 per cent of its income.

Britain's regional airports are reacting by trying to reduce their reliance on seasonal charter traffic, and are busy marketing themselves to airlines as destinations for scheduled flights.

Foremost among the regional airports is Manchester Ringway which has enjoyed an average 10 per cent growth over the last ten years. The

airport now handles 11m passengers a year and claims to be the 16th busiest international airport in the world.

Mr Gil Thompson, chief executive of the airport, hopes that the build-up in scheduled services will mean the proportion of charter operations at the airport will fall below 50 per cent next year.

Meanwhile, Manchester Airport plans to become a significant destination for intercontinental flights, according to Mr Thompson. American Airlines, Northwest Orient and United have applied for the right to operate scheduled services from the US to Manchester.

Most regional airports regard themselves as feeder airports rather than hubs. The creation of a Eurohub at Brussels' Zaventem airport by British Airways, Sabena, the Belgian airline and KLM Royal Dutch Airlines, should assist the UK regional airports' ambitions. The idea is that businessmen from European regions will be able to fly to Zaventem on to another regional airport and then make the return journey on the same day.

The regional airports are also looking to develop their cargo, maintenance and engineering facilities. Cardiff Airport last month secured its future by winning the race to become the new British Airways maintenance base for its



Manchester Airport plans to become a main destination for intercontinental flights.

fleet of Boeing 747 aircraft. The £90m scheme could create 1,200 jobs at the airport, which already services aircraft for overseas carriers such as Pakistan International and Gulf Air.

Mr Ron Gadd, director of the Airport Operators Association (AOA) - the trade group representing all UK airports, thinks the single free market could revolutionise air traffic to regional airports.

"There will be a lot more traffic between the UK and the Continent and most airports

are developing scheduled services within the Community," he said.

According to the AOA, Britain's regional airports have spare runway capacity to handle growth in traffic from 1992, but terminal facilities need to be improved.

A number of airports are investing heavily to increase their terminal capacity. Birmingham International Airport is constructing a £80m Eurohub terminal which is expected to open next June. Manchester has started the first phase of a

£557m nine-year programme to construct a second terminal at the airport.

One of the advantages that regional airports have over their London counterparts is that expansion is, for the most part, encouraged by local authorities concerned to increase employment opportunities in their boroughs.

A more significant problem for the airports is how the investment programmes should be financed. Most airports remain in local authority control and are at the mercy of

possible government cuts on expenditure. Any investment at these airports is under constraint from the public sector financial position.

"We are very much at the mercy of government capping," said Mr Thompson at Manchester Airport. "But we already have a commitment for £300m, which by any standards isn't a small sum of money."

Other airports have solved such problems by moving into private hands. Liverpool Airport recently sold a majority stake in its business to British Aerospace.

One other method of financing airport expansion is to link the development with business parks.

Both Newcastle and Southampton have unveiled ambitious plans for business parks which together represent an investment of more than £10m. At Sheffield, a business park is planned to help finance the creation of a completely new airport near the city.

Investment in regional airports together with improved public transport and an eventual ban on night flights at Heathrow and Gatwick are the best means of easing pressure on London's airports, according to a policy document issued yesterday by the London Borough's Association, a conservative controlled multi-party organisation.

Hotel group loses faith in American Express

By David Barchard

A GROUP of hoteliers in one of Britain's largest holiday resorts, the "capital of the English Riviera", has decided to drop American Express, the international credit card.

Sixteen hotels in Torquay, south west England, have decided to stop taking American Express cards after lengthy negotiations with American Express and lengthy consideration of its case.

The hotels, all members of the Torquay Hotel Buying Association, say they are losing heavily because American Express charges retailers around 4 per cent on each transaction, compared to commissions below 1.7 per cent on Credit cards such as Access or Visa.

Mr John Clay, a spokesman for the association, says: "The difference between the Amex charge rate of 3.5 per cent and 4.0 per cent and the rate from Barclaycard costs our consortium a total of £30,000 a year."

The hoteliers are also unhappy at the time it takes to get their money back from American Express, saying that it can take up to five working days to obtain payment, against 48 hours from Visa.

Mr Clay said that some of the hotels in the consortium had already stopped accepting American Express, while others would do so when they issued new brochures.

"American Express has been trying to negotiate with hotels individually and offer promotional features," he said. "That is not what we are looking for. We want payment."

He declined to say by how much American Express would have to cut its charges to regain business with the Torquay consortium.

A spokesman for American Express said: "It is not news that we are more expensive than Visa."

"We have always been the more expensive card. There is a confusion here between price and value for money in terms of bringing in additional customers."

"Our customers spend more and do so more frequently than any other type of customer."

"But if that is the decision the Torquay hotels have taken, we regret it."

Test case begins over Sunday trading laws

A CASE crucial to the ability of local councils to enforce Sunday trading restrictions began in the High Court yesterday amid claims that British law contravenes the European Community's Treaty of Rome.

Stoke-on-Trent and Norwich City councils in central and eastern England are seeking a permanent injunction banning unlawful Sunday trading by under the 1950 Shops Act against B&Q, the DIY retail group, at stores in Hanley and Norwich.

Mr Stuart Isaacs, opening the case for the local authorities in a hearing scheduled to last several days, said defeat for the councils would make Sunday trading law enforcement impossible in practical terms.

The case was the first in which a superior court had to determine the issues arising from a controversial ruling by the European Court last November. "Local authorities everywhere are essentially looking for guidance from this court," he said.

In the case brought by Torfaen Borough Council last November, B&Q argued that the Shops Act was incompatible with Article 30 of the Treaty of Rome. Article 30 prevents quantitative restrictions on imports between member of the European Community.

Retailers, particularly in the DIY sector, claim that the Sunday trading ban reduces their turnover, and results in fewer orders for goods from suppliers in other member states, thereby indirectly restricting the level of imports into the UK from those states.

Eleven local courts referred the question to the European Court, which ruled in November that the Shops Act would not be compatible with Article 30 unless the Sunday trading ban had an objective regarded as justified in EC law.

B&Q says local authorities must call expert evidence in every single Sunday trading prosecution. Mr Isaacs, however, said this would make the laws incapable of enforcement in the civil or criminal courts.

Mr Isaacs said it was clear that unless prevented by an injunction granted by the civil courts, B&Q would continue to open its stores on Sundays, making criminal prosecutions would be a waste of time and ratepayers' money.

The case continues.

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FT LAW REPORTS

Group relief claim must specify surrendered losses

FARMER (INSPECTOR OF TAXES) v BANKERS TRUST INTERNATIONAL LTD
Chancery Division: Mr Justice Harman: June 22 1990

The Financial Times proposes to publish this survey on:

26th July, 1990

For a full editorial synopsis and advertisement details, please contact either

Clive Booth
on 071 873 4152

or Amanda Francis
on 071 873 3553

or write to:

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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

the end of the surrendering company's accounting period to which the claim relates."

HIS LORDSHIP said that by a letter dated December 22 1975, BTI notified the Revenue of its claim to losses of £66,000 and £583,413 surrendered by Rodo Investment Trust and Rodocanachi Leasing, companies in the same group, in respect of the year ended December 31 1973. It said "the above figures are provisional, subject only to agreement of final computations."

That was a claim by BTI to specific losses surrendered by two specific companies for a particular accounting year. It was followed on February 25 1976 by a letter from BTI's auditors to the Revenue.

In the first paragraph the auditors said that by a group relief agreement between BTI and other group members, including Ocean Bulkers (UK) Ltd, Ocean Bulkers could procure any of its fellow subsidiaries to claim group relief in respect of its losses for accounting periods ending December 31 1973.

In the second paragraph the auditors said that in the year ended December 31 1973, BTI's taxable profits were covered by group relief from Rodo Investment and Rodocanachi, "and therefore no group relief is apparently required in respect of this period."

Nevertheless, they said, "in view of the time limit for lodging a claim to group relief we

have been requested to notify you of a possible claim to losses from Ocean Bulkers relating to its accounting period ended February 28 1974."

They said that in asking them to notify the Revenue of the provisional claim BTI wished to protect the interests of Ocean Bulkers under the group relief agreement. They asked that the letter be treated as a provisional claim to group relief from Ocean Bulkers in respect of its accounting period ending February 28 1974. The letter contained no figures in respect of Ocean Bulkers's losses.

Both letters were sent just within the two-year limit provided by section 264(1)(c) of the Income and Corporation Taxes Act 1970.

In May 1988 a special commissioner heard an appeal by BTI against the Revenue's refusal of a claim to group relief based on losses surrendered to BTI by Ocean Bulkers.

He decided there had been a valid claim and that BTI was entitled to choose how it allocated profits against losses of one or other of the three companies in respect of which claims had been made.

The Revenue now appealed. The matter turned on the documents which made the various claims. The letter of February 25 appeared to contain a paragraph by way of information referring to the group relief agreement.

In the second paragraph it said BTI's taxable profits were covered, "therefore no further group relief is apparently required." That plainly stressed that on the figures available no further group relief was needed or could be claimed but, by "apparently," it reserved the position that since BTI's profits were not settled (they were not settled until 10 years later), there might be delay and different figures.

Accepting that that was a valid claim, what was it a claim for?

Was it a claim for group relief on Ocean Bulkers's losses if it became necessary to use such a claim in addition to the claims already made in respect of the Rodo Investment and Rodocanachi losses; or was it a claim for group relief on Ocean Bulkers's losses, regardless of relief already claimed?

Mr Moses for the Revenue submitted that the claim was made in terms which were comprehensible and understandable, and it was plainly adding a back-up or top-up claim to the claims already made.

Mr McGregor for BTI argued that the letter must be read within the "matrix of surrounding facts known to the parties" (Lord Wilberforce *Preston v Simmonds* [1971] WLR 1281), and that when one saw the first part of the letter, one could see that the Revenue reading it and the auditors

writing it must have known there was a prospect that Ocean Bulkers would be requiring BTI to make a claim.

The letter must be read in the matrix of the facts known, but there was nothing which conveyed that the Revenue or auditors knew Ocean Bulkers might be entitled to insist that BTI made a claim. The claim made, being plain in that form, must be given effect in accordance with its terms.

Mr Moses submitted that a claim when made had to be a claim in respect of "amounts." He referred to section 258(1) where the relief was for trading losses "and other amounts," carrying a plain indication that the trading losses were "amounts" which were to be relieved; to section 259(1) which referred to the "amount" of the loss which might be set off; and to section 263(1) which provided that relief should not be given more than once in respect of the same "amount."

He submitted that that was all consistent with there being a requirement for an amount.

He said the taxpayer making the claim must specify what he was claiming in respect of and from whom, and that when he did that he tied himself to that set of priorities and order of the claim. The fact that profits might not be known and losses might not be settled until long after expiry of the two years had nothing to do with the proposition that the losses

claimed had to be losses actually existing when the claim was made.

When one had a claim such as the February 25 letter, he said, first there was the difficulty that one was not sure of the amount of the claim, but second, there was plainly an intent to rank the claims in order according to the documents.

What in fact happened later was that BTI put in a computation which showed that they sought to utilise £550,000 of Ocean Bulkers's losses and no part of Rodocanachi's losses at all. That, said Mr Moses, was not a claim which had ever been advanced, and since one must make a claim and a claim was made, one could not now go back and make a different claim.

If that were so said Mr Moses, the Revenue would get no benefit whatever from the statutory time limit of two years, and it was impossible for anyone to know what claims were being made within the two years if the taxpayer could later go back and change claims already made.

Mr Moses's argument was plainly correct. His construction of the letter was correct. The appeal was allowed. For the Revenue: Alan Moses QC and Launcelot Henderson (Inland Revenue solicitor). For BTI: Harvey McGregor QC (James G O'Brien).

Rachel Davies
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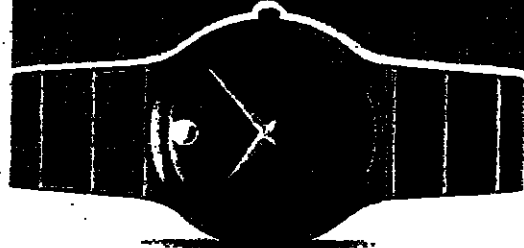
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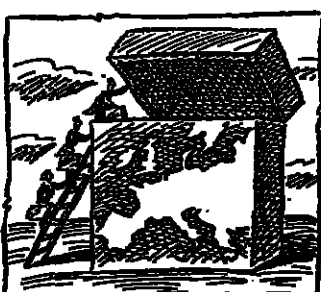
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MANAGEMENT: The Growing Business

First, get the team right at home

Charles Batchelor starts a new series by examining the difficulties of finding the right staff for overseas offices

Ask Carl Hanauer, founder of Abacus Self Storage, a London-based operator of secure storage warehouses, how he recruited managers for a new warehouse he opened recently in Nice, in the south of France and he replies: "With great difficulty."



Opening up in Europe

Hanauer, whose two-year-old business has grown to turnover of £1m, admits to making "two errors in a row" when he took on a marketing manager and an administrative manager. The marketing manager, a Frenchman, sold himself well to Hanauer but subsequently appeared to put little effort into selling Abacus's services. Since a good salesman should not spend too much time in his office it took Hanauer some time to realise that little was being done out of it.

"It is difficult enough to assess people when you are interviewing them in their own language but when you are dealing with someone whose first language is not English it is almost impossible," says Hanauer, whose own French was limited.

The administrative manager, also French, had been spotted by Hanauer working in a hotel he had stayed at in Nice. Hanauer had been impressed by his efficiency at dealing with customer complaints. The manager agreed to join Abacus but found after a while that he did not get on with the marketing manager.

After the marketing manager had been sacked, the administrative manager was asked to take on his role. But his lack of selling skills became apparent and he also found he did not like the isolation of working on his own and left.

Hanauer has now installed a third manager and hopes this arrangement will work out. Hanauer's recruitment campaign was not just based on chance meetings - he used a local consultancy Aces Consultants, of which he speaks highly, to liaise with local recruitment agencies - but even so failed to find the right people.

Part of the problem, he says, was that Abacus's secure storage system was hardly known in France so there was no local industry from which to recruit experienced people. But even businesses in established sectors can have great difficulty in finding staff to run their operations.

As British companies expand their activities into continental Europe to take advantage of the dismantling of trade barriers, choosing the right staff will be crucial to their success. "It is the people issues not the technological issues which will require most of our attention as we focus on European expansion," comments Rob Harris, managing director of NDC International, the 80-person-strong European arm of National Data Corporation of the US.

For many small businesses, selling within continental Europe begins not by taking on people in the foreign market but by putting a team in place in the home base. *Adventec*, a designer and manufacturer of industrial heating systems which spun out two years ago from research at Aston University, Birmingham, has recently taken on marketing executives for France and West Germany.

Toby McLeod, in charge of marketing in France, says he was recruited for his language skills - he has a degree in French - and for his commercial experience as a management consultant.

skills would be essential if it were to break into continental markets, says McLeod, whose tasks range from translating to selling. "Technically the product was good but the sales people could not put their ideas across to potential French customers who did not speak good English," he comments.

Unfortunately for Britain's export efforts, executives with the right mix of language skills and experience of doing business in continental Europe are in very short supply. Senior executives (those aged 45 and over) with an understanding of the European business climate hardly exist in the UK, according to a recent study by Shaun Tyson of Cranfield School of Management of how British companies were preparing for 1992. Many British companies also place a low priority on language training for their staff.

"Only a minority run courses on cultural and background information which will allow managers to understand the social and business context of the markets in which they are working," Tyson states.

This shortage of suitable British managers is one reason why many companies recruit non-British nationals to run their continental operations. But even if enough Britons were available, most managers with experience of running businesses on the continent believe that European subsidiaries must be run by nationals of the country in which they are based.

"It is naive to imagine you can put an Englishman in charge of a French company or vice versa," says David Kay, chairman of GKR, a London-based executive search company with 50 professional staff. "Despite all the talk of a Single European Market national cultures will be different for a long time."

In the early stages of a company establishing itself in a local market, employing local staff can be the business of a far quicker start. Willett, a High Wycombe, Buckinghamshire-based manufacturer of coding and labelling equipment, has expanded into sev-



Carl Hanauer in his secure London store: finding a manager in France proved difficult

eral countries by acquiring its distributors. "Your distributor is not necessarily the person to take you on to the next stage but he allows you to hit the ground running," says Allan Willett, chairman and chief executive of the £30m-turnover company which employs 450 people.

Taking over your local distributor also overcomes the problem of persuading local managers to join a company they may never have heard of. Locals may doubt whether the foreign company is really committed to their market, says Valerie Fairbank, a management consultancy partner at accountants Peat Marwick McLintock. They may also wonder what their career prospects would be in a smaller company and whether the top jobs would be reserved for nationals from the home country.

The qualities which the incoming company will want from the managers it hires include a successful record of managing a business in the same or a similar market; the ability to work without supervision; and fluency in English as well as their own language.

"You need someone with a greater degree of self-reliance than you would require for a major multinational," says Valerie Fairbank. "Broad international experience may also be required if the foreign subsidiary is active in a number of countries but it will not be necessary if the company operates mainly in its own national market. Most small and medium-sized businesses do not require a

high-powered 'Euro-executive' to run their local operations.

In taking on managers companies will have to take into account local employment law and customs. Abacus's Hanauer says he was only able to avoid making sizeable redundancy payments in France because, in the case of the marketing manager, he had clear evidence that the man had been failing to do his job. By allowing a poorly-performing manager to stay in place for more than three months in, for example, France, could involve the incoming company in substantial payments, he warns.

Once a company has established operations on the Continent it must be careful how it handles its managers. GKR, which has built up a Europe-wide network by acquiring several small head-hunting firms in West Germany, Spain and Italy, says it helps its local subsidiaries to recruit managers but it leaves the final choice to the local management. Candidates would be vetted by Harris and the UK-based manager who co-ordinates GKR's European network "but the chances of us saying 'No' are very small," comments Harris.

"The most common reason for an appointment not working out is that the local executive does not feel he has sufficient independence to make decisions," says Fairbank. "Strategy should not be imposed when head office is not familiar with the local market," she warns.

In the crucial area of finance, though, head office must exercise tight controls. Colorgraphic, a USM-quoted

printer of direct mail material, makes sure that it controls the appointment of a senior finance man to any company it acquires. "Private companies often skip on financial controls and it is important to have someone on the financial side," says Nick Winks, chief executive of the company, which has sales of £54m and a workforce of 900. He also insists that the financial appointee shows allegiance to the new owners and not just the local management.

Colorgraphic has just recruited a Dutch finance director for its subsidiary in the Netherlands despite a certain amount of opposition from the local management, which was not convinced that such an appointment was necessary.

At first the Dutch management appeared to drag its feet in producing a shortlist of candidates and all were rejected in the first round. But a second trawl produced someone who was acceptable both to the Dutch management and to head office in Leicester. "We insist that the recruiting process is thorough but it is important that local management feels it is someone they have chosen," comments Winks.

The thoroughness of Colorgraphic's approach has meant that it has taken the company a year to find someone who it hopes is the right person. But, as Abacus and many others have found, there is no short cut to building the right management team.

"1992: An Investigation of Strategies for Management Development."

'Selling out is often the only answer'

Charles Batchelor on small firms' growth

From its origins in a garage in the early 1970s one small British manufacturer of scientific instruments managed to finance expansion from retained profits. Despite all the efforts of its management, however, the company faced three seemingly insuperable barriers to growth.

It lacked the resources to develop its own computer systems; it was unduly dependent on an overseas supplier; and it was unable to break into the US market because its products were not sufficiently competitive. These problems were compounded by a new product which suffered from technical and design failings.

By 1978, the company, which then employed 20 people, appeared to have reached a limit to its growth. It was helped out of this impasse when it was acquired by a larger company. This allowed the smaller firm to finance a new research and development programme and invest in production capacity.

With the help of its larger parent the smaller company has since grown to turnover of £11m (in 1987) and a workforce of 245. Seventy per cent of its production is exported and it spends 12 per cent of turnover on R&D.

Selling out to a larger company is often the only option available to a large number of small technology-based companies in Britain, according to this and other case histories cited in a study* of the barriers to small firms' growth published last month by the government's Advisory Council on Science and Technology.

Smaller firms - those employing between 50 and 800 people - play a vital role in translating new scientific and technological knowledge into economic wealth and provide the pool of companies from which major international businesses of the future are expected to emerge, it notes.

Yet smaller firms are more constrained in fulfilling this role in the UK than in other European countries and the pool of companies with prospects for high growth is actually shrinking.

The report identifies the main barriers to growth as a lack of strategic management skills among managers, an

inadequate supply of external risk capital and the limited encouragement given to firms to develop and expand. Management training is often neglected while the venture capital industry invests two-thirds of its funds on management buy-outs rather than on backing new processes and products.

Government policy aimed at supporting collaborative R&D a long way from market application is the opposite of what growing firms want, comments Stan Metcalfe, head of the study team.

The council recommends that: ● The government investigate ways of stimulating corporate venturing whereby large companies take equity stakes in small innovative firms. ● The Business Expansion Scheme be refocused to help businesses too small to raise venture capital funds and that property-related investments be excluded.

● The government establish two competitive schemes to support excellence in smaller companies. The Genesis programme would allocate government R&D contracts to smaller firms while the Accelerator programme would help smaller firms faced with large and risky investments in R&D or marketing.

● A new option be created under the Enterprise Initiative to help firms protect and exploit their intellectual property.

● Management training be improved by regional competitions to identify and fund the application of best training practices.

However, in a six-page response included in the report, the government rejected many of the proposals while suggesting that others would be covered by reviews of existing programmes already under way. Many of the problems of growth were the unavoidable challenges in market, management and technology," it said. Managers had to face these challenges and take their own decisions. Any government action would need to work with the grain of market forces.

"The Enterprise Challenge: overcoming barriers to growth in small firms. HMSO 28.90."

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In a year when business is tough, money talks. Here's what it says. The companies with the cash are the companies with the opportunities. The companies with the best customer relationships are the ones with the chances of developing best. You agree? Shake hands with Kellogg. Our business is helping your business with just those two things. We'll improve your cash flow by paying cash for your domestic or overseas receivables. This will improve your relations with your customers by removing the need for you to pressure them for payment. We'll be quick with you, and patient with them. We have to. We know how important customers are. We're knocking ourselves out to build a business too. To be faster, more responsive, more helpful. That helpful attitude is known as **The Kellogg Factor**. Factor. It's made us the fastest growing company in our sector - and won us the Factors Chain International 'Import Factor of the Year' award. Isn't it a factor you should consider? Use the coupon.

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Major Garden Centre on 10 acre site located adjacent to major residential area on an A Road in the South East with full planning permission for 120,000 sq ft of buildings with 80,000 sq ft already built and trading, including a large food section. Concrete car park for 220 cars with overfill for a further 150 vehicles.

Reason for this exceptional opportunity is that the marketing of the enormous profit and development potential is beyond the resources of the existing small family partnership, therefore the site warrants a substantial tenant on terms to be negotiated.

Principals only, able to offer first class covenant, please apply to:
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Steady and currency funds available at fixed, or variable rate on investments and owner-occupied. Low start and deferred interest schemes available.

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All loans and mortgages secured on property are subject to status - minimum loan £100K. Your property must be at risk. If you do not keep up repayments on a mortgage or other loan secured on it.

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Retail Petroleum Group with a number of high volume fresh food petrol service stations, a strong asset base, and a net worth of over £2.5 million seeks investment capital to enhance its equity base for further expansion.

Minimum investment £175K maximum investment £500K. Principals please write to Box No. F8867 Financial Times, One Southwark Bridge, London SE1 9HL.

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Supplement your existing banking facilities with a trade finance facility (£100,000 upwards) to fund the immediate payments of both local and foreign suppliers.

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As outlined by clients to seek joint venture partners in the development of various projects. Excellent projected returns on investment in specialist fields. Opportunities exist in golf course development, high-end industrial parks, hospitals and clinics. Please look at our prospectus for the details. Fully documented Spanish companies for acquisition.

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Large house overlooking Marina, fully furnished freehold. Deep water mooring available up to 100 ft. £115,000 Exchange or legal proposition.

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WANTS TO BUY VINTAGE PORT & CLARET
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Offices and Studio Space - 9,600 sq. ft. Partly, currently part used as profitable Business Centre, capable of expansion. Economic flexible accommodation, offers invited.

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Boston University-London
Regents College, Inner Circle,
Regents Park, London NW1 4NS

BUSINESSES FOR SALE

Touche Ross



CORPORATE FINANCE

The Russian Shop

Niche retailer, wholesaler and importer of Russian and Eastern European giftware.

- Unique product range with very high margins
- Turnover £600,000
- Excellent springboard for the promotion of UK/Soviet trade
- Prestige retail outlet in The Strand
- Large customer base

For further details please contact David Bridgford at the address below.

Hill House, 1 Little New Street, London EC4A 3TR.
Tel: 071 936 3000. Fax: 071 983 8517.

Authorised to carry on Investment Business by the Institute of Chartered Accountants in England and Wales

Touche Ross



Arlee (Wales) Limited

(In Administrative Receivership)

The business and assets of the above company are available for sale.

- Manufacturer of dresses on a CMT basis for a major High Street retail chain.
- Annual turnover of approx £1.5 million.
- 28,000 sq. ft. leasehold factory close to M4, South Wales.

For further information please contact the Joint Administrative Receivers, R.G. Ellis or S.R. Lindsay at the address below.

Blenheim House, Finsbury Court, Newport Road, Cardiff CF2 1TS.
Tel: 0222 481111. Fax: 0222 482615.

Authorised to carry on Investment Business by the Institute of Chartered Accountants in England and Wales.

Toiletries Manufacturer (in receivership) East Midlands

- Complete toiletries business with own budget brands
- Good distribution and sales infrastructure
- 25,000 sq ft facility on modern industrial estate
- Loyal experienced labour force
- Regular order book and established customer base
- Forecast turnover £2.6 million

For further details and a sales package, contact Lindsay Denney or Di Wardle at Clumber Avenue, Sherwood Rise, Nottingham NG5 1AH. Tel: (0602) 607131.

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NORTH WEST Dual Purpose Home Registered for 56

Fee rates range from £147-£250 p.w. 100% single bedrooms, 51 ensuite. Virtually purpose built unit with high levels of occupancy.

Presently run under management. Located minutes from the motorway networks. Ideal company purchase.

£1,500,000 freehold

Contact Thalia Turner, quoting ref 56178244

14 OFFICES THROUGHOUT THE UK

MANCHESTER OFFICE

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- Midlands based distributor of products for the maintenance industry
- Established product portfolio includes: - lubricants and anti-seize compounds - sanitational chemicals and detergents - metal working oils
- Net assets circa £350K
- Annual turnover circa £730K.

For further information please contact Robert Whitrow

KPMG Peat Marwick McLintock

Merger and Acquisition Services

PO Box 486, 1 Puddle Dock, Blackfriars, London EC4V 3PD.
Telephone: 071-236 8000 Fax: 071-832 8252.

(Authorised by the Institute of Chartered Accountants in England & Wales to carry on investment business.)

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IN ADMINISTRATIVE RECEIVERSHIP

Software house producing software and training systems for "human resources" applications particularly in psychometric testing and personnel recruitment, together with a Desk Top Optical Mark Reading System.

World wide rights and registered name available together with certain rights in military firearms training, interactive video and personality testing.

All enquiries: L.J. Gerrard, FCA

Administrative Receiver

Gerrards

Adrian House

14 New Burlington Street

London W1X 2BU

Telephone: 071-430 6791

Fax: 071-434 2612

GERRARDS

SOLVENCY

Heating and Plumbing Merchants

Opportunity to acquire the business and assets of B.B.K.C. Limited which include specialist plant and machinery, stock and a good customer base.

- A heating and plumbing merchants also specialising in radiator carving.
- Turnover approximately £1.75m per annum.
- Leasehold property approximately 6,000 sq. ft. plus an additional storage facility of 1,000 sq. ft. in Bedford.

- A bathroom and kitchen showroom.
- Turnover approximately £0.55m per annum.
- Rented premises approximately 2,000 sq. ft. in Bedford.

Further details are available from Peter Powell, The Joint Administrative Receiver or Gary Surges, Soy Hayward, Foxhall Lodge, Gregory Boulevard, Nottingham NG7 6LH. Telephone: 0602 626578. Fax: 0602 691043.

STOY HAYWARD

A member of Horwath International

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SELF STORAGE

Large multi-storey warehouse building in a prominent position on main London arterial road currently being used for self storage. Suitable for further sub-division.

For further information, write to Box H6453, Financial Times, One Southwark Bridge, London, SE1 9HL.

Expanding family

controlled development/Construction Co. with proven track record or pre sold developments to the Public Sector wishes to discuss the future with a more substantial co or individual.

Write to the Secretary, 477 Garratt Lane, London SW18 4SN

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Principals only write to the Chairman, Box No. H6457, Financial Times, One Southwark Bridge, London SE1 9HL

The Joint Administrative Receivers offer for sale the business and assets of

Sweeney Carriage Company Limited

Opportunity to acquire the business and assets of two long established garages based in Sweeney, near Reading, and Goring-on-Thames, Oxfordshire.

- Freehold and leasehold garage premises
- Extensive parts stock
- Stock of new and used vehicles

For further information please contact: J.M. Insole and N.J. Voight of Cork Gully, 9 Grayliff Road, Reading, Berkshire, RG1 1J3. Tel: 0734 500336. Fax: 0734 607705.

Cork Gully is authorised in the name of Cooper & Lybrand

Deloitte by the Institute of Chartered Accountants in England and Wales to carry on investment business

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Humberts Leisure

The Lakeland Village International Award Winning Resort The Lake District

Whitewater Hotel
Luxury Resort Hotel.
Restaurant.
Bar. Conference Suite.
35 bedrooms.

Cascades
Spectacular Riverside Complex.
Indoor Pools, Squash.
Beauty and Fitness Centres.
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47 Cottages
Scope for significant further development (subject to final planning).

Period Coach House, 6 further Houses, Golf and Tennis Facilities.

For Sale Freehold
01/05/4580/JCM

Joint Sale Agents:
Humberts Leisure, 25 Grosvenor Street, London W1X 9PE
Tel: 071-629 6700

Lambert Smith Hampton, PO Box 361, 8a Campo Lane, Sheffield S11 1TP
Tel: (0742) 753752

South London
Superb Modern Members Health and Leisure Club

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- Licensed Bar/Restaurant and Lounge Area.
- In all about 12,500 sq. ft. with High Street Frontage.
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01/05/4580/JCM

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(Brentwood - Junction 28 M25 2 miles)

- High turnover licensed bar/restaurant.
- 22 bay golf driving range.
- 200 metre dry ski slope and 4 training slopes.
- Superb health and leisure centre.
- Development potential in the 58 acre site including indoor bowling (STP).

For Sale Freehold Complete
01/05/4688/DG/JCM

Humberts Chartered Surveyors
Tel: 071-629 6700

25 Grosvenor Street, London W1X 9PE
Fax: 071-493 4346

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- Turnover £3m.
- Leasehold premises in Shipley, West Yorkshire.
- High quality stocks of skins and pelts.
- Skilled workforce.

For further details contact The Joint Administrative Receiver

Michael Hore

ROBSON RHODES

PO Box 16, 51 George House 40 Great George Street, Leeds LS1 3QQ

Telephone: 0532 459631 Fax: 0532 452823

Authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business

BOATYARD, CHANDLERY AND CLOTHING SHOP (N. WALES)

- Offered for sale on impending retirement of Managing Director.
- Freehold and leasehold properties.
- Yard plant equipment and paint-spray booth.
- Turnover around £160K.
- Tremendous potential due to harbour marina development.
- Price £300K + stock at valuation.

For further information please reply in writing to Michael J. Prior, Eldons Impex, Devonshire House, Manchester M1 4EL.

Tel: 061-236 7733. Fax: 061-236 7020.

KIDSONS-IMPEY

Chartered Accountants

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Profitable - Well established -

West London and Home Counties Locations

Modern leasehold warehouse approximately 10,000 sq. ft.

Modern leasehold factory approximately 70,000 sq. ft.

Excellent equipped and efficient plant. Good workforces. Wide customer base. Current turnover £3.5m+ p.a.

Exceptional potential.

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Tel: 081-436 3337

Fax: 081-609 0827

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European Machine Tool Manufacturer comprising:

CNC turning centres

Conventional Lathes

Spare parts and service business

including intellectual property, drawings, cost breakdown, production methodology etc.

For sale as a whole or in parts.

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21 Gloucester Gardens, London NW11 9AB

Tel: 081-436 3337

Fax: 081-609 0827

FOR SALE

by the owners a well-known and old-established

European Machine Tool Manufacturer comprising:

CNC turning centres

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UK BASED GASOLINE ADDITIVE COMPANY
FOR TENDER

The seller requires expressions of interest in acquiring its EBE technology and ethanol production company.

Present annual sales US\$50,000,000 Strategic Gulf Coast location. This Company is at the leading edge of EBE and ether technology.

Current production from a re-engineered, state of art ethanol refinery is 2,500 barrels per day.

Planned EBE production for the 2nd quarter of 1991 is 1,000 bbls per day, rising to 3,000 bbls per day over 6 months.

Planned production from a mixed EBE and MBE ether expansion in 1993 is 20,000 bbls per day with outstanding economics and no subsidies required.

The Company is seeking an acquirer with the financial resources to enable it to complete its development plans.

XXXXXXXXXXXX

This company is positioned to benefit from the historic introduction of the U.S. Clean Air Act and from the substantial existing and rapidly increasing demand for oxygenated fuels, in the USA and worldwide.

XXXXXXXXXXXX

PRINCIPALS ONLY PLEASE - Telefax to the following for more information.

Ted Bender, Senior Vice President, The Robinson Humphrey Company, (A Division of Shearson, Lehman, Hutton) Atlanta, Georgia, Telefax (404) 233-4895 or 261-2451

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Situated in the North of England and reputed to be the finest in the country. Untouched by the abismal economic climate and boasting approximately £1m Net Profit all from one office with trends still upwards. Latest 1990 Audited Accounts confirm. Modern Computerised offices in Freehold property with car park. Excellent work force.

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For details please contact:
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62 Toller Lane, Bradford BD8 9BY
Tel: (0274) 499821, Fax: (0274) 547 143

FOR SALE

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Complete Aluminium Honeycomb Plant. 3000, 4000, 5000, 6000, 7000, 8000, 9000, 10000, 11000, 12000, 13000, 14000, 15000, 16000, 17000, 18000, 19000, 20000, 21000, 22000, 23000, 24000, 25000, 26000, 27000, 28000, 29000, 30000, 31000, 32000, 33000, 34000, 35000, 36000, 37000, 38000, 39000, 40000, 41000, 42000, 43000, 44000, 45000, 46000, 47000, 48000, 49000, 50000, 51000, 52000, 53000, 54000, 55000, 56000, 57000, 58000, 59000, 60000, 61000, 62000, 63000, 64000, 65000, 66000, 67000, 68000, 69000, 70000, 71000, 72000, 73000, 74000, 75000, 76000, 77000, 78000, 79000, 80000, 81000, 82000, 83000, 84000, 85000, 86000, 87000, 88000, 89000, 90000, 91000, 92000, 93000, 94000, 95000, 96000, 97000, 98000, 99000, 100000, 101000, 102000, 103000, 104000, 105000, 106000, 107000, 108000, 109000, 110000, 111000, 112000, 113000, 114000, 115000, 116000, 117000, 118000, 119000, 120000, 121000, 122000, 123000, 124000, 125000, 126000, 127000, 128000, 129000, 130000, 131000, 132000, 133000, 134000, 135000, 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For further details, contact the Joint Administrative Receiver,
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Enquiries should be addressed to the Administrator, L. Harris C.A. at Leonard Harris &
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Tel: 061-434 9225 Fax: 061-433 1629

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Invitation

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MINISTRY OF PETROLEUM AND MINERAL RESOURCES,
DIRECTORATE GENERAL OF MINERAL RESOURCES

for applications
for Exploration
Licence

In accordance with Decision No. 59 of the Council of Ministers dated
11.6.1410AH (corresponding to the 29th January, 1990), the Ministry of
Petroleum and Mineral Resources of Saudi Arabia, represented by the
Directorate General of Mineral Resources (DGMR), invites applications
from companies with relevant exploration and mining experience for an
Exploration Licence over an area centred on the Jabel Sayid copper
prospect, 315 km due northeast of Jeddah. The Licence will be granted in
accordance with the provisions of the Mining Code of Saudi Arabia, with
particular account being taken of the terms of the program proposed by the
applicant and his technical and financial competence as indicated by
relevant previous experience. The Licence will create the holder to the
exclusive right to a Mining Lease (or Leases) under terms and conditions
specified in the Licence, provided all obligations defined by the Licence
and the Mining Code are met.

Exploration at Jabel Sayid by the DGMR has included 46,000 m of
diamond drilling, and 3,448 m of underground development in the form of
a 2,120 m decline to 300 m below surface, and drifts and cross-cuts
totaling 1,325 m. Orebody No. 4 has been demonstrated to contain 16.9
million tonnes of ore grading 2.5% Cu, including 9.9 million tonnes grading
2.8% Cu, amenable to conventional flotation. The orebody is open at depth.

Deputy Minister for Mineral Resources, Directorate General of Mineral Resources,
P.O. Box 345, Jeddah 21191, Kingdom of Saudi Arabia

Formal applications for an Exploration Licence, accompanied by a detailed technical proposal as specified in the Mining Code,
must be submitted to the above address no later than the 1st Jumadi Alwal, 1411 (corresponding to the 18th November, 1990).
This advertisement does not imply any obligation on the part of DGMR, nor may it be used as the basis of any
legal right or claim against DGMR.

An information package, which includes:
a) a description of the geology and mineral resources of the region;
b) a summary account of the exploration history of Jabel Sayid prospect, and a listing of available reports;
c) a summary account of the resource potential of Jabel Sayid prospect;
d) a copy of the Mining Code of the Kingdom of Saudi Arabia;
e) an application form for an Exploration Licence; the form includes:
1) a description of the procedures to be followed if the applicant wishes to:
i) consult the detailed reports available in the Technical Library of the DGMR in Jeddah;
ii) make a site visit, and
iii) make formal application for an Exploration Licence;
2) the provisions which will apply to the licence and an outline of the main terms and conditions which will apply to any Mining Lease; is available on payment of a fee of 5,000 Saudi riyals either in the form of a certified cheque or a bank draft drawn on or issued by a bank registered in the Kingdom of Saudi Arabia. In the name of the "Directorate General of Mineral Resources" from:

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Further information and copies of the Tender Documents can be obtained from:
The Director of Industry, Ministry of Commerce and Industry,
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TECHNOLOGY

A guardian for healthy heart cells

A PREVIOUSLY unused product of genetic engineering, believed to have immense therapeutic potential for heart attack victims, will begin clinical trials next year. It is expected to prevent the self-destruction which takes place in a heart following coronary thrombosis.

A heart attack restricts the flow of blood to the heart muscle, killing and injuring its cells. These are "tagged for removal" by agents called complement proteins, released as part of the body's natural response to the heart attack, and are promptly scavenged by white blood cells. But some of the damaged heart cells attacked by the white cells would otherwise recover.

T Cell Sciences, a biotechnology research company of Cambridge, Massachusetts, has genetically engineered a natural inhibitor which it believes can protect damaged heart cells while they recover.

In part the body's immune system, known as the complement system, a group of 18 proteins both destroy cell membranes and signal to other parts of the system that certain cells should be destroyed. Until recently, cobra venom was the only known agent which could block this complement system.

Patrick Kung, the company's scientific director, set out to inactivate these complement proteins in order to protect injured, yet healthy, heart cells. His complement blocker, code-named CR1, protects injured cells from being treated as dead.

Late last year T Cell Sciences signed a development and worldwide marketing agreement with SmithKline Beecham, which believes CR1 will correspond to its new thrombolytic or "clotbusting" drug Eminase. Taken together, Eminase would break down the blood clot that caused the heart attack while CR1 prevented any further loss of heart muscle.

James Grant, chairman and chief executive of T Cell Sciences, expects CR1 to be used as an anti-inflammatory drug and to promote healing in heart surgery. He even speculates that CR1 may protect the heart against further attacks.

David Fishlock

Engineers are heroes in the Soviet Union, and sometimes politicians too. Nikolai Ryzhkov, the Soviet Prime Minister, is a chief welding engineer and former director of Uralmash, the Soviet machine tool maker.

The transition of Soviet technology to a market economy depends on the survival of reformers like Ryzhkov, but changes in the way Soviet technology is managed and exploited is already under way.

The E.O. Paton Electric Welding Institute in Kiev is a vast organisation by western standards, with 10,000 scientists, engineers and other staff and an annual budget of 70m roubles, about £70m. The Welding Institute near Cambridge, the nearest British equivalent, has 400 staff and an annual turnover of £13.5m.

The Paton Institute is part of Soviet industrial folklore. Its founder, the late Evgeny Paton, was a Hero of Socialist Labour and a member of the Academy of Sciences for his pioneering work on submerged electric arc welding in the 1930s. This was deployed for military purposes and bridge building. The Soviet T34 tank was the only allied tank of welded construction during the Second World War.

Before perestroika, the Government decided which field of technology the institute would explore. At least twice it dictated an expansion of the institute's technical interests, but welding remained its main activity until 1985. The state then decided that the institute should develop into electro-metallurgy. In 1984 the Government decided that the scope of the institute should increase, to include the coating and surface treatment of metals and other materials and the creation of new materials.

Bevan Braithwaite, chief executive of Britain's Welding Institute, says he is impressed by the innovative way the Soviets use welding processes. "They have some very imaginative applications - such as the use of welded sections to build up a diesel engine crankcase - but not all of these are appropriate to western industry," he says. The crankcase would be cast as a single unit in the West.

One reason for the difference is that the innovative Soviet application of processes has been necessary "to suit their particular industrial circumstances, such as the state of the Soviet steel industry," says Braithwaite. This is thought by western observers to produce steel that is not always of the

same consistent quality as western or Japanese steel.

The Paton Institute has made a specialty of the surface treatment for metals. These processes can create tough new surface properties on a steel or other metal alloy which would otherwise not have the required properties.

Advanced surface treatment techniques, such as electron beam evaporation, are used on a production scale for treating turbine blades. The technique allows designers to make a surface that matches exactly the properties required.

Such activities have given the Paton Institute a central role in Soviet science and technology, including the space programme. The world's first electron beam welding gun for use in space was developed here (see inset). It is no bigger than a domestic electric drill.

This state involvement in the work of the institute will continue, "but it will be decreased constantly," says Konstantin Yushchenko, deputy director of the institute and vice-chairman of the National Welding Committee. The institute is already considering a plan for companies to pay a membership fee for access to Paton technologies.

The Soviet Government finances research and development on the basis of 18 state programmes, ranging from ecology to space to power engineering. One programme is for the exploration of advanced materials, joining technology and surface coatings. Yushchenko says the Paton Institute won the work in competition with other research and engineering organisations in the Soviet Union.

He welcomes the new atmosphere and the growing involvement of the institute with the West. "The Paton Institute now is fully free in making any agreement, any contract, any joint laboratories without interference from any

outside body," he says. It is free to earn money from any source, but in the case of Soviet work the state decides the price of a contract.

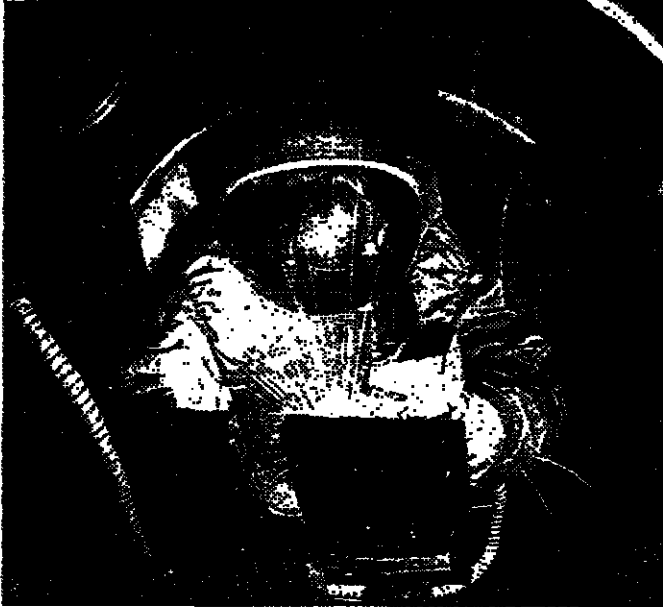
The institute has even signed agreements with the welding institutes of France, the US, Spain, Canada, Japan, Germany as well as the UK. It has agreements with the Breda company of Italy and Tampere University of Technology in Finland for proposals to participate in Europe's Eureka and Suram (European advanced materials) programmes.

The agreement with Britain's Welding Institute is the first to call for the exchange of six young scientists to carry out research in such areas as: electron beam welding; automation of argon-arc weld formation processes; welding of structural ceramics;

● Magnetron sputtering. This is a technique for coating surfaces, using deposition of particles in a vacuum. The institute says it is able to deposit layers down to 5 microns (thousands of a millimetre) thick and is producing commercial quantities of printed circuit boards up to half a metre square using the technique.

● Electron beam evaporation. Another coating technique, suitable for precision coating by the creation of microlayers of materials, such as ceramics and copper, down to one micron thick.

● Explosive welding and cutting. The Paton Institute claims to have the only explosion welding chamber in the world. This is a heavy steel dome structure with an external diameter of 11 metres and an internal diameter of 8 metres. It is used for welding steel to copper for linear motor technology. The chamber can handle up to 200 kilograms of plastic explosive when sealed. Shaped charges of explosives are used to cut holes in pipes. They were also used to destroy Soviet missiles banned under the Intermediate Nuclear Forces Treaty with the US.



A Soviet cosmonaut displays electron beam welding in space

equipment and processes; welding of polymers; weldability of metals and development of welded joints to relieve residual stresses.

The Paton Institute has already formed a foreign trade company. "We are going to increase drastically its agreements to allow the maximum exploitation of our scientific potential," Yushchenko says.

The work of the institute is in four broad areas: materials and welding; processes such as electron beam and laser work; strength of materials; joints and non-destructive testing. It also has several "engineering centres," where it seeks to commercialise the technology it has developed. These are co-operative, with the institute working with factories from across the country.

In addition, the institute has various pilot plants, making saleable products ranging from welding rods to electrical control equipment for welding. This is in line with its principles that "all its scientific work should produce products, that do not earn, as it were, wooden roubles - but good business."

The institute has little expertise in the economics and costs of welding and other joining processes - "we have practically no such specialists," Yushchenko says. This makes it difficult to evaluate one welding or joining technique against another. He is discussing with the Welding Institute the possibility of forming an International Joining Technology Business Fellowship with industrial or commercial sponsors to study the problem.

Pressure placed on the Unix warriors

By Alan Cane and Louise Kehoe

Some of the largest organisations in the US, impatient with the rate of progress in the development of "open" computing systems, have formed a pressure group to exert more influence on computer manufacturers.

The coalition involves both industrial and government agency computer users. Known as the "Houston 30" after a recent meeting in Texas, the group includes General Electric, General Motors, Du Pont, McDonnell Douglas, Hughes Aircraft, Eastman Kodak and Nasa.

Open systems, which follow common industry standards and avoid manufacturers' proprietary designs, will make it possible to connect together more easily computer systems from different manufacturers and to run the same software on computers of different architectures.

The industry is slowly beginning to accept that the common operating system will be based on AT&T's Unix design. It is divided, however, over two versions of Unix. One, Unix V.4, is being promoted by Unix International, whose members include AT&T and Sun of the US and ICL of the UK. The other, OSF, is being developed by the Open Software Foundation funded by International Business Machines, Digital Equipment and Hewlett Packard of the US and Siemens of West Germany among others.

The fear among the manufacturers is that one of the dominant partners in either group might attempt to hijack the Unix standard and control its development. So far, efforts by the two groups to find common ground and sink their differences have come to nothing. Mike Saranga, an IBM senior manager, said this week that agreement between the two groups had proved impossible because AT&T would not yield control of Unix.

The argument cuts no ice with customers - principally government agencies and large corporations - who see powerful financial advantages in open systems and are becoming increasingly frustrated by the slow rate of progress. Unix V.4, which brings together the best features of existing flavours of Unix,

became available this year. ICL made it available on its DBS 6000 high-performance workstation, launched in January this year. The Open Software Foundation's OSF, based on an IBM version of Unix called AIX, is expected later this year.

The Houston 30, however, wants to see faster progress. The group's efforts were endorsed last week by the Open Software Foundation. "The critical factor in open systems computing is not technology for the sake of technology," said Chuck Rely, OSF vice president of operations, "nor is it competition among standards organisations. It is meeting the needs of users."

"We are excited about the opportunity to share information and work with a coalition of end-user companies to develop a platform that is aligned with their requirements. An end-user coalition will either assure we are on the right track or help us make adjustments early in our processes."

The principal stumbling block to the rapid spread of Unix has been a shortage of applications programs, but that is changing rapidly, according to Peter Cunningham, president of Unix International. He says there are now some 15,000 applications available to run on Unix System V of which some 65 per cent are commercial applications rather than the scientific and technical programs for which Unix was originally written.

By comparison there are some 40-50,000 applications available for MS/DOS, the dominant personal computer operating system. Unix International is now involved in an aggressive \$20m programme to double the number of applications available for System V in the next two years by providing resources to enable software developers to convert programs from operating systems such as DOS and OS/2 to Unix V.4.

Saranga is sanguine about battle, believing that competition is beneficial in the evolution of technology. "Giving customers the choice between two versions of Unix should in no way affect the industry negatively."

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THE BAHAMAS

Tuesday July 10 1990

■ The country needs to diversify its economy, but lacks the means 2

■ Real issues, and not corruption, will be the election issues 3



The two economic lynch-pins, financial services and tourism, are losing business to other Caribbean

nations, says Tim Coone. A whiff of the drugs scandal remains in the air. And the opposition is preparing its challenge for the elections that many observers expect next year.

Paradise not quite lost

LIKE the name of the world's largest cruise liner that calls regularly at Nassau port, Fantasy is what one comes to the Bahamas to experience.

It is where actor-millennaire Sean Connery, as the fictitious secret agent James Bond, battled with a megalomaniac millionaire who, from his tropical island fiefdom, was setting out to control the world.

The reality is not so different. Officials from the US Drug Enforcement Agency (DEA) do battle here with some of the world's most dangerous and powerful individuals - the Colombian drug barons. Carlos Lehder, one of the Medellín cartel leaders, once ran a smuggling operation out of Norman's Cay, one of the 700 assorted islands and keys in the Bahamas.

Like a set from one of his films, Mr Connery's luxurious house on the exclusive Lyford Cay nestles next to a championship golf course.

As with all fantasies however, the reality never quite lives up to the dream. The cruise-ship visitors are complaining. Of the 5m tourists who visited the Bahamas last year, 7 per cent lodged a written complaint. Drugs, crime, falling standards and

high prices together have tarnished the sparkling image of this paradise in the sun.

The Prime Minister, Sir Lynden Pindling, who at the head of the Progressive Liberal party (PLP) led the Bahamas to independence 17 years ago today, has now been head of state for 23 years. He has overseen an economy that has grown steadily over two decades, but now he faces a stiff challenge in the 1990s.

The prolonged boom is faltering. Government finances are running into troubled waters. The two lynch-pins of the economy - tourism and financial services - are both beginning to lose out to fierce competition from other Caribbean nations. Drug money, once the oil that lubricated the free-wheeling cogs of the Bahamian economy, is drying up.

On top of that, the taint of corruption has lingered on around the Government ever since a 1984 Royal Commission of Inquiry into drug smuggling traced corruption to cabinet level and pointed out financial irregularities.

Mr Hubert Ingraham, a one-time PLP ally of Sir Lynden's, who abandoned the party in protest at the corruption scan-



Tourism, one of the lynch-pins of the economy, is beginning to lose ground to fierce competition from other Caribbean nations

dals and was recently elected head of the opposition Free National Movement (FNM), is preparing his challenge.

"The Government has failed miserably to diversify the economy in any significant way," said Mr Ingraham. "Jobs are not being provided for the growing number of school leavers. Other than in banking and tourism, it has failed to train a skilled workforce to keep the economy moving.... We believe people are ready for a change."

Elections must be held before 1992. But that will be the 500th anniversary of Columbus's landing in the Bahamas, marking the discovery of the Americas. Most pundits therefore think the elections will be held next year, so as not to interfere with a campaign to attract a record number of tourists in 1992.

In the intervening period, Mr Ingraham hopes to break the grip the PLP has on a loyal black majority, and to change the image of the FNM as a "white-rule" party and its traditional association with Bahamian high society. "It will

be a more people-orientated party, broad-based and involved in all sectors. We will offer a clear choice: either a change, or a continuation of things as they are."

His intention is to open up the Bahamas to more foreign investment, especially in agriculture and industry, which Bahamians themselves have shown little interest in developing.

Freeport, on Grand Bahama Island, he sees as "the industrial capital of the Bahamas. It has all the infrastructure in place but needs promotion and incentives." Petrochemicals, he said, was a sector that could be developed. "To make use of the limited provisions of the Caribbean Basin Initiative." A moth-balled refining facility already exists on Grand Bahama Island.

Sensing its past neglect of agriculture and industry, the Government, through the Bahamas Agricultural and Industrial Corporation (BAIC), is courting Taiwanese interest in agricultural and fisheries projects. For the Taiwanese, the Bahamas offers a poten-

tially sympathetic voice within the Caribbean Economic Community (Caricom) and the Commonwealth, as well as the Non-Aligned Movement, the Organisation of American States and the UN. A few hundred million dollars of development aid, just pocket money for the Taiwanese, would represent a major investment in the Bahamas.

The Israelis are also reported to be interested in developing agro-industry projects on the outer Family Islands, using cheap Haitian labour.

The problem of illegal Haitian immigration has meanwhile grown to alarming proportions, demanding a solution. Estimates of illegal immigrants fleeing the dire economic and political conditions of the Bahamas' southern neighbour range from 40,000 to 75,000.

The Bahamian population is only 250,000. One diplomat said: "If the rate of illegal immigration were to be sustained through this decade, without deportations, Haitians could become a demographic majority early in the next century."

The pressure on health and education services, and public utilities already thinly stretched by demand from the tourism sector, would become unsustainable.

Racial feelings are re-emerging. Parents in the town of Spanish Wells, at Abaco Island, recently withdrew their children from school in protest at the growing numbers of Haitian children attending classes and who are unable to speak English.

Another close island neighbour, Cuba, poses a different threat, albeit a purely peaceful one. If Cuba's fast-growing tourist industry were to be opened to the US market, the Bahamas could suffer very heavily. Some government officials see that possibility just a couple of years distant, and admit there is little the country can do to face the problem in the time available, other than to improve tourist industry standards and reduce prices. There have been growing contacts between the two countries in the past two years, and a visit by Sir Lynden to Cuba in the near future is not

ruled out.

Such a move would be in keeping with Sir Lynden's sometimes testy attitude to the US. This has been encouraged by anti-drug sleuths in the US Congress, who regularly put the Bahamas in the dock for drug-smuggling and money-laundering, and attempt to deny the Bahamas the necessary Congressional certification for US approval of economic assistance and multilateral loans.

The Bahamians feel unfairly accused. Mr Randy Daniels, Sir Lynden's spokesman, said: "We do not get credit for the efforts we are making to stop the drugs flow to the US."

The US Coast Guard now operates freely in Bahamian waters to track down drug-traffickers. Its helicopters can be seen overflying Nassau. Two US-supplied aerostats - tethered balloons with a downward-looking radar with a radius of 200 miles - have recently been installed in the Bahamas, and have made the spotting of likely drug-carrying light aircraft easier. The result has been a marked fall in cocaine seizures in the past two years as the Colombian cartels have rerouted their supply lines into the US.

It is thought by DEA officials that 70 per cent of the cocaine smuggled into the US now goes via Mexico, not the Bahamas - a reversal of the mid-1980s.

Paradoxically, significant success in stemming the drugs flow to the US has aggravated problems for the Bahamians.

"More drugs are now staying here in the Bahamas, and prices are falling," said a councillor at Nassau's Drug Action Society. "Free-based cocaine use is now endemic and has become accepted as a part of the way of life in schools and the workplace." Violent crime has shot up in tandem.

To an experienced government like Sir Lynden's, such multiple challenges may not be insurmountable. Certainly, he is at the forefront of efforts to push through appropriate changes. The question is whether those efforts are coming too late. Problems are on the doorstep, and uncomfortable reality is poking through the veil of fantasy that has long attracted visitors to the Bahamas.

IN THIS SURVEY

Tourism steps up its efforts for the year of Columbus



■ The statue of Christopher Columbus, outside Government House, Nassau, 1992, the 500th anniversary of his landing in the Americas, is prompting much investment in tourism

■ The economy: important sectors are losing business to the neighbours
■ Financial services: new regulations may relieve lost status
■ Key facts

■ Politics: a new leader galvanises the opposition

■ Fishing and agriculture
■ The drugs war
■ Oil and the environment

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A Message from The Rt. Honourable Sir Lynden O. Pindling, Prime Minister of the Bahamas and Minister of Finance



In a setting of long-established, representative democracy and social and political stability, the Government of The Bahamas continues to promote conditions conducive to sound economic growth. As we enter the decade of the 1990s, The Bahamas can look back with a degree of satisfaction at its overall performance. We have been able to achieve a favourable rate of expansion in an environment of relatively low inflation and, through the continuation of prudent and timely policy measures, we intend to extend these gains.

It has become quite evident to us that strong technological, political and competitive forces will drastically alter the economic and financial arena in which we operate. More specifically, compelling events such as the impending unification of Europe in 1992; the return of Hong Kong to China in 1997 and the overwhelming wave of political and economic democracy sweeping through Europe are likely to have a tremendous impact on the operations of offshore centres like The Bahamas. We have, therefore, taken note of these developments with a view to framing policy initiatives to enable us to contend with the challenges that lie ahead.

In our continued effort to promote and sustain the development of The Bahamas, we have always recognised the important contribution of the tourism and financial sectors. We are particularly convinced of the tremendous growth prospects of the two traditional pillars of our financial sector, namely insurance and the broad array of financial services which constitute our banking industry. In more recent years ship registration has also become a significant activity.

Undoubtedly, over the past few years we have lost momentum in certain aspects of offshore business owing to our rather slow response to changes in the market and the competitive strategies of smaller offshore financial centres. Perhaps the most outstanding lesson arising out of our experiences is the clear and incontrovertible need to maintain a competitive edge in this rapidly changing international environment.

Consistent with the progressive globalisation of markets and move towards further deregulation, we have embarked upon an ambitious programme aimed at repositioning The Bahamas in the international community as a premier offshore financial centre. Needless to say, the creation of such an atmosphere requires a proper orchestration of legislative, infrastructural and human resource ingredients. Recognising the import of a proper regulatory framework for the revitalization and prosperity of our financial industry, we have undertaken steps to modernize our arrangements for conducting offshore business from The Bahamas.

Our restructuring efforts have taken the form of a series of legislative refinements with the fundamental objective of providing administrative ease, flexibility and cost effectiveness, thereby reducing

bureaucratic bottlenecks. These would complement our existing array of benefits which include, freedom from taxation, geographic proximity to the United States, sophisticated telecommunications infrastructure and a cadre of well-trained technical and professional staff.

The recently introduced International Business Companies Act, which has already produced extremely encouraging results in its limited time of operation, should extend our gains in the area of offshore corporate formation and administration. This system is fully automated to deliver speed in the processing of documents. Similarly, the Trusts (Choice of Governing) Law Act, which has been designed to protect trusts established in The Bahamas from the attack of other jurisdictions, is expected to reinforce the fiduciary and administrative business in the offshore financial sector. Our aim is not only to improve the quality of our services but also to be able to provide the broad spectrum of products offered elsewhere. The invigoration of private banking activities witnessed in The Bahamas augurs well for the establishment of more trust companies and other ancillary professional services.

The Government's achievements in these regards owe much to the consultative dialogues with the private sector. I am confident that such a synergistic and collaborative approach is the most practical way to ensure the continued growth of the financial services sector in The Bahamas.

Our Government's commitment to strengthen its catalytic role in the financial sector was recently underscored with the establishment of a Banking & Financial Services Development Unit whose mandate includes very practical and useful measures to contend with the keener competitive climate. The objectives of this Unit are to identify and define all areas and types of financial services available within The Bahamas, to collect and collate information relevant to the promotion of such services and to publicize, on a domestic and global basis, such information to the financial community. The advantages of doing business in The Bahamas will be emphasized and the Unit will, inter alia, facilitate the smooth entry of interested respondents into the financial services sector. Major international law and accounting firms as well as prominent international banks and businesses will be targeted by means of seminars, conferences and other marketing and promotion programmes.

Closely linked to these challenges are our efforts to revitalize the insurance services which have the potential to generate substantial business for the financial sector. In our commitment to the redevelopment of international insurance business, we are currently examining the governing legislation with a view to making it more competitive. Once again, we are relying upon the invaluable contribution of the insurance industry to improve the quality of our product. Ship registration is yet another area in which The Bahamas has realized significant gains as a result of timely legislative amendments and

promotion. We intend to keep abreast of the changing requirements of the financial community and maintain a visible presence.

No international financial centre can exist without the availability of a cadre of trained and highly skilled personnel. The Bahamas, unlike many of its competitors, has no deficiency in this area. Our human resource infrastructure consists of a network of skilled persons who are able to deliver the quality of financial services hallmarked by the leading financial centres. One of our institutions is wholly engaged in promoting formal banking education and with the invaluable efforts of in-house training programmes, we anticipate tremendous growth in our human resource pool over the years.

With regard to technology, it is clear to us that financial centres which do not keep abreast of new advances are likely to be left behind. The efficiency of offshore activities in The Bahamas has and continues to be elevated by steady investments in sophisticated, state-of-the-art telecommunications networks.

With regard to other domestic developments, the Government continues to follow a policy of encouraging private sector investment and has undertaken significant practical measures to create a more favourable climate for foreign investment. In the very near future, we will introduce in Parliament a new Bahamas Development Encouragement Act which will seek to divide the country into economic enterprises and grant special business incentives and tax benefits accordingly. As a precursor, the Government is continuing to make major investments in necessary infrastructure such as airports, harbours, roads and telecommunications. These measures are pivotal to ensuring a more broadly based progress in the areas of tourism, agricultural and industrial development.

The Bahamas is well positioned to take advantage of the opportunities and challenges of the 1990s. Guided by the fundamental principles of efficiency, quality of service and speed, the Government of The Bahamas is totally committed to achieving the distinction of a premier international financial centre.

Sir Lynden O. Pindling
Prime Minister and
Minister of Finance

THE BAHAMAS 2

Tim Coone explores a complicated economy, in which . . .

Crucial sectors are losing business to the neighbours

A PLUNGE just below the surface of the Bahamian economy reveals a world of lush consumer forests, awash with glinting imported luxuries, and fed by a warm, financial stream of vague origin from somewhere to the west.

But as any scuba diver knows, to delve deeper, one requires powerful illumination to see things clearly and in their full colour. Such luminosity is sadly lacking.

Accurate GDP figures on the Bahamian economy are simply unavailable. "We know tourism contributes just over 50 per cent, so we think GDP is around \$2.5bn," said Mr Christopher Lunn, a senior economic researcher at the central bank.

The reasons for this opacity are not hard to find. Bahamians file no income tax returns. Banking and commercial secrecy make it difficult to identify genuine value-added activities among the ebb and flow of the broader financial activities of this tax haven and offshore financial centre. As in the past, when the Bahamas was the base for US Civil War gun-runners and prohibition liquor smugglers, so it has been the base for cocaine and marijuana smugglers to the US. Unofficially, the drugs trade is believed to have contributed as much as 10 per cent to the Bahamas GDP annually. But that is changing.

US-backed interdiction efforts in the Bahamas have forced the Colombian drug barons to start seeking alternate smuggling routes to the US. The dwindling flow of cash associated with that drug trade has now alerted the country's leaders to the financial reefs lying ahead.

"We have become complacent," said Mr Lunn. "Tourist income is not keeping pace with the high standard of living to which the Bahamians have become accustomed. In the offshore financial sector, others have learned from us and improved upon what we did. We are just beginning to learn about competition."

The central bank lost \$60m

in reserves in 1988, "wiping out in one year what took 10 years to build," he said. The Government was forced last year to intervene and to reduce consumer credit, which none the less still accounts for 44 per cent of the banking system's loan portfolio.

"I think what we are seeing now is the real economy emerging," said Mr Lunn.

That real economy, stripped of its drug-related froth, is in difficulties. Highly dependent upon just two sectors, tourism and offshore financial services, the Bahamas is facing stiff competition from other centres emerging in the Caribbean.

Preferential trade agreements, such as the Caribbean

Borrowing has pushed up central government debt by 30 per cent in the past year, and is likely to expand by a similar sum this year with new investments in Nassau port, the airport and the electricity company

Basin Initiative with the US, and the Lomé II agreement with the EC, have brought only marginal benefits to the Bahamas, due to the lack of any significant agricultural or industrial development on the islands. The Bahamas, though a member of Caricom (Caribbean Economic Community), is not a signatory to its trade protocols.

Imports comprise the equivalent of 40 per cent of GDP. About 85 per cent of the country's food needs are imported, mostly from the US mainland. Import duties raise 80 per cent of government income. Economic integration with the Caribbean community would require the Bahamas to entirely restructure its fiscal policy.

The country is thus faced with a need to diversify its economy, but lacks the means to do it. The latest infrastructural developments are putting pressure on government finances. Borrowing has pushed up central government debt by 30 per cent in the past year, and is likely to expand by a similar sum this year with

new investments in Nassau port, the airport and the electricity company.

Most new borrowing has been financed through bond issues to public sector corporations, especially the state-run pension fund. The National Insurance Board holds most of the Bahamian Treasury Bills in existence.

Mr Hubert Ingraham, head of the political opposition to the ruling PLP, believes: "Credit should be more productively employed in creating jobs and reducing our import bill. We can only increase revenue by increasing our economic activity." He is in favour of diversification into agriculture, fishing and industry, and

of lifting legal restrictions on non-Bahamians investing in these areas.

The Government is not convinced, although it has promoted several diversification schemes. Mr James Smith, the central bank governor, points out that high labour costs in the Bahamas and the small local market makes it difficult to compete with US producers.

He is more optimistic about the offshore financial centre's future, which presently contributes an estimated 10 per cent to GDP. He said stricter financial reporting and standardisation in the EC in 1992 would put pressure on the EC's offshore centres, forcing their business elsewhere. Similarly, the return of Hong Kong to China would bring far eastern business to the Bahamas.

Mr Smith also foresees a growth in personal offshore banking, and greater numbers of foreign companies establishing representations in the Bahamas now that company legislation has been put on a par with the Cayman Islands. Although mostly "brass-

plate" shell companies, the aim is eventually to attract a proportion of these to establish offices in the Bahamas, says Mr Owen Bethell, head of the newly-created Banking and Financial Services Unit in the Finance Ministry.

One result of the new company law is that International Business Company (IBC) regulation has been taken out of the hands of the central bank. "It will be very difficult to trace beneficial owners," admitted Mr Smith. This is likely to give US Congressmen another stick with which to beat the Bahamians over drug-money laundering but they are prepared to face it.

"Offshore centres are here to stay as an essential part of international trade - and our people have to live," said Mr Smith. He insisted that existing controls were adequate to sift out drug traffickers.

On a similar note, Mr Bethell said, "I cannot see a compromise on banking secrecy. I do not think we will bend to any further pressure."

US efforts to persuade the Bahamians to lift its banking secrecy veil and enter into a tax information exchange treaty with the US are being strongly resisted, although Mr Smith said: "They are using the big stick and it is getting bigger."

The powerful US-owned hotel and cruise ship industry in the Bahamas wants to attract the lucrative conference business to their facilities. US companies will be unable to write-off Bahama-based conferences against US tax however, unless a tax treaty is signed.

The Government's own investments in the tourist industry made through the Hotel Corporation are, meanwhile, being seen as a possible short-cut around the looming fiscal reefs. "They are saleable assets," said Mr Smith.

But will they be sufficient to keep the economy buoyant? As solid as a coral reef, he said, "It is not all doom and gloom. For the Bahamas to go under, the US would have to go under as well."

Rachel Johnson on the islands' role as a financial centre

Rules may lift fallen status

"Choosing an offshore centre is like choosing between Pepsi and Coke. It all depends on the latest thing you have read, marketing and promotion. The bottom line is we are tax havens. Whatever profit we make at the end of the day we keep. We don't share it with the government - and the government hardly interferes."

MR GREGORY BETHELL, first vice president of Credit Suisse (Bahamas), thus defines the numerous offshore centres now open to wealthy investors who like their assets untaxed and incognito.

As a general rule, each centre offers freedom from taxes and exchange controls, an atmosphere of secrecy, confidentiality, and tax-efficiency in the management of assets. The need for fierce promotion, and tight regulation, is common to all.

The Bahamas is distinguished by its long tenure as an offshore centre, and its many infrastructural advantages over Lilliputian Caribbean rivals such as the British Virgin Islands and the Turks and Caicos Islands.

It was for a long time the third largest international banking centre, after London and New York, in terms of total foreign liabilities of \$157bn. It also profited from being close to the North American mainland. It has an independent judiciary, headed by an attorney general well-versed in the complexities of finance.

According to the auditors KPMG Peat Marwick, banks in the Bahamas - numbering about 300 - employ between 3,000 and 4,000 people. Neighbouring Cayman, currently the Bahamas' closest rival, employs about 1,000.

If those employed in insurance, accounting and law are included, the total exceeds 5,000. The BVI, which has been operating as a financial centre for about six years, employs around 200, mainly expatriates. Moreover, 150 banks have a physical presence in the Baha-

mas - a great boost to the domestic economy, for they set up expensive offices, install leased telephone lines to the world's financial centres, buy furniture, and pay their employees well.

In addition to a developed legal system, based on English common law, the Bahamas has a licensing, monetary and supervisory authority in the shape of the central bank; an Institute of Chartered Accountants; and an Association of International Banks and Trusts.

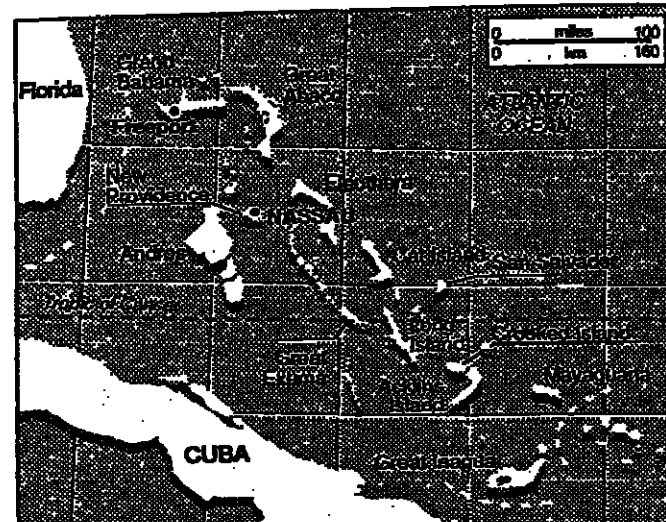
Yet despite this elaborate structure, and although financial services contribute about 10 per cent to the Bahamas GDP, the islands have lost their high ranking in the IMF league table and slipped to 11th place. This does not take into account trust assets under administration, nor off-balance sheet business.

The cause of the slippage - and of the centre's decline in the face of fierce competition from other Caribbean jurisdictions - is a central concern to the islands. One reason has been publicity about alleged drug-trafficking, endemic corruption, bureaucratic delays and inefficiency, and growing drug-related crime and violence in Nassau.

Among the world's leading financial centres, only the Bahamas registered virtually no growth between 1983 and 1988. The only offshore centre that performed worse was Panama. The Bahamas failed even to pick up business from the flight of capital after the 1988 banking crisis there.

Sir Lynden Pindling, the Prime Minister, has set his country the challenge of improving its rating in the next three years, and the centre has embarked on a programme of new financial legislation.

Mr Sean McWeeney, the Attorney General, says: "There is no denying that the new financial legislation is coming on-stream not a moment too soon . . . There are more



KEY FACTS

Area 13,939 sq km
Population 250,000 (1989 estimate)
Head of State Queen Elizabeth II, represented by a Governor General
Currency Bahamian dollar, at par with the US dollar

THE ECONOMY

	1988	1989
Total GNP (\$m)	2,611	n.a.
Real GNP growth (% est)	2.0	4.0
GNP per capita (\$)	10,560	n.a.
Current account balance (\$m)	-132.4	-157.4
Exports (\$m)	273.6	280.1
Imports (\$m)	1047.9	1109.3
Trade balance (\$m)	-774.3	-829.2
Tourism expenditure (\$m)	1,150	1,221
Total no. of tourists (000s)	2,980	3,220
External debt as % of GNP	195.1	n.a.
Debt service ratio	7.4	n.a.
Budget deficit (\$m)	86.4	102.7
Inflation (% change pa)	4.2	5.4
Total reserves minus gold (\$m)	172.0	148.8

Sources: IMF, Datastream, Economist Intelligence Unit

player countries now, and they are penetrating the offshore market more aggressively and imaginatively than ever before."

Any offshore centre keen to remain competitive in the 1990s, when more and more capital is expected to flow into eastern Europe, is liberalising its investment policies, modernising company and trust laws, reducing red tape, cutting taxes and introducing imaginative measures to win its segment of the offshore market, says Mr McWeeney.

The Bahamas strategy's main plank has been to establish legislation for the incorporation of international business companies, which came into effect in January. There are now about 800 on the books

of the Registrar of Companies, Mr Nathaniel Dean. The IBC legislation is copied from the blueprint that has proved so successful in the BVI - and the Bahamas also examined the regime in the Cayman Islands before introducing its own, according to Mr Kevin Higgins, of the central bank.

Basically, the IBC laws offer a cheaper annual fee than the BVI (\$100, compared with a usual fee of \$300), quicker incorporation (24 hours, rather than 48) and better value-added services.

There are the usual advantages of tax-exemption, exchange-control regulation and other regulatory requirements. The Bahamas is about to review the insurance field as well.

Continued on next page

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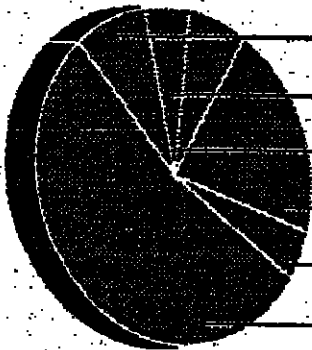
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THE BAHAMAS 3

Stocks and Government Securities

By holder-1989 total \$412m



Private sector \$36m

Central Bank \$21m

Commercial banks \$35m

Insurance companies \$27m

Others \$21m

Public corporations \$22m

Source: Bahamas Central Bank

The islands as a financial centre

Continued from previous page

a further way to re-establish its dominance in the market. Ship registration is another growth area, and the Bahamas is 10th in the World Shipping League.

It remains to be seen whether the new legislation succeeds. Mr Bethel, of Credit Suisse, points out that, in terms of government revenue, the IBC fees are small beer. But the Government, which has embarked on an ambitious infrastructure improvements programme is dependent on the \$8m revenues from the financial sector it reaped in 1988.

And a dark shadow of suspicion still hovers over the Bahamas, despite its attempts to shed its image as a haven for drug traffickers and money launderers. In 1985, a commission of enquiry said that the most common way of laundering drug money was to establish a corporation that would be registered in the Bahamas or elsewhere. It was also the custom of the clearing banks to accept large cash deposits without question.

Sir Lynden has recently asserted that the Bahamas no longer has the "dubious distinction" of being the third largest centre for laundering, after New York and London.

In 1988, the central bank did take steps, fearful of losing bank secrecy laws and accepting constraints that would make the Bahamas less attractive as a tax haven.

It prohibited banks from accepting large cash deposits of over \$5,000. Those who try to are likely to have their passport photographed and particulars reported to the central bank. The banks and trusts additionally follow a code of conduct which dictates that

new customers should have proper references and "not use the Bahamas for criminal purposes".

So banks on the islands have internal auditors, such as National West International Trust Corporation's Mr John Kitchen. Like other offshore banks, National West seeks out wealthy clients who are able to make a minimum deposit of \$25,000, and who have minimum assets of \$500,000. Its incoming headquarters still get plenty of customers off the street.

"We turn down about one in 20 customers," says Mr Kitchen. His job is familiarly known as "tizzyhunting" - showing the door to customers who want to establish accounts.

Sir Lynden recently said the Bahamas was no longer the third largest centre for laundering

to transfer assets accrued through criminal activities. Mr Kitchen says a client always has to establish "where he got the money from, and convincingly prove that the nature of his business is legitimate". If the internal policeman smells a rat, the customer is reported to the central bank, which deals with the matter from then on.

Mr Christopher Masters, managing director, says the Trust Corporation's offshore presence leads to some anomalies. "In the UK, if a new client came into a branch and wanted to deposit half a million pounds, he would be treated like royalty. Here, he is treated with courtesy, suspicion, and scepticism."

AFTER 23 years' undisputed rule, the Prime Minister, Sir Lynden Pindling, has more to worry about than just high unemployment and a rise in violent crime.

His government's image has been tarnished by allegations of misuse and mismanagement of public funds, and of nepotism.

Within the last 10 months, scandals have occurred that give a revived opposition fresh ammunition to use against the governing party. Mr Wilbert Moss, the parliamentary secretary to the office of prime minister and a long-time MP in the ruling Progressive Liberal Party (PLP), was sent to jail for offering a magistrate \$10,000 to drop a constituent's drug case.

More recently, Mr Ervin Knowles, the Minister of Agriculture, Trade and Industry and chairman of Bahamas Agriculture and Industrial Corporation, was forced to resign after the Opposition had documented a "litany of abuses" at the Corporation, involving misuse of public funds and nepotism. Mr Knowles did not resign his House seat.

Sir Lynden, aged 60, craftily persuaded Mr Perry Christie, one of two independents whom he had dismissed from Cabinet in 1984, to replace Mr Knowles.

The other independent, Mr

Scandal clouds the political scene, writes Athena Damianos

New leader buoys the opposition



Sir Lynden: 23 years' rule

Hubert Ingraham, joined the opposition Free National Movement (FNM) as House leader shortly after Mr Christie, his law partner, returned to the PLP. Mr Christie and Mr Ingraham were dismissed after they had refused to remain silent on the issue of corruption during the Commission. They were suspected of planning an internal revolt.

DRUGS AND violent crime have become endemic problems in Bahamian society, especially in the main cities of Nassau and Freeport. Two of the writers of this survey were mugged at gunpoint one evening, just a few blocks from the centre of Nassau.

This is not part of the kaleidoscope one sees in the tourist brochures. Tourism provides 50 per cent of the Bahamas GDP; more than 80 per cent of the country's jobs come directly or indirectly from tourism.

A key question facing Bahamians today is whether tourism can continue to be the bedrock of the economy, or whether it already is a mature industry. For those in government, there is no doubt. A \$45m investment plan is to be completed this year. The state-run Hotel Corporation is to jointly develop a \$300-450m resort complex on Great Exuma island with a Texas-based consortium. Airport improvements are being made throughout the islands.

Meanwhile, Christopher Columbus' first landfall in the Americas - in 1492, on San Salvador island in the Bahamas group - is to be the focus of a 500th anniversary promotional drive and further tourism investments over the next three years.

Tourist arrivals have continued to rise. Last year's 3.4m visitors was up 8 per cent on 1988, although more than half of these were low-spending cruise-ship arrivals. New developments have kept hotel occupancy rates hovering around 68 per cent for the past five years. According to industry experts, 80 per cent occupancy rates are needed to break even for the lavish new hotel-and-casino complexes springing up along Cable Beach in Nassau. The huge pink-and-purple Carnival Crystal Palace hotel, considered by many to be Nassau's biggest eyesore, is reported to be in financial difficulties.

Last year, almost 200,000 complaints were lodged by disgruntled visitors. Excessively high prices, poor service and crime problems were frequent complaints.

A bigger threat still lies only a few hundred miles south. Neighbouring Cuba is investing hundreds of millions of dollars in tourism, with an ambitious target of attracting 2m visitors annually by the end of the century. No one forgets that the American sun-seekers

Mr Ingraham was appointed opposition leader on May 18, after the death of Sir Cecil Wallace-Whitfield.

The FNM, which until now has suffered from personality conflicts and operated in spurts, has been galvanised by Mr Ingraham's appointment. The party now appears to be drawing more grassroots support.

The 46-year-old Mr Ingraham, who grew up in poverty on the island of Abaco, proved his mettle as a PLP minister of housing and national insurance. At his first news conference, he called for vital electoral reforms, including the use of indelible ink, and warned that the opposition would not tolerate abuses in the next general election, which must be called by the summer of 1992.

Prior to Mr Wallace-Whitfield's death, the opposition had controlled 17 of the 49 seats in parliament. Now, for the first time, an opposition leader just as charismatic as prime minister Pindling has emerged - but

Mr Ingraham has the advantage, in that, with 24 years in the political arena, his reputation is untainted by charges of corruption.

Both party leaders are short and feisty, astute and energetic. Both are lawyers. Sir Lynden, who styles himself the black Moses of the people, still holds sway over many Bahamians, particularly the older voters. It was he who led this former colony to majority rule in 1967, and then to independence in 1973; it was his government that helped secure better job opportunities for black Bahamians, creating a large black middle-class.

However, bread-and-butter issues - not corruption - are likely to be a major factor in the next elections. The Government has had to impose heavy taxation to service a growing national debt; and 26 per cent of the workforce has been threatened by troubles at Bahamasair, the national carrier.

There are reports that substantial sums of money are

missing at Bahamasair, and Mr Philip Bethel, the Minister of Transport and chairman of the airline, said recently that steps would be taken to lay-off up to 250 workers in order to save the airline. A wage freeze has been implemented, and all free travel passes cancelled.

The Government recently signed a contract, calling for a 70 per cent Brazilian workforce on a \$65m Nassau airport expansion project, causing tension in labour circles. While Sir Lynden has given his assurance that as many Bahamians as possible will be employed, the opposition, which has a copy of the contract, said the Government would have to pay a penalty of \$17,000 to Andrade Guiterrez, the Brazilian contractor, for every additional Bahamian hired.

Mr Pindling still has some housecleaning to do. His personal friend, Mr Kendal Nottage, the former minister of youth, sports and community affairs, resigned from the cabinet in 1984, after the Commission had found that, whether he realised it or not, he had

traded for Michael Carama, a New England organised crime figure and drug trafficker. He was re-elected to the House in 1987 by a handsome majority.

Mr Nottage and his wife, Rnbi, were indicted by a Boston court last year in connection with a drug laundering scheme involving Mr Carama, but refused to attend his trial.

Mr George Smith, who resigned as minister of agriculture shortly after the Commission had found that, on the balance of probabilities, he accepted a BMW car from an international drug trafficker, was also re-elected to the House in 1987 by a large party. Last year, the PLP elected Mr Irvington "Minky" Isaacs as party chairman. Mr Isaacs is the largest shareholder of MD Air Services, which the Commission found had acquiesced in illegal drug trafficking through an island.

MD lost its charter licence after two fatal crashes in 1986, in which 11 Bahamians were killed. Aviation experts found that not all the aircraft were airworthy and that the airline was in breach of numerous safety rules. Mr Isaacs is now operating a new charter service - Reliable Air.

Tim Coone on tourism's crisis

Cuba threatens to be a rival

only discovered the Bahamas when the 1989 revolution shut Cuba down as a tourist destination.

According to one western diplomat in Nassau, "if Cuba is once again opened up to the US tourist, it will be disastrous for the Bahamas."

US travellers make up 80 per cent of arrivals in the Bahamas, and they are presently banned from travelling to Cuba by their own government. Should perestroika ever reach the shores of Castro's communist island, that will surely change. Some Cuban exiled businessmen in Miami are reportedly already negotiating hotel contracts with the Cuban government.

Tourism ministry officials are acutely aware of the vulnerability of their number one industry, and of the inevitability of the Cuban challenge

within a few years. "We have to take a positive view that competition is always good and can help us to improve our standards," said Mr Craig Woods, acting director-general of the Bahamas Tourism Ministry.

A new university-level training college for hotel and tourism administration is to be opened in 1991, while the new infrastructural developments are aimed at easing congestion at the ports of entry.

Unfortunately, these crucial investments come at a time when the Bahamas can least afford them. A rising fiscal deficit and increased government borrowing to finance the latest dock and airport improvement schemes have placed a drain on reserves.

Mr Bill Allen, a former central bank governor, is critical of the Government's approach.

"The investments are necessary but have come too late. Three or four years ago would have been ideal." He said the \$45m ports scheme for increasing cruise-ship capacity could have been better spent on other improvements to attract longer-staying visitors. As many as 1.5m of last year's 3.4m tourists arrived on cruise ships and spent only \$90m, compared with the \$1.18bn spent by stopover visitors, according to central bank data.

Nassau's crowded downtown

shopping centre offers little more than T-shirts. Even the famous straw "local" handicrafts are now mostly imported from the Far East. Indeed, according to Mr Woods, for every tourist dollar spent in the Bahamas, 65 cents goes out again on imports.

Everything from hotel construction materials to the food in the restaurants is imported.

Mr Christopher Linn, a central bank analyst, summed up the prospects: "1992 is our target. If all goes as expected, we will be in for a sustained boom. If not, we face a long, hard period."

There are the usual signs of tax-exempt exchange-control regime. The Bahamas is a member of the Organisation for Economic Co-operation and Development (OECD) and the Caribbean Community (CARICOM).

Continued on page 18

Source: Bahamas central bank

Tourist arrivals (m)

	Air	Sea	Total
1988	1.4	1.6	3.0
1987	1.5	1.8	3.1
1986	1.4	1.7	3.2
1985	1.5	1.9	3.4

Source: Bahamas central bank

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THE BAHAMAS 4

THE BAHAMAS is a sports-fisher's paradise, as any reader of Hemingway knows, and the outlying islands' bars are rich in memorabilia of big fish-hunting exploits.

With an estimated 1,600 fishermen and 361 registered boats, the islands also have plenty of fish to satisfy domestic consumption, while fish is one of their few exports, along with Persian limes and cascara bark for Campari.

When Charles II granted the Bahamas to the Lord Proprietors, the grant included "the fishing of all sorts of fish, whales, sturgeons, and all other royal fishes within the sea, bays, inlets".

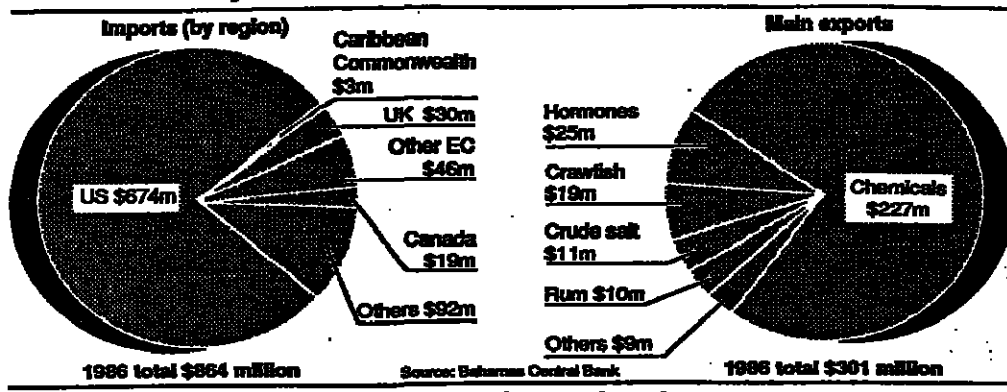
Today, the produce-exchange and fish market on Potter's Cay, in Nassau, is one of the city's most colourful and busy spots, where fishermen crack conch (pronounced "conk") and stack the glistening pink shells for crushing and use in landfill. Shallow-water scale-fish, such as snapper and grouper, are displayed for purchase alongside the more expensive spiny lobster, and ubiquitous conch.

The total production of edible fish for 1988 was 8,727 metric tons, valued at \$41.14m. The domestic market consists of fish-processing plants, restaurants and vendors: live scale-fish is sold at docksides from "fish" boxes - while frozen is sold in 40lb plastic bags. Conch, the national dish, is either landed live and sold by the hundred, or skinned and frozen in bags.

The export market, divided equally between the US and Europe, made a \$28.5 contribution to the Bahamas' foreign exchange earnings in 1988. Vessel owners and operators earned \$41m in 1988.

Crawfish, or spiny lobster, is the biggest money-spinner, accounting for more than 22 per cent of the total. The Bahamas also exports live marine

Non-oil trade,



Fishing and agriculture

Incentives bring results

tropical fish, and queen's helmet shells to Italy to be carved into cameo brooches.

In addition to this natural profusion, Bahamian fishermen are helped by big government incentives and the exclusive rights to commercial fishing in a 200-mile zone.

The Fisheries Act of 1977 requires any fishing-boat to be owned by a Bahamian; land-based seafood processing and marketing companies have to be 60 per cent Bahamian-owned. Best of all, in a country where the bulk of government revenue is made through high indirect taxation, fishermen are granted duty-free concessions for the development and maintenance of their fisheries, paying duty only on the fish they consume.

Mr Colin Higgs, deputy director of the Fisheries Department at the Ministry of Trade, Agriculture and Fisheries, says the sector has expanded steadily as a result of these incentives.

However, the small fisheries

loan programme with the Bahamas Development Bank (BDB) has been less successful, and both demand and repayment of loans have both shown marked falls since 1987.

In 1988, the value of loans approved for fishing by the BDB dropped by 40.8 per cent, to \$890,000, after a 50 per cent increase in 1987: the bank financed 15 new boats, seven of which were for boats over 45ft long. Reasons given for the decline include the bank's wariness of lending during a credit squeeze, diminishing reserves, and the fruitless effort of trying to get the loans back.

In contrast, agricultural self-sufficiency is a long way off. "Agriculture is more lucrative," says Mr Hartley Saunders, senior administrative assistant at the BDB in Nassau's dignified Rawson Square. The islands import about 80 per cent of their requirements, including coconuts, citrus fruits, tomatoes, onions and

peas - all of which can be grown locally. Making a living in agriculture is tough.

In the 19th century, when transport links between the Bahamas and the mainland grew more reliable, an export market for fruit, fish and vegetables developed. Pineapples and oranges were in demand, and merchants could make a profit on crops. But the US cut off the exports of the growing industry by imposing tariffs on imports.

Mr Prince Bonamy, Director of Agriculture, predicts that Caribbean countries will face an even more bitter struggle after 1992. Almost entirely dependent on imports, their few export markets could disappear through competition after the reclassification of products.

"We have Bacardi rum made in the Bahamas for export. But if the EC decides that rum can be made from potatoes as well as from sugar cane, the rum market will open up," he says. Since 1974, therefore, the

islands have been gearing themselves up for increased self-sufficiency. The Bahamas has its own brand of potato; schools run agricultural awareness programmes; import duties on machinery and processing plant are lifted.

"We welcome joint ventures and inward investment," says Mr Bonamy, whose department liaises closely with the Taiwanese in its efforts to broaden the agricultural base and improve techniques and product quality.

Yet there are problems to be overcome before the islands achieve more than the present level of 25 per cent self-sufficiency.

■ Rainfall is slight and variable, amounting to about 60 inches a year in the coniferous north and only 30 inches in the coppices in the south. The islands have suffered three years of drought.

■ Bread, the islanders' staple diet, has to be imported, because wheat cannot be grown in the tropics.

■ Although 5 per cent of the classified 250,000 acres of agricultural land is ripe for cultivation, there is a shortage of farm workers.

■ Agricultural colleges concentrate on training students in the cultivation of "commodity crops" such as cocoa, bananas, coffee, and sugar - and fail to teach the ability to grow native crops such as yams and pigeon peas.

A much deeper problem, however, is the Bahamian attitude to working the land. "Bahamians were, to a great extent, enslaved and farm labouring was enforced," explains Mr Bonamy. "What we are saying now is, forget the past - and let's become more self-sufficient in the future."

Rachel Johnson

Athena Damianos on the drugs war

Late action pays off

STEPS TAKEN by the Bahamas, on its own and in conjunction with the US, last year resulted in a 42 per cent reduction in the amount of cocaine seized in the country, compared with 1988.

"We're winning the war against drugs in the Bahamas," said the Minister of National Security, Mr Paul Adderley, recently.

While laudable, the Government's zeal developed only years after traffickers had invaded the Bahamas. In 1983, the islands became the first country to allow the US to operate a hot-pursuit programme within its borders. However, it took disclosures of government corruption in 1984, a sharp increase in violent crime and a rise in admissions to the state drug rehabilitation centre to force the Bahamas' own government into resolute action.

The country consists of 700 islands and cays scattered over thousands of miles of sea. Most are sparsely populated or uninhabited. With a plethora of airstrips and secluded anchorages, and considering the country's strategic position in relation to Florida and drug producing areas such as Colombia, it was inevitable that traffickers would find their way to the Bahamas.

The trade flourished in the late 1970s and early 1980s. From 1977 to 1983, for example, the amount of money transferred from tiny Bimini island to the central bank of the Bahamas grew from \$44,360 to \$12,292,200. Bimini people, however, paid a high price in terms of human suffering and degradation. Crime on the island has

increased significantly.

In 1988, the National Broadcasting Corporation of the US alleged government corruption in the Bahamas. A Royal Commission of Inquiry was appointed, to investigate the allegations. It found that the trade was widespread and had affected almost all strata of Bahamian society.

The commission said that reports submitted to the Government by senior police officers in 1977 "must have made it clear" that there was a serious problem at that time, and that the potential existed for it to become "a crisis of major proportions". The commission had no doubt that the Government had been aware of the extent of the problem from 1978 onwards. That had been the time for resolute action, it said.

It was shocked to find that the spillover from the trade had created a lucrative local drug culture, which had permeated society to an alarming degree. Some lawyers and bankers, said the commission, used the country's bank-secrecy laws to launder drug money. There was corruption in the upper and lower levels of the police force, which was thought to have reached a senior level of government. Civil servants, the commission said, had been corrupted by illegal drug money. It blamed apathy and a weak public opinion for the undesirable state of affairs.

In the early 1970s, marijuana was the only drug widely used in the Bahamas. In 1979, Bahamians began "freebasing" cocaine. By 1983, the Bahamas Mental Health Association said, the problem had reached alarming proportions, but the public reaction to the association's awareness drive was poor.

Admissions at the Sandilands Rehabilitation Centre soared. There was not enough bed space, and addicts slept packed together on the floor and in the hallways when they came in for treatment.

Doctors were concerned

about the increase in suicides, once rare, among cocaine users. Dr Michael Neville, a psychiatrist at Sandilands, said the indications were that "few families have not been touched" by cocaine.

While joint Bahamian-US interdiction efforts achieved tremendous success, said the police commissioner, Mr B.K. Bonamy, drug trafficking remained a "tantalising" problem. President George Bush confirmed earlier this year that joint US-Bahamian interdiction efforts had resulted in a reduction in seizures in the Bahamas. Traffickers, he said, were shifting to Mexico.

A US State Department international narcotics report for 1989 gave the Bahamas top marks for co-operation, but said allegations of corruption also plagued the Bahamas government. The report claimed that US government officials had received credible reports that drug traffickers were able to buy co-operation from some Bahamian officials. When there is sufficient evidence to guarantee prosecution, the Bahamas will take action, the report said.

Among new measures are the installation of two aerostat balloons by the US in the islands; and the Bahamas and US have signed a Mutual Legal Assistance Treaty, which allows US authorities access to suspected smugglers' bank accounts.

In 1988, the House of Assembly put teeth into the Dangerous Drugs Act, making life imprisonment mandatory for anyone convicted of possessing more than 10 lbs of marijuana, 2 lbs of cocaine or 30 grams of heroin.

Tough law enforcement efforts had put the country on a winning course in the war against drugs, said Mr Adderley.

The Association of International Banks and Trust Companies has long since implemented a strict code of conduct for its members. The days of suitcase deposits are over.

Changes in the oil industry could set politicians a problem

Enter the environmental factor

capped by their shallow ports, provided an ideal market. Most are within one or two days' steaming of South Riding Point on the east end of Great Bahama Island, where a 500,000 barrels-per-day refinery has been built. Tank farms provide a total of 25 million barrels in storage capacity in two sepa-

rate facilities. Operations began in 1970.

Since those boom days, however, falling oil prices and the steady creation of overcapacity in refining facilities worldwide has led to a gradual rundown of refining operations in the Bahamas. The refinery was finally mothballed by its Chev-

ron owners in 1985. According to local oil executives, the facility is now obsolete. When first built, the refinery and terminal provided 800 much-needed jobs in Grand Bahama Island. Today, however, the terminal is used solely as a trans-shipment and bunkering point, and employs

only 145 people.

Apart from salaries, the facility pumps little into the local economy. None the less, those jobs are being fought for tenaciously, and a planned \$100m sale by Chevron to the Venezuelan state-owned oil company Petroleos de Venezuela SA has sparked a local political controversy.

Union leaders in Freeport insist there must be no further job losses. Negotiations have dragged on for almost a year, and although both sides agreed in principle to the deal last February, Bahamian government approval is still pending.

According to local politicians, there is concern that the Venezuelans are taking a dog-in-the-manager interest in the site. Rather than invest in and reactivate the facility, it is thought they intend to prevent Middle East suppliers from controlling it, especially the Saudis, who are said to be interested.

As one oil company executive in Nassau commented: "It is not only an important trans-shipment point for the US East Coast, it is also the gateway to the Central and South American markets." For these reasons, he said that in the longer term, "the Bahamas is an ideal site for a modern refinery."

The Venezuelans, with a key stake in the region's oil market, thus have a vested interest in controlling not only the existing oil storage and refin-

ing operations in the Bahamas Islands but also any future developments there.

Regardless of the outcome of the deal, one further factor will help to determine how the oil industry eventually takes shape in the Bahamas. The Exxon Valdez tanker disaster, in Alaska, has alerted environmentalists to the dangers of VLCC and ULCC operations in sensitive ecological areas. The Bahamas possesses some of the most beautiful and unspoiled coral reef systems in the western hemisphere, and is the key to the further development of the country's tourist industry. A major oil spill could spell disaster.

Jobs, rather than the environment, tend to dominate the political agenda in the Bahamas. None the less, publicly-expressed concerns about subterranean pollution of fresh water supplies by residual wastes of the refinery, and loud reactions in the local press to even minor oil spills at the Chevron terminal, indicate that environmental issues lurk only just beneath the surface of the Bahamian political scene.

Should conditions change in the oil market, as well they might in the next decade, and tourism fail to deliver all the hoped-for benefits in jobs and increased economic activity, Bahamian politicians might face a very difficult choice.

To the south, Cuba has embarked on a large scale offshore drilling and exploration programme, with some success, in an effort to develop its own oil supplies. Foreign companies are now drilling in Bahamian waters.

Tim Coone

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ARTS

The pride of the Cork Street collection

Today is the day of the Cork Street Party, when London's street of galleries keeps open house, at least to those armed with the card to get them past the squads of commissionaires at either end. Should the sun still shine, there could be no better way to spend the afternoon than to stroll through the Bond Street and St James's hinterland, sampling the wares, arriving in the street itself in good time for the appropriate reception. With 18 of the Cork Street and neighbouring Clifford Street establishments declared, I do not propose to go through the card, but each gallery presents itself strongly within its field, whether 19th century French paintings at Stoppenbach & Delestra or Frank Stella at Knoedler.

John Hardley, however, with a small but substantial show at the Scottish Gallery, and another six works next door at the Mercury Gallery (28 & 26 Cork Street W1; until July 28), deserves particular attention. She was born in England but was educated and spent her working life in Scotland, and is generally accepted as a member of the modern Scottish School. And that perhaps is the problem.

She died in 1963 at the age of 42, just when her reputation as a painter and draughtswoman, already well established in the north, was spreading to the south. A natural expressionist, unaffected by the current influ-



Left - 'Portrait of Angus Neil,' one of Joan Hardley's exhibits at the Scottish Gallery; right - a John Piper work at Wildenstein

ences from America of large-scale abstract expressionism. Her work, rather, was deeply European in its sensibility, dense on the surface and informed by the rich colour and deep tonality of Scottish painting. It was always figurative, worked directly from the figure or the landscape, although in much of the landscape painting of her last year,

which is well represented in both these shows, it grew ever more abstracted, simple and free in the statement.

Twenty years on, with their rich, encrusted and matted surfaces, their textures enhanced by extraneous matter, even grass and twigs, her late paintings recall more the work of Anselm Kiefer, lately so fashionable, than any of her con-



Left - 'Portrait of Angus Neil,' one of Joan Hardley's exhibits at the Scottish Gallery; right - a John Piper work at Wildenstein

temporaries. As it was, she was seen as a provincial in a time of deference to international interests; she was a woman and she was dead. In spite of all the efforts of her London its peculiar visionary innocence. For he is a true visionary, a dreamer and a mystic, working away in his Suffolk studio just as all those years ago he worked in Highgate, setting his

ambiguous, doom-laden fables and moralities into the epic, remembered, ideal landscape of the Outback.

Back north to Wildenstein (147 New Bond Street W1; until July 31), which is showing a selection from the Hussey and Kearley Bequests that together supply the collections of modern art at Pallant House in Chichester. They include some

works from foreign schools: a San Francisco water-colour for example, a Leger and a Severini, but the strength of both collections lies in the quality of their modern and contemporary British works, from Sickert, Nash and Jones, Piper and Sutherland, to Auerbach.

Walter Hussey was a remarkable patron himself and the true reviver within the Church of England of the practical patronage of contemporary art. As vicar of Saint Matthew's, Northampton, during the War, he commissioned major works from Henry Moore and Graham Sutherland and lived to see his confidence entirely vindicated. At Chichester, where he became Dean of the Cathedral under Bishop Bell, he continued as before.

Charles Kearley, a builder and developer who lived nearby, became associated with Pallant House after it opened to the public in 1982 and, encouraged by Hussey's example, he too chose to leave the collection he had built up over many years. Both collectors were guided by the overriding principle of personal pleasure in the work rather than any putative critical or historical importance. Their collections in consequence are wide-ranging, idiosyncratic and a great paradox of collecting on such a principle - consistently high in quality. They are, punters in Cork Street mark and learn, an example to us all.

William Packer

Theatre in New York

The Broadway season that has just ended left a legacy beyond the surviving productions, which themselves surpass the record of the past few years. The brightening prospects owe a great deal to the influx of screen actors, with Kathleen Turner's stiffly raised-eyebrows and little Maggie in *Cat on a Hot Tin Roof* to add to the earlier appearances of Dustin Hoffman as Shylock and Sting as MacHeath.

The big, classic roles may be the standard way to prove oneself - up to now, actors have had little else to choose from. But that too may be changing. A week ago the Broadway Alliance announced a plan to encourage new plays by cutting their production costs in half to a little as \$400,000. Actors Equity, the playwrights and theatre owners all made concessions to allow the top ticket price to fall from \$36 to \$24 with the aim of luring plays back from off-Broadway, where tickets average \$22.

Lower costs have long been debated and agreed finally emerged from this unexpected season. But in setting aside three houses for the new works until September 1992, the three theatre-owning organisations are banking on a resurgence of new plays that remains to be seen.

At the start of the season, only one contemporary American play - Aaron Sorkin's military trial drama, *A Few Good Men* - was scheduled to open; in the end there were a dozen. The underestimation resulted in part from unanticipated timing like the arrival of *Grapes of Wrath* from an international tour and the transfer of *Love Letters* and *Prelude to a Kiss* from successful off-Broadway runs.

Prelude to a Kiss, at the Helen Hayes, elevates playwright Craig Lucas from the relatively small audience of the Circle Rep company to Broadway, unfortunately with a lesser play than last year's funnier and quirkier *Reckless*. Lucas expands small coincidences and accidents to decisive events. In *Reckless* a wife walks out on her husband and into a life of bizarre encounters and outlandish behaviour. *Prelude to a Kiss* opens with a zesty romance between a barmaid and man she meets at a party, capturing the best of uninhibited love in an ember-

ant young couple. An old man crashes their wedding and, with a kiss, exchanges identities with the bride.

If the conceit approximates to the blindness of love and devotion that supercedes appearances, it translates clumsily to theatre. Bernard Hughes, as the old man, has a certain charm, but hardly enough to substitute for Mary Louise Parker in the eyes of her husband, played by Timothy Hutton. The mystery is never fully resolved other than as a way to provide a second act for a sexy, self-sufficient first one.

The Chicago-based Steppenwolf Company's production of *The Grapes of Wrath*, which played London before arriving at the Cort, won the Tony award for best play for its faithfulness to Steinbeck's sympathetic outcasts who faced cruelty and deprivation with naïve faith and pathetic hope. It outdistanced *The Piano Lesson* (at the Walter Kerr), the latest instalment in August Wilson's rewriting of black history.

Wilson's epic struggles have modest settings but strong characters in Lloyd Richards' productions. This one, which takes place in Pittsburgh in 1936, pits brother against sister over the family legacy - an intricately carved piano their grandfather made as a slave. Charles S. Dutton, as Boy Willie, leads a cast of vivid characters displaying the Wilson trademark of hoarse, simple folk with a flair for rhetoric and weakness for drink. Their susceptibility to superstition affects the playwright, who allows a preternatural *deus ex machina* to resolve the sibling quarrel.

The London contribution to the season was disappointingly small and will probably remain so, following the failure of two imports. David Hare's *Secret Rapture* and Tom Stoppard's *Artist Descending a Staircase*, leaving Peter Schaffer's *Letting It Go*, at the Barrymore, and Andrew Lloyd Webber's *Love, Love, Love*, at the Lyric, as the only transatlantic survivors of the season. Americans now seem spurred, by a little success and a lot of encouragement, to take their fate in their own hands.

Frank Lipsius

Everitt is chosen as Arts Council head

With a period of great change ahead of it the Arts Council has played safe and appointed Anthony Everitt, its current deputy and acting secretary, to succeed Luke Rittner, who resigned in April as secretary general in opposition to the devolution proposals which threaten to reduce the Council to an advisory role. Everitt, 50, was the favourite of his colleagues as the Arts Council's Mr Peter Palumbo, and of the staff. He joined as deputy to Rittner in 1985 and is respected for his energy, his quick thinking and his toughness. He is likely to follow Rittner's policy of openness and accessibility to journalists and staff, but will probably agonise less over difficult decisions.

The challenges will be many. In the next six weeks he has to lead the Arts Council's 160 staff out of their grandiose Piccadilly premises to more workmanlike accommodation in Westminster. He has then to persuade the Minister for the Arts, Mr Richard Luce, to increase the grant to the Council to take account of the higher inflation which has hit the budgets of arts companies since the three-year funding programme was announced. At least an additional £2m will be needed to prevent a rash of closures early next year.

However, the greatest task

facing Everitt is to keep the Council together while it eases into a new role as the strategic body for the arts in the UK rather than a secretariat. A committee headed by Mr Timothy Mason, on which Everitt sits, is devising a new structure which will devolve the funding of most arts companies to the Regional Arts Boards, leaving the Council with a planning and supervisory role. This will mean staff cuts at the Council.

Everitt has obvious qualifications for the job. He has always supported devolution and sided with Palumbo in accepting the policy, on prompting from Richard Luce. His background is in the regions. After journalistic experience at the *Birmingham Post* he ran an arts centre in Nottingham and in 1980 was appointed director of East Midlands Arts.

Everitt beat six other candidates for the £50,000 a year job which is built round a five-year renewable contract. He will have to prove that he can implement his own policies, and provide credible leadership, while working alongside a chairman who commits himself to the Council, in terms of time and energy, as actively and as visibly as any secretary general.

Anthony Thornicroft

SALEROOM

A Greek compromise

No sector of the art market causes the auction houses more problems than antiquities. The countries with the finest undiscovered treasures, notably Greece and Italy, have strict rules banning exports and are consequently outraged and litigious when artifacts appear in the saleroom which seem to have been smuggled out in recent years.

Sotheby's came to a compromise on its auction yesterday of antiquities from the Erlenmeyer collection which had been assembled by the late Professor Hans Erlenmeyer and his wife between the mid 1940s and the early 1980s. The Greek Government objected to the sale of a group of Bronze Age statuary from the Cycladic region. To defuse legal wrangling Sotheby's, and the owners, sold by far the most important object, a male figure made around 2800 BC and probably broken in pieces in antiquity in a ritual ceremony (valued at £200,000) plus a "trying pan" shaped pottery vessel, and a cup shaped vessel, valued together at £20,000, to the Greek Government before the auction.

Buyers were not deterred by the controversy. Among the Cycladic items a Bronze Age pyxis and cover doubled its estimate at £13,500. Elsewhere a Cretan terracotta head of a lion, just over 3 in long, made £23,000 as against a £4,000 top estimate, and a large Euboean terracotta figure of a goddess, of around 575 BC, sold for £29,500, also over double its forecast. The Ariadne Gallery paid £22,100 for a Greek bronze figure of a winged sphinx, perhaps made in Crete around 600 BC, and a terracotta vase of the same period in the shape of a dolphin soared above its £4,500 estimate at £22,000.

The Getty Museum in Malibu California is also having trouble with its antiquities. A koros, a marble statue of a naked man, acquired for \$7m in 1985, has been withdrawn from display because of fears that it is a fake. It was originally dated to 6th century Greece but now a similar koros torso has surfaced about which there are grave doubts. The Getty fears that both are from the same faker.

Anthony Thornicroft

BOOK REVIEW

The man who knew everyone

As a title, *From Russia to the West* conveys little of Nathan Milstein's extraordinary life. A student in St Petersburg when Rasputin was murdered in 1916 and still actively performing when he received the Kennedy Center Award three years ago, Milstein brings us from Odessa in that *vie antérieure* forever lost after World War I almost down to the present day. From Lenin to Gorbachev, Auer to Midori, Glazunov to Abbado, he reminds us of the riches and the tribulations of our time.

As might be expected, his repertoire of experiences and acquaintances is lavish: vignettes of Prokofiev, Chaliapin, Trotsky, Oistrakh, Gershwin and Ravel - among many others - and substantial excursions on Ysaie, Kreisler, Stravinsky, Rachmaninov, and Milstein's artistic comrade of many years, Vladimir Horowitz. His descriptions preserve the cachet of long-lost institutions, such as Filippov's celebrated pâtisserie in St Petersburg, the conductorless orchestra *Persimfans* in Moscow and the heady avant-garde theatre of Vakhtang and Meyerhold.

As a judge of music and musicians, Milstein will seem controversial. His praise reflects old-world, 19th-century values, as illustrated in his advocacy of Kreisler and Rachmaninov, the latter whom he warmly admires. Milstein's attitude towards composers of acoustic modernist styles tends to be reserved, and often linked to unattractive personal attributes. Schönberg's name was magic to him, but his music had little effect, and Schönberg the man hadn't a trace of anything artistic in his personality. Milstein makes scornful claims about Igor Stravinsky: he was indolent, money grubbing and hostile towards musicians. Yet he is not altogether prepared to deny Stravinsky his due.

According to Milstein, Stravinsky's redemption, when sheer ability did not suffice, came in the transformation of his concert music into dance, a contention which brings him to an engaging final chapter on George Balanchine.

From Russia to the West is unbalanced in its emphases. At the same time that Milstein confers extensive treatment on a half-dozen figures, he tosses off summary judgments about many others which can be insensitive and even silly. Anyone who has pondered Poulenc's "C" or *Dialogues des car-*

FROM RUSSIA TO THE WEST
by Nathan Milstein and Solomon Volkov, trans. by Antonia W. Bouis
Henry Holt & Co. NY £24.95, 282 pages

milites will marvel at Milstein's observation that Poulenc's music is simplistic, written for adult children. Remarks like "the French do not understand Chalkovsky" and "there was nothing French in Stravinsky's music" fly in the face of history and good sense.

This quippish, parenthetical manner extends to much of Mr Milstein's personal commentary. The text is too liberally seasoned with gratuitous reminders that his judgment was superior or decisive in a given circumstance. And fellow chamber players are treated as chattels: he "shares his accompanist" with another violinist much as Ludwig Spohr, in reminiscences over a century ago, referred to the other players of a string quartet as accompanying him at first violin.

Clearly, Mr Milstein is least effective when talking about himself. "So who am I?" he asks. "A Jew from Russia, a

citizen of the US with a house in London and international roots - a cosmopolitan, to use a word which in Russian has both flattering and derisive connotations. And this may explain his disdain for political matters - he who once shared the platform with Lenin and had tea with Mussolini - though he avoided Germany until well after the war and goes on record as a virulent anti-Stalinist.

Solomon Volkov is co-author of *From Russia to the West*; except for this billing and a photograph on the dust cover showing him holding an obliging microphone to Mr Milstein, the substance of his contribution is not stated. After the controversies stirred by *Testimony*, Mr Volkov's volume of memoirs attributed to Shostakovich, one sensed a need for him to substantiate his words and methods. In *Balanchine's Chalkovsky* he attempted this, in his unabashedly self-congratulatory manner giving details of his meetings with the choreographer, and casting the book in the form of an interview with questions and answers clearly differentiated.

From Russia to the West is sphynx-like in this regard. It lacks a preface, questions and answers, any indication (apart from details inferred from the text) of the circumstances in which the information was compiled, a description of the original transcript and what was omitted from it in publication. To the extent that Mr Milstein, like Balanchine in Mr Volkov's earlier interview, is expounding his opinions, there may be no need for such niceties. But to the extent that Milstein, like Shostakovich, is providing information which one day could serve a serious historian, one would expect more rigor from Mr Volkov than his silent partnership avers.

Roland John Wiley



Peter Flannery's epic *Singer* continues its assault on the RSC with last night's eagerly-awaited opening on the main stage of the Barbican. Anthony Sher, left, repeats his award-winning performance as the Auschwitz survivor made good in post-war England. Malcolm Storry, as his brain-damaged companion, answers the call of Singer's conscience.

ARTS GUIDE

July 6-12

OPERA, BALLET AND MUSIC

London

Royal Opera, Covent Garden: *Arabella*, one of the company's more elderly productions, is revived for Kiri Te Kanawa as heroine and Jeffrey Tate as conductor. The cast also includes Marie McLaughlin, Peter Weber and Anne Howells. The first production in London for more than a century of Rossini's *Guillaume Tell* is a mixed success but still worth catching. It is produced by John Cox, conducted by Michael Flessner, and has Gregory Yurievich, Chris Merritt, Lella Cuperli and Robert Lloyd in leading roles. More performances of the company's much-revived *La Bohème* production by John Copley, Antonio Pappano conducting, and principals include Diana Tokody, Dennis O'Neill and William Shimell. English National Opera, Coliseum: no performances until August.

British String Quartet performs works by Haydn, Prokofiev and Beethoven (Wed), Middle Temple Hall, Temple, (248 4360). **Scottish Chamber Orchestra** conducted by Paul Dana in works by Mendelssohn and Mozart (Wed), Queen Elizabeth Hall (228 8800). **Royal Philharmonic Orchestra** conducted by Barry Wordsworth in Strauss's *Four Last Songs* (Thurs), Royal Festival Hall (228 8800). **Berodita String Quartet** in works by Schubert, Shostakovich and Beethoven (Thurs), Queen Elizabeth Hall (228 8800).

Paris

Opéra, La Sylphide in Pierre Lacotte's choreography replaces *Les Égéries*, which will be produced later on (47428371). **Festival Festival, Orchestre National de France** conducted by Theodore Guschinsky, Haydn, Schubert (Thurs), Radio France, Grand Auditorium Ensemble Organum conducted by Marcel Pares, Cistercian chants (Thurs), Notre-Dame du Travail Church, 58 Rue Valenciennes (48049801). **Chopin Festival, Orangerie de Bagatelle**, Ends July 15 (45012010, 46978700).

Bosque

International Encounters, L'Orchestre du Siècle des Lumières, Grand Collège Vocal, Amsterdam Baroque Chamber Orchestra and Tom Koopman, the Soviet State Symphony Orchestra, June 29-July 22. (50222451).

La Chaise-Dieu

La Grande École des Chantres in Bay, conducted by Claude Malgoire, Moscow Philharmonic Orchestra, Aug 23-Sept 3. (71094282).

Antwerp

Koninklijke Opera, The Royal Flanders Opera in Tchaikovsky's *Eugene Onegin* conducted by Rudolf Werthen staged by Adolf Dresen with Mirella Capelle, Pavel Chernykh and Chris De Moor (Sat 20.00). **Hungarian Virtuosi** with Miklos Szembelyi, James Brooks Bruszze, Bocherini, Barber, Bartok, Vivaldi (Thurs), Concertgebouw (718 3465).

Munich

Opera, This year's Munich Opera festival until July 31 starts with Carl Orff's *Trionfi*, produced by Hans Neugebauer. The main parts are sung by Julie Kaufmann, Elke Wilms-Schulte, Ulrich Rees, Damiano Gonzales and Georgina von Benza. *Salome*, in August, conducted by Josephine Barstow, Bernd Weid and Hermann Winkler. *Matthias der Mäher* has John Brockeher outstanding in the title role, and Alan Titus, Class H. Ahnsoe and Sabine Hase in other parts.

Frankfurt

Opera, The successful Kievi brother's opera debut last year has brought them back with a new *Macbeth* production. The cast is led by Rosalind Plowright, Joergen Freier, Rene Pape, Vinson Colla, conducted by house director Gary Bertini.

Stuttgart

Opera, Der Fliegende Holländer features Toni Kraemer, Haimut Berger-Toma and Gwyneth Jones. Further offered Offenbach's *Der Karolinger*, and Don Giovanni. Last performance of *Der Freischütz*.

Schleswig Holstein

Festival, This year's 8th Schleswig Holstein festival, directed by Justus Frantz has been enlarged to nearly 180 concerts in 33 different venues. World class musicians will be performing in towns and villages from Flensburg in

the north to Lüneburg in the south. The festival's own orchestra, with 120 members from 21 different countries, will train throughout the summer in Salza with five different conductors. Sir Georg Solti, Christoph Eschenbach, Jiri Belohlavak, Pavlo Berglund and Sergey Bychko and they will be performing 10 concerts during this festival. Soloists include Alban Berg Quartet, Igor Oistrakh, Natalia Gutman, Boris Pergamenschikov, Heinrich Schiff, Olaf Baer, Dietrich Fischer-Dieskau, Hermann Frey, Peter Schreier, Arleen Auger, Christa Ludwig, Rudolf Buchbinder, Barry Douglas, Katia and Marielle Labèque, Murray Perahia and James Galway. The programme ranges from Bach to Beethoven, Brahms to Bruckner, Mahler to Mozart, Tchaikovsky to contemporary composers. Until August 19. Information: Kartenzentrale Schleswig Holstein Musik Festival Postfach 3540, 2300 Kiel. Tel (0431) 567030.

Milan

Teatro Alla Scala, Rudolf Nureyev dancing the part of the magician Rothbart in his version of *Swan Lake*, with the Scala corps de ballet and Isabel Seabra as Odette/Odile and Charles Jude as the prince (80.91.26).

Rome

Terme di Caracalla, Rome Opera's open air summer season opens with Mascagni's *Cavalleria Rusticana*, with Ludmila Semchuk, Vyacheslav Polozov and Bruno Pola and Leoncavallo's *Pagliacci*, with the young Italian

soprano Flaminia Izzo d'Amico, conducted by Reynaldo Giovanetti (8437455). **Serenade in Chichester 1990**, Chamber concerts in the beautiful cloister of S. Maria della Pace (Piazza Navona) (6869441). **Roma/Europa festival** is spread over three sites: Villa Massimo, which offers the Dresden Tanztheater Staatstheater dancing Dore Hoyer's work *Aspetta, Homenos*, based on the portrayal of five basic human emotions: vanity, hate, greed, fear and love (Thurs); Villa Medici offers Cristina Hoyos performing Jamesco dances, while at Villa Borghese can be seen the original version of *Ben Hur*, restored by Thames Television helped by the British Council with the soundtrack played live by the British Symphony Orchestra conducted by Carl Davis (Tues) (67.61.242).

Ravenna festival

Teatro Alighieri, Pier Luigi Pizzi's production of Antonio Salieri's *Les Danaïdes*, conducted by Gianluigi Gelmetti, Daniela Dessi, Jean-Luc Chaigand and Raúl Giménez lead the cast (32577).

Spoleto

3rd Two Worlds festival, Performances include Richard Strauss's *Elektra* conducted by Spiros Argiris, in a stark and abstract production by Gunter Kramer, with sets by Carlo Diapoli, at the Teatro Nuovo and Mozart's *Le Nozze di Figaro* conducted by Oliver Gilmour at the Teatro Cino Maliceo. Also at the Teatro Nuovo is the young

French choreographer Angelin Preljocaj, while at the Teatro Romano in Africa Oye's dancers acrobats and musicians from all over Africa, and the splendid Julio Bocca with his Compañía del Balletto Argentino (40365).

Verona

The Arena, 68th Festival opens with a new production of *Aida* by Vittorio Rossi, with Maria Chiara, Nicola Martinucci and Fiorenza Cossotto. Also opening this week (Fri) is Carmen, with Grace Sumbury in the title role and Giuseppe Giacomini, Giorgio Zancanaro and Alda Frazzini (29151).

Venice

Teatro La Fenice, Concert performance of Beethoven's *Fidelio* conducted by Hans Graf sung in German. The cast includes Mary Jane Johnson, Joanna Kosciwka, James Wagner and Kurt Rydl (5210161).

Turin

Teatro Regio, Gianfranco de Bozio's production of *Aida* conducted by Maurizio Arena, with Bruno Bagnoli, Valerio Lucchietti and Giorgio Zancanaro (5815241).

Tokyo

Reskin, Mozart, Verdi programmes at Showa Women's University, Hitomi Memorial Hall, near Sangenjaya (Tues) (221 0080). **Krystof Jablonski** (piano), Chopin, Ravel, Debussy, Tokyo Suna Kikan (Thurs) (524 7003).

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A fresh wind in Africa

SOME three decades after the retreat of colonialism in Africa, a fresh wind of change is blowing through the continent. From the Ivory Coast to Kenya, from Gabon to Zambia, protesters are demanding political reform and economic relief after decades of decline. For Africans, the challenge is to find new political structures. These must lead to representative governments that can contain the stresses of tribalism and cope with the tensions created by the often arbitrary boundaries that form so many of the continent's states.

For western and other aid donors, the question is whether this search for what the World Bank has termed "better governance" would be encouraged by making assistance conditional on political as well as economic reforms.

There were two main justifications offered by African leaders in the 1950s and 1960s as most of them abandoned the multi-party systems that accompanied independence in favour of one-party states. The first was that tribalism would dominate party politics once the broad objective of African nationalism had been achieved. Government and opposition parties would, it was feared, be demarcated not by ideological differences but by ethnic loyalties.

It was further argued that newly independent states needed to harness skills in short supply to a common cause, meeting basic needs such as education and health. Parliament would be a forum for debate, and decisions would be by consensus.

In practice, the outcome has been very different. Tribalism remains a potent political force. Many heads of state ensure that key posts are occupied by kinsfolk, and play one ethnic group off against another. Parliaments have become presidential rubber stamps.

Political choice

No clear constitutional alternatives, however, have so far emerged from the wave of protest sweeping Africa. Every one calls for political choice, but opposition leaders have yet to lay to rest fears that under a multi-party system, ideology would soon take second place

to tribalism. They need also to make clear that they would restore and reinforce the checks and balances on executive power, eroded in the post-independence era.

In the meantime, however, the west can play a constructive role without being unduly prescriptive. Conditions attached to aid should go beyond economic criteria. As Mr Douglas Hurd, the British Foreign Secretary, said recently, donors should consider potential recipients of aid in the light of several criteria. Countries tending towards pluralism, public accountability, and human rights, and market principles, should be encouraged. Governments that are repressive, corrupt, and pursue wasteful policies should be told that aid will go elsewhere.

Appropriate questions

Drawing up a yardstick for such an approach is difficult, but not impossible. Professor Ali Mazrui, a Kenyan, who is one of the continent's leading scholars, recently suggested some appropriate questions. How many political prisoners does the country under examination currently have? How many such prisoners have there been during the last five years? What proportion of revenue does the state spend on the armed forces? To which may be added: Is there a free press? Does the constitution, in practice, allow challenges to the chief executive?

How Africa eventually combines economic reform and representative government is ultimately up to Africa, not outsiders. But in southern Africa the effort is getting under way.

It was in Cape Town in 1960 that Mr Harold Macmillan warned white South Africans of the coming changes. It would be ironic if the fresh wind needed in the 1990s were to blow not southwards from Cairo, but in the reverse direction. The encouraging start under a multi-party independence constitution and South Africa's search for a system of government which allows freedom of political association, a free press, an independent judiciary and protection for minorities - may yet prove an inspiration to the rest of Africa.

Don't delay on community care

THERE are worrying signs that the UK Government may postpone implementation of its community care policies until after the next general election. This reflects fears that the transfer of responsibilities to local authorities planned for next April could put significant upward pressure on the poll tax. Ministers are also concerned that central government, rather than local social services departments, will be blamed if the transition results in any disruption of care for the elderly, handicapped and mentally ill in the run up to the next election.

The existing system of community care is undoubtedly flawed. At the heart of present difficulties is the fact that responsibility for care is split between many bodies, including local social services departments, hospitals, voluntary agencies and general practitioners. Poor co-ordination has resulted in a patchy network of services for the most vulnerable groups in society. Many mentally ill people, for example, have been discharged from hospital without anybody ensuring that appropriate community-based care is available. The problems have been exacerbated by severe underfunding of services.

The other big drawback has been a perverse system for financing social care. Income support has been available to fund private residential care but not to pay for cheaper - and often more appropriate - domiciliary services. The upshot is that private institutional care expanded rapidly during a decade when ministers were seeking to promote community-based alternatives.

Needs assessment

Last year, after a 14-month delay, the Government finally decided to implement most of the recommendations of the 1988 report on community care by Sir Roy Griffiths, the Prime Minister's special health adviser. It agreed that local social services departments should assume overall responsibility for community care and that financing mechanisms be reformed. On present plans, public support for residential care is to be available only if a "needs assessment" shows that domiciliary care

would not be sufficient. The redirection of social security cash to local authorities is intended to put residential and domiciliary care on an equal footing for the first time.

In recent legislation, the Government failed to follow Sir Roy's advice in only one important respect. Sir Roy argued that central government cash for community care ought to be "ring-fenced" to prevent hard-pressed local authorities spending it on something else. Mr Kenneth Clarke, the Health Secretary, disagreed, on the dubious grounds that this would undermine local autonomy. Following pressure from the House of Lords, however, Mr Clarke has accepted the case for specific grants for the treatment of alcoholics and drug abusers, as well as for the mentally ill. Ideally, he should find a way of earmarking a larger proportion of grants.

Professional consensus

Pressure for a delay in the implementation of legislation is ironic. Uniquely in the field of social policy, the Government's reforms have reflected an unusual professional consensus. NHS consultants may oppose the "internal market" and other health care initiatives, but the great majority of social services directors support the broad thrust of the Griffiths-inspired community care reforms. Many are keen to play the "enabling" role advocated by ministers - in other words to purchase packages of care from competing providers in the voluntary and private as well as public sector.

Local authorities are in varying states of readiness for their new responsibilities. But all have long-running experience in the field of community care. The most serious obstacle to planning service provision is the Government's reticence about the amount of cash that will be redirected to authorities in lieu of income support for residential care and its reluctance to admit that these reforms, like those of the NHS, need to be lubricated. A sufficiently generous central subvention would obviate the need for a politically-damaging rise in the poll tax. Community care should have been reformed years ago; further delays would be wrong.

A Dutchman in charge of a well-known, Japanese-controlled hotel chain once owned by an American airline and a British brewer decided last month to relocate his company's international headquarters from New Jersey in the US to London. The intention is to launch a new drive into continental Europe and it reflects the growing internationalisation of what is still a highly fragmented European hotel industry.

Mr John Van Praag, newly-appointed chief executive of the 112-strong Inter-Continental hotel chain which is moving its headquarters to London, believes that growth in the business and up-market leisure travel markets in Europe will provide the greatest opportunities in the 1990s. "Clearly we're not alone in thinking this, since it looks like becoming a very competitive business to find the best sites," he says.

Not only are American-based chains such as Stouffer and Hyatt targeting Europe for expansion, so too are the British-controlled international chains Holiday Inn and Hilton International and Hong Kong-based groups such as Mandarin Oriental and Regent.

Japanese investors, moreover, are investing heavily in European hotels: the Adachi Enterprise Group of Tokyo, a privately-owned company, has moved \$400m into a joint venture with Marriott, the American chain, to develop up to nine European hotels.

Within Europe itself there is a new move by national chains to go international. The UK's leading hotelier, Trusthouse Forte, is slowly building a continental European strategy after years of under-representation across the Channel. It has, for example, recently concluded a joint-venture agreement with Repeal, the Spanish petrol retailer, to develop 100 Little Chicks and Travelogues in Spain over the next five years.

Its strategy for expansion has been some way behind the Essex-based hotel group, Queens Moat Houses, which yesterday announced the 24th of two surplus UK hotels following a successful bid earlier this year. The group decided early in the 1980s to pursue growth on the Continent: it now has some 70 continental hotels, of which 30 are in West Germany.

"We went into the Continent because prices were much cheaper than in the UK and we could borrow there," says Mr Martin Marcus, Queens Moat's deputy chairman. "With hindsight it now looks a pretty good move, especially as prices are still lower due to a smaller inflation rate."

It costs on average £75,000 per room to build a new hotel in West Germany, for example, compared to £15,000 in the UK.

But Mr Marcus, THF's chief executive, believes THF was right to wait. "We don't believe in over-paying for properties and decided to wait until the right opportunities at the right price came along," he insists. European growth, moreover, has not been all one way. The French group Accor, for instance, formally opened two new hotels last month, one in the UK and one in Southampton, to bring its total in the UK to 30. "We want to have about 300 hotels in the UK by the end of the 1990s," says Mr William Miller, chairman of Accor's UK operations.

Accor has also developed chains in Italy, Spain, and the Netherlands, either by acquisition and joint ventures. "Basically we are prepared to consider many different methods of financing to fund our expansion," adds Mr Miller. Earlier this year, Accor launched a £75m rights issue to help finance its growth.

Three main factors make Europe attractive to hoteliers, both within Europe and overseas:

● 1992. The arrival of the single mar-

ket will lead to a strong surge in business travel throughout Europe, the hotel industry believes. "This will be the biggest single spur to business travel and hotel usage in the 1990s," says Mr Geoff Parkinson, a senior analyst with the Horwath and Horwath hotel consultancy company. "It will bring a new strategic awareness to the importance of Europe as a whole. It will rival the US in terms of the size of the market."

Europe's growing hotel appeal

This projected growth of business travel will be helped by the increased use of hotels for meetings, conventions, and for training purposes, hoteliers believe.

● New Markets. The opening up of eastern Europe over the past year has focused attention on the potential for hotels but at the same time created considerable frustration. "It's a very slow process with a lot of red tape to cut through," says Mr Terence Barlow, European operations director for Marriott hotels.

Marriott has been more fortunate than most in cutting through this red tape. Earlier this year it opened a 520-room hotel in Warsaw, its first property in eastern Europe and its 500th hotel worldwide. The hotel was a joint venture with Lot, Poland's international airline.

While most other international chains have already managed to open hotels in Moscow, the unbridled enthusiasm for joint ventures with local operators or simply franchising their name - progress on building new hotels remains painfully slow. At least four new international hotels in Moscow, for instance, are a year behind in construction - causing accommodation shortages for travellers to the Soviet capital this summer.

THF, for example, has been forced

to seek fresh finance for its flagship hotel in Moscow, the unbridled enthusiasm for joint ventures with local operators or simply franchising their name - progress on building new hotels remains painfully slow. At least four new international hotels in Moscow, for instance, are a year behind in construction - causing accommodation shortages for travellers to the Soviet capital this summer.

Moreover, the WTO predicts that travel on a world basis will continue to grow by an average 4 per cent a year until 2000.

Such international travel will be helped by the inflow of visitors to Europe from Japan. At present, the Japanese are low down in the league table of travellers - only just over 6 per cent of the population travelled overseas last year, compared with about 30 per cent of Britons or West Germans. The Japanese Government is keen to boost this number considerably over the next few years to help reduce its huge balance of trade surplus with the rest of the world. "We are confident of getting our share," says Mr Forte.

European hoteliers' strategy to capture these markets will be to segment and brand their products. The leading international chains have always tended to rely on their names as brands to reassure the traveller overseas. Hence a traveller staying in a Hilton, Holiday Inn or Inter-Continental could be confident (although not always) of a certain level of standards anywhere in the world.

Yet in the 1990s this is unlikely to be a sufficient marketing pull. The main players are increasingly trying to identify niche markets and develop hotel "products" to fill them. Budget, or mid-priced hotels, are seen as a niche market, which some hotel operators are seeking to spread throughout Europe. These hotels are aimed at the cost-conscious business or leisure traveller who wants a high standard of hotel without some of the frills, such as room service or an in-house restaurant. They go under such names as Garden Court (Holiday Inn) or Courtyard (Marriott).

Accor is the classic example of this

'There is really no such thing as a pan-European market for hotels. Rather, there are a lot of separate markets each of which requires the right approach to be successful'

to seek fresh finance for its flagship hotel in Moscow, the unbridled enthusiasm for joint ventures with local operators or simply franchising their name - progress on building new hotels remains painfully slow. At least four new international hotels in Moscow, for instance, are a year behind in construction - causing accommodation shortages for travellers to the Soviet capital this summer.

Hoteliers also see less benefit in the short term from east Europeans coming to the west and using hotels. They don't really have the money as yet to stay in western hotels, apart from some East Germans, but in the long term they will become a factor," says Mr Marcus.

● International travel. The growth of international travel shows no sign of abating: the World Tourism Organisation says that there were almost 250m international airport arrivals throughout Europe last year, compared with 194m in 1980.

niche strategy. Few of its guests would recognise its name, yet it offers a range of hotels in the countries in which it operates, aimed at attracting particular types of customers on different occasions.

Its niche brands include: Sofitel, aimed at the city centre luxury market; Novotel, four-star ventures aimed at airports or motorways; Ibis, two-star hotels aimed at the family market; and Formula One, very basic accommodation, with shared facilities, and entry via a credit card since there is no reception desk.

Even the main international chains have redefined their properties to let their customers know exactly what is being provided while still offering the reassurance of a familiar name. Hence the up-market naming of certain

European hotel market

COMPANY	COUNTRY	ROOMS	HOTELS
Hilton Hotels	US*	95,882	271
Holiday Inns	US*/UK	406,057	2,121
Trusthouse Forte	UK	74,800	793
Accor	France	62,410	534
Club Med/Medias	France	53,733	212
Sols	Spain	29,450	110
Ladbroke	UK	26,450	110
Wagons Lits	France	24,540	187
Grupos Unidos	Spain	22,000	125
Meridien	France	18,000	53
Société du Louvre	France	15,876	164
Crest	UK	9,758	79
Iberotel	Spain	7,900	37
Queens Moat House	UK	7,749	87
Mount Charlotte	UK	6,935	58
Perita	UK	6,893	15
Lonrho	UK	6,120	12
Ciga	Italy	5,451	33
Melia	Spain	5,340	17
Climat de France	France	5,024	124
Steigenberger	W.Germany	5,000	30
Maritim	W.Germany	4,980	23
* Included hotels in US			
	GDP US\$Bn	TOURISM REVENUE US\$Bn	% SHARE OF GDP
Belgium	150.04	3.04	2.09
Denmark	107.56	2.29	2.13
France	949.93	12.72	1.34
W.Germany	1201.76	10.56	0.88
Greece	52.49	2.42	4.62
Ireland	32.49	0.84	2.61
Italy	828.86	13.61	1.64
Luxembourg	6.56	n.a.	n.a.
Netherlands	228.29	2.92	1.28
Portugal	41.70	2.31	5.54
Spain	340.11	17.78	5.23
UK	822.82	11.93	1.45
TOTAL	4762.61	79.28	1.66

hotels as a Holiday Inn Crown Plaza or a Hyatt Regency.

But even the development of such niche brands remains the exception rather than the rule. Most European hotels are small, family-run businesses or independently-run operations. "It's significant that we can be the leading international chain in West Germany with just 30 hotels," points out Mr Marcus from Queens Moat Houses.

Germany's leading hotel group Steigenberger, for example, has the bulk of its 31 hotels either under ownership or management within West Germany. It does have a relatively minor presence in Austria, Italy, Switzerland, and Turkey - but it is eastern Europe where it is looking for growth.

Italy's Ciga Hotels group, in which the Aga Khan's investment company Finapar SpA has a majority holding, has some 44 hotels in total, with 14 outside Italy, mainly in Spain, France, and Austria. It has recently taken a more active approach to acquiring luxury hotels in other European capitals: last month, for example, it bought the Hotel Pulitzer in Amsterdam for £50m.

"There is no really such thing as a pan-European market for hotels," says Mr Forte. "Rather, there are a lot of separate markets each of which requires the right approach to be successful."

He points out that while leading hotel companies in Britain and France control about a quarter of the hotel accommodation, with the rest in private hands, even this level of pen-

etration by chains of hotels is much lower in countries such as Italy, Spain, and West Germany.

"But I think that hoteliers which can put together a well-run and cohesive European strategy have plenty of opportunities to grow in the decade ahead," he adds.

Yet while all attention is being focused on European hotel markets, a gap clearly remains in some parts of the UK. In recent months three senior executives from leading hotel groups have all left the security of big company employment to go it alone, albeit with plenty of venture funding.

Mr John Jarvis left the top job at Hilton International to start his own company, and is currently negotiating with Allied-Lyons to buy its Embassy hotel chain. Mr Peter Tyrer, former managing director of the Mandarin Oriental Hotel Group, failed to buy the Norfolk Capital chain earlier this year (it went instead to Queens Moat Houses) but still hopes to put together a luxury hotel group under the Balmoral banner. And Mr Peter Gee and other senior colleagues from Holiday Inn in the UK left to form Perigold Hotels: they have three hotels so far.

Mr Gee provides a warning on the current trend towards building large-scale pan-European chains. "While there are certain advantages to running hotels as part of a major international chain, it all comes down to the level of service and control you can give each individual hotel," he says. "It will probably be a long time before the mega-chains are really in a position to dominate Europe."

Knights clash over TV

Relationships between Andrew Knight, Mr Rupert Murdoch's executive chairman at News International and his old employer, the Daily Telegraph, appear to be becoming more civilised again. This is welcome after the rather distressing public dispute at the beginning of the year when Mr Knight, the former Telegraph chief executive, transferred his loyalties, rather suddenly some people thought, to Mr Rupert Murdoch.

Yesterday, Mr Knight was given the main feature slot in the Daily Telegraph to argue Mr Murdoch's case that the plethora of television channels that satellite television can bring undermines the arguments of those trying to impose strict limits on cross-media ownership. Mr Knight, it seems, simply asked the Telegraph editor Max Hastings for the space to reply to Channel 4's chief executive Michael Grade, who had earlier argued for ownership controls on Mr Murdoch's television and newspaper empire.

However, welcome this rapprochement may be, it is clear that Mr Murdoch is facing a tough fight in his bid to hold on to both Sky TV and his UK newspaper empire. A letter in yesterday's Independent from a heavyweight group of people led by Sir Frank Cooper, a former senior civil servant, urged the need for strict cross-media controls. One name surprisingly absent from the letter was that of Sir Trevor Holdsworth, the chairman of BSB, who has been trying to drum up support to curb Sky TV.

Lobby man

■ Daimler-Benz, West Germany's biggest company, which has been spreading its wings from purely motor cars into the aerospace and electronics fields, has raised a few

OBSERVER

eyebrows by hiring a top ranking American diplomat to head its representative office in Bonn.

He is Richard Imus, 52, and until last month he was number three in the US embassy in Bonn, in charge of economic and trade affairs. Having served in the US diplomatic service for 27 years, he took early retirement from the State Department to take up the post. In Bonn, he has been closely involved with matters such as the European Airbus venture and East-West technology transfer controls - subjects which play a central role in Daimler's delicate corporate relations with the US.

A fluent German speaker with a good knowledge of German history, Imus is generally reckoned to have done a fine job in Bonn. In the past he has been vaguely irritated by penny pinching in the US government service - something which should not worry him with big spending Daimler.

Eau by gum

■ The bugs at the Knostrop sewage works, in Leeds, are not going to know what has hit them. Any day now they are going to have a monumental hangover after digesting 9 tons of wine which has gone off. The bugs - a key part of the organic sewage treatment process - have to be given the weekend to recover, so Yorkshire Water, owners of the giant Knostrop works, say that they can only get rid of the wine on a Friday.

Waste management is big business these days, and Yorkshire Water's biologists are anxious to make sure their working bugs stay in tip top form, even if it means breeding a few more. They recently hatched 500,000 gallons of blood with no obvious adverse side-effects. Not that every Yorkshire Water bug's life is so onerous.



When Ferrier had to dump 400,000 gallons of tainted mineral water, it is understood that the Knostrop bugs won the contract.

More waste

■ It is nice to know that UK stock brokers are continuing to ensure that the UK's waste management industry is never short of work. Citicorp Investment Bank's latest offering, a 178-page study of the affairs of half a dozen UK companies with a total market capitalisation of £1.2bn, carries a \$500 price tag. On the basis of the old polluter pays principle, Citicorp has some nerve charging its clients this exorbitant sum.

Homesick

■ Murray Johnstone of Glasgow has poached another homesick Scottish fund manager from London with the signing up of the Prudential's pension fund boss Giles

Weaver. His new boss will be Nicolas McAndrew, lured two years ago from the investment chief's chair at N.M.Rothschild.

In four years at the Pru Weaver has trebled the size of pension funds under management and taken Prudential's share of the market to fourth or fifth in the pensions league table, with 59.2bn under management. So why, at 44, is he shifting to a Scottish boutique only about 15th in the list?

It turns out that his wife and four children in East Lothian have grown tired of his weekly shuttle commute. "They've been grumbling," he says. Also "the Scottish approach to investment is more interesting. It is more courageous and looks to the longer term." So when the call from Glasgow came the deed was done, and both the Pru and British Airways will be the losers.

Knowledge

■ Some good and bad news from the world's taxi cab ranks. East Berlin taxi drivers have scored what could be a historic first for their profession - they went on strike yesterday to campaign for lower fares. The cabbies are complaining that new hard currency rates are depriving them of custom. Since the two Germanys merged their economies eight days ago, fares in the city have more than doubled. Drivers say that on present takings they would earn as much on the dole. Although East Germany has officially become a free market economy, state bodies still fix many prices including taxi fares.

However, a traveller in Papua New Guinea, who thought he'd been caught out by every excessive taxi fare trick in the book, has found a new one. Having hired a cab to his Port Moresby office, the driver asked for 10 kinas more than the usual 12 kinas fare. When challenged, the driver opened the glove compartment to reveal a meter already displaying 22 kinas.

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LETTERS

A step towards resumption of the gold standard

From Mr Hamish Watson.

Sir, In his recent speech to the Institute of Economic Affairs, Mr Karl Otto Pöhl, President of the Bundesbank, advocated that the proposed system under European monetary union (EMU) should be "empowered to pursue price stability as its primary objective." The central bank would need operational autonomy, and its "success in ensuring price stability should be taken as adequate testimony to the central bank's accountability."

While autonomy for a central bank in the present climate could lead to a reduction in the rate of inflation, which would be a positive development in the short run, the goal of price stability is not in itself an adequate criterion for the regulation of the money supply, and could not be expected to underpin the independence of the proposed European central bank over the medium and longer term.

The relations between price inflation, the money supply and economic activity differ with the differing phases of the economic cycle and with changes in wider economic conditions. In consequence, no general relations between these factors have been discovered in empirical economic research that have a sufficient degree of uniformity to permit

the application of a single criterion for the regulation of the money supply adequate in all circumstances.

This is not simply an abstract consideration of principle. The extreme and classical example of what can happen if price stability is used as a guide to monetary policy comes from the late 1920s. Robins originally argued that the virtually stationary price-level in the upswing of the late 1920s in the US blinded contemporary observers to what was going on and masked a destabilising underlying inflation brought about by the Federal Reserve in its bid to maintain price stability through credit expansion. The Federal Reserve's error of management was thought to be heavily implicated in the subsequent severe recession. Among economists, Keynes - who had been calling for more cheap money during the expansion - later admitted that at the time of the expansion he took the view that there was no inflation and this, he said, would be the view of anyone who judged by the index of prices.

The difficulty of an adequate touchstone for monetary policy is not fully resolved by taking into account other main indicators of monetary inflation and conditions, such as money supply and credit expansion, the

exchange rate or financial market movements. Account also needs to be taken of the phase and mechanisms of the economic cycle, of the conditions of business cycle stability at any given time, and of a wide range of factors, which condition the effects of a given rate of inflation or change in the money supply.

The position in these respects is not altered under the gold standard, where there is a single touchstone. In this case, a touchstone is instituted by law, rules are laid down for its administration, and the regulation of the money supply is effectively taken out of the hands of government. The standard operates essentially by limiting the scope for inflationary bias and errors, and not because there are any more certain grounds on which the significance of the ebb and flow of the stock of gold in the central bank can be precisely fathomed.

It is a merit of Mr Major's proposals for a common European currency that they could provide an evolutionary basis for the eventual resumption of the gold standard, which would permit monetary union in Europe with the retention of national sovereignty. The gold standard or a similar institution is in principle the only effective criterion for the regu-

lation of the money supply on which there could be universal agreement, as no sufficiently clear-cut criteria have or could be found or agreed for the successful administration of a paper money inflation on an enduring basis.

It would be unfortunate for Europe if the inadequacy of price stability or monetary targeting as criteria for the control of the money supply and for central bank independence was more fully realised rather than during the preliminary discussion stages. Sovereign states cannot be expected, as Mr Pöhl's formula indicates, to tolerate the independence of the European central bank in monetary affairs if errors are going to be made by the bank, which, in the absence of adequate touchstones, are a matter of time. It is to be hoped that the Chancellor's proposals will provide the occasion for a more wide-ranging debate on the complex economic issues involved in the regulation of the money supply. Given sufficient time to contemplate the complexities involved, the merits of the Chancellor's approach may well become better appreciated in Europe.

Hamish Watson,
Brookfield Publishing,
10 Milton Road,
Impington, Cambridge

More severe hazard to banks from clean-up costs

From Mr Trevor Adams.

Sir, The hazard to banks resulting from liability for environmental clean-up costs, notably under the Superfund legislation in the US, is in fact more severe than that suggested by Mr Derek Wheatley QC ("Green issue poses a new hazard to banks," July 5). He states that the bank which enters into possession of land could become liable under Superfund as an owner or operator. In fact, the case of US v Fleet Factors Corporation heard before the eleventh circuit of the US Federal Appeals Court, May 23, 1990, has extended lenders' liability.

In this case, the lender realised its security interest in plant and equipment, but

never foreclosed on the land. In spite of this, the court ruled that the lender was liable for the clean-up costs involved. The previous distinction between financial management and operational management was essentially rejected.

The key sentence from the judgment is: "Rather, a secured creditor would be liable if its involvement with the management of the facility is sufficiently broad to support the inference that it could effect hazardous waste disposal decisions if it so chose." In other words, it is enough that the creditor was in a position where it could have had an effect on such decisions, whether or not it actually chose to exercise that power.

It may be of some comfort that an eminent US environmental lawyer is of the opinion that this decision is so draconian as to be impractical in the commercial world, and that a rehearing of the case may come down this decision, or representations will be made to Congress to amend the Superfund legislation.

Trevor Adams,
Ashurst Morris Crisp,
Broadwalk House,
5 Appold Street, EC2

From Mr David Kinnersley.
Sir, As to Mr Wheatley's comment that little civil liability for pollution damage exists under present law seems misleading. The liability to civil claims and damages is

clearly there - and sometimes made good use of by the Anglers Co-operative Association. But what often obstructs such remedies is the difficulty of showing, amid so many diffuse sources of pollution and to the level of proof that courts require, the chain of causation from specific damage to a specific polluting discharge or activity. This polluters may expect to escape liability for the effects of their actions on their neighbours, even though the civil law recognises that they should not.

In this setting, the European Community's draft directive on waste management has surely a more constructive aspect than those worrying Mr Wheatley. If banks and other lenders will come to regard land generating pollution a poor security, sensible owners and occupiers will take more care to prevent their asset being devalued in this way by their own conduct and activities.

Elsewhere the FT reports the Welsh Secretary of State as encouraging the National Rivers Authority to take tough (criminal) action against polluters. Welcome as such support is, a pressing need is for more and stronger incentives to prevent pollution arising in the first place. If the EC draft directive offers even a modest spur to that, Mr Wheatley should not lobby against it.

David Kinnersley,
111 Church Street,
Chesham, Buckinghamshire

Austria's social partnership

From Mr Mark Carley.

Sir, I think it important to correct the impression given in your Austria survey (June 25) that the "social partnership" (sozialpartnerschaft) is a "social contract forged between government and unions."

Austria's unique post-war system of economic and social partnership involves all sections of society, including both organised labour (through trade unions and the Chambers of Labour) and employers (principally through the Chamber of the Economy).

It is the fact that the partnership system involves both sides of industry that has made it so successful in helping to achieve both social stability and relative economic success.

A comparison with the strife and civil war experienced during the first republic underlines the system's value, as does a comparison between Austria's industrial action statistics (seven strikes in 1989, with some 3,000 working days lost) and those of countries without such an "unfair and stifling" framework.

Mark Carley,
Editor,
European Industrial Relations Review,
18-20 Highbury Place, NS

ABP employees

From Mr Alastair Channing.

Sir, John Gapper's report ("Dock work-rate rise after scheme abolition," July 5) reviewed a Department of Employment Gazette study and specifically commented on "a move in some ports towards more temporary contracts." King's Lynn is then used as one of two examples.

ABP's policy is that only permanent employees should be engaged in cargo handling. At King's Lynn Dock, where ABP is the sole stevedore, the employees who supplement the "core" cargo handling force of former registered dock workers are all permanent employees of ABP.

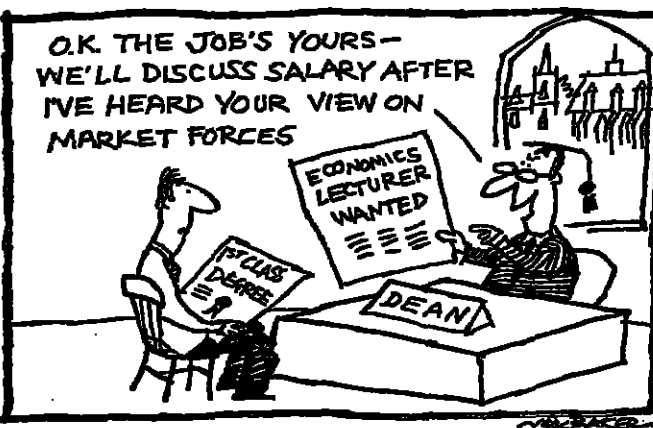
Alastair Channing,
Director, Resources,
Associated British Ports,
150 Holborn, EC1

One academic's response to market forces

From Mr Simon Taylor.

I note with interest your report ("Market for graduates is toughest," July 5) that the average starting salary for a 21-year-old graduate with a second class honours degree is £11,375. You may be interested to know that a 28-year-old with a first class degree (and two more besides), teaching economics at Cambridge University, receives £21,000 a year more than this. Your readers' instinctive reaction would doubtless be that surely such a person would respond eventually to market forces. They would be correct.

Simon Taylor,
St Catherine's College,
Cambridge



Economic crises in Africa: Mr Fraser's and contrary advice

From Mr Adrian Hewitt.

Professor E. W. Singer, Permit us to question the recent assertion, so widely given attribution as the new view of the United Nations ("Commodity failure central to African crisis," June 19), that real growth opportunities exist in primary commodity production for export and that, for Africa in particular, this is the only way to solve the various economic crises of a continent of some 50 nations. The recent report of Mr Malcolm Fraser's committee to the United Nations Secretary-General states this view most starkly.

An alternative thesis, which has determined broad areas of economic policy and development spending over the past 40 years, has been that developing countries would be unwise to rely on the export of primary commodities as the main engine of their development.

We readily recognise flaws in the old blanket assertion that poor countries would never grow rich from raw commodity exports (Saudi Arabia did, but did Iran and Nigeria; and did they all develop?) or in the interpretation of the theory which maintained that industrial import substitution, at any cost, was the only route to development.

Yet the striking success of

countries like South Korea has achieved through the expansion of exports of manufactures and while Africa's options now are very different, we are hard-pressed to hear echoes of the Fraser message that African countries should aim to increase their dependence on commodity exports.

Even the successful agricultural commodity exporters of Europe and North America, who are producing in and selling to rigged markets, do not forswear industry and technology or advocate that their own economies become progressively less diversified.

Africa's commodity performance over past decades has been as bad as its performance in other economic sectors, not worse. Already Africans are becoming fed up with receiving conflicting advice from their creditors. With single or dual commodity dependence (for export earnings purposes) already more acute in Africa than anywhere else, they hardly need to be told to reduce their economic diversity further.

Nor should we speak for Africa - our professional persuasion would, in any case, ever in favour of examining evidence and analysing trends rather than making incautious assertions. But we cannot

resist putting forward, with respect, a view which perhaps more adequately represents both Africa and the UN.

At a conference on the Prospects for Africa in the 1990s organised by the Overseas Development Institute in the House of Commons last month, Mr Kenneth Daddie said: "The product composition and traditional patterns of African country exports, most of which are raw materials destined for OECD countries, are generally less favourable than those of other developing countries. The demand for these commodities has been depressed owing to structural factors that are not likely to change for the better in the 1990s."

"Continued action to strengthen commodity markets and to expand and stabilise commodity export earnings is of course necessary to mitigate the effects of the commodity export dependence of African countries. However, the problems associated with dependence on a limited number of commodities, particularly vulnerability to changing market conditions and instability in export earnings, can only be solved in the long-term through diversification."

Mr Daddie as a distinguished Ghanaian is, unlike us, entitled to speak for Africa. More to the

point, he is Secretary-General of the United Nations Conference on Trade and Development and so does speak for the UN, while Mr Fraser speaks to the UN. The Fraser Report's cavalier treatment of commodity-related issues such as diversification, export earnings instability, international commodity agreements (and the UN Common Fund in Amsterdam) and adjustment in an African context is unworthy of his committee. Nor does its view that Africa should abandon development and go back to producing commodities command support elsewhere in the UN system - World Bank included - or among developing economists like ourselves.

Cocoa and coffee producing countries in Africa which have just lost half their foreign exchange revenues over the past two years know this well, but so should the humble coffee-stipping, chocolate-nibbling consumers that we, and your readers, are.

Adrian Hewitt,
Overseas Development Institute,
Regent's College,
Regent's Park, NW1,
E. W. Singer,
Institute of Development Studies,
University of Sussex,
Brighton

FOREIGN AFFAIRS

Where are you, Marshall and Monnet?

Edward Mortimer puts the case for an eastern European recovery programme

stretched." It is against this background that the rising political tensions within Solidarity should be understood.

Other eastern European countries have less acute debt problems, but in all of them there is a real danger that, without western financial assistance, balance-of-payments problems will choke off the recovery of investment, and of living standards. And probably even more significant in the long run is access to the western European market, especially for agricultural products. Historically, eastern Europe was an important source of food for western Europe. This pattern was disrupted by the cold war, but

The Archbishop called on other Christian leaders to respond by learning to speak and act together on a wider level than the nation state. That may sound like pious rhetoric, but in the 1940s it was precisely what western political leaders did. In western Europe today nationalism can still cause violence on a small scale (especially after football matches) but no one expects it to provoke another global war, or even a local war between nation-states. Why? Because the economies and societies of western Europe have been woven together in a shared prosperity. That did not happen by accident. It was brought about by acts of policy, of

The bad news is that on present form there is no prospect of finance coming from abroad on anything like the scale needed

now the EC's common agricultural policy threatens to perpetuate the disruption. As the Commission's "background brief" emphatically puts it, "self-restraint agreements covering agricultural products are in force with most eastern European members of COMECON. Trade in these products is therefore excluded from the corresponding co-operation agreements."

In short, while eastern Europeans still have a great deal to do "to help themselves," their chance of success depends on the West, and especially western Europe, taking a much more generous attitude than it has so far done. Meanwhile it has become a western fashion to wring one's hands, as the Archbishop of Canterbury was doing on Sunday, about "the spectre of fresh and rival European nationalisms which have been the ultimate cause of two global wars."

which the two most significant were the Marshall Plan and the creation of the European Coal and Steel Community.

Both were largely the work of Europeans, but stimulated by American leadership and American economic leverage. Throughout the 1940s and early 1950s the unification of western Europe was one of the main objectives of US foreign policy. Americans had twice in 30 years been caught up in wars caused by "rival European nationalisms" and were determined to avoid another.

Marshall did not announce a unilateral US aid programme to Europe. He called on the Europeans to agree on a joint recovery programme which the US would finance. The programme was in fact drawn up (with American advice and assistance) at a conference of European states, later institutionalised as the Organisation for European Economic

Co-operation, which later still expanded into the OECD.

One feature of it was the creation of a European Payments Union, which lasted until 1958. This enabled European states to assist each other's recovery by retaining and spending within Europe the currency they earned from exports to each other. This too was encouraged by the US although it involved discrimination against American goods and was contrary to deeply-held American economic principles.

Not long afterwards Jean Monnet persuaded Robert Schuman to launch his plan for a pooling of France and Germany's most strategic interests, arguing that an interpenetration of the two economies under a supranational authority would make war impossible in a way that mere intergovernmental co-operation never could. This project too was encouraged by the US, as was its abortive (because premature) successor, the plan for a European Defence Community.

Isn't it about time a similar connection was drawn between economic need and political danger in eastern Europe? This time last year I identified intra-east-European co-operation as one respect in which the Marshall Plan precedent regrettably could not be followed, because of "the uneven pace of political development in different eastern European countries: at that time only Hungary and Poland appeared ready to undertake the necessary reforms. Now Czechoslovakia has joined them (we need not worry about East Germany), and the Balkan countries are in a state where economic leverage could well tip the scale between democracy and dictatorship. The difficulties about economic co-operation arise from jealousies and suspicions between the states concerned, and from a shared dislike of the phoney unity previously imposed through COMECON. But those are actually reasons why an initiative from outside is necessary, and why it must come from the West."

The Soviet Union is clearly more problematic, if only because of its sheer size, and needs to be treated as a case apart. But western Europe can and should play its part in the consolidation of last year's democratic revolution in eastern Europe. The time has come for the EC to proclaim its willingness to provide financial assistance, and market access on preferential and concessionary terms, to those eastern European states that will join together in a programme of recovery through co-operation and the pooling of resources.

FOR THE PROMOTION OF SEVERAL MILLION EUROPEAN JOBS

The major European textile and apparel companies have recently defined the conditions likely to promote the harmonious development of trade in the international textile sector. These conditions are based on three fundamental principles:

The effective implementation of the conditions for fair competition - advocated so far with little success by GATT - before any further opening of markets to Asian products. These conditions for fair competition must, in particular, put an end to the systematic plundering of Europe's cultural heritage by way of copies and counterfeiting.

The European Commission must urgently define a clear policy concerning the economic integration of Eastern European countries within the European economic framework. European companies cannot possibly cope with both the rapid integration of Eastern European countries, which already have a high production capacity in textiles, and a further uncontrolled increase in Asian imports.

An undertaking by the developing countries to institute social policies which guarantee basic minimum standards of welfare and working conditions for their fellow citizens. It is unrealistic to strive for the development of a common European social environment as long as the competitive balance of world markets is compromised by extreme inequalities between social systems.



European Largest Textile & Apparel Companies - 19/20 Square de Meeûs, B-1040 BRUSSELS

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COURTAULDS TEXTILES - DEVANLAY - DOLLFUS MIEG & CIE - ESCADA -
GRUPPO FINANZIARIO TESSILE - HOF - INDUYCO - INGHIRAMI -
KLAUS STELMANN - LEVI STRAUSS EUROPE - MANUEL GONCALVES -
MARZOTTO - MAX MARA - MIROGLIO - PIRAIKI-PATRAIKI - RIOPELE - TEN CATE -
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INSIDE

Five US banks may co-lead UAL deal

Five large US banks have emerged as probable co-leaders of a \$4.4bn employee buy-out at UAL, which owns United Airlines. Although the five banks - Citicorp, Chase Manhattan, Bankers Trust, Manufacturers Hanover and Chemical Bank - are still negotiating with the union-led buy-out team and have not made any firm commitment, the unions believe they will agree to act as co-leads in the deal. An earlier, management-led attempt to buy out the airline collapsed last autumn, prompting a general stock market crash. Page 25

Fiat dampens Italian bourse

Cautious comments from Giovanni Agnelli, the chairman of Fiat, about the carmaker's 1990 earnings, contributed to a 4 per cent fall on the Italian bourse last week in local currency terms. Meanwhile, the Austrian stock market received a welcome boost from domestic institutions as they reassessed their portfolios for the start of the new fiscal year on July 1. Back page

Thoroughly modern Bundesbank

The Bundesbank yesterday announced it was taking the first tentative steps to overhaul its procedures for West German government bonds. It is to abolish the procedure of control numbers, lower commissions and introduce a partial auction system. Katharine Campbell in Frankfurt reports on changes which will help bring outmoded local practices into line with international standards. Page 28

Good luck appears to wane

Broken Hill Proprietary was once known as a lucky company in a lucky country. But now the big Australian group has its work cut out as a recession, induced by high interest rates, looms in its domestic market. Another large Australian company, coal miner QCT Resources, yesterday agreed to buy the South Blackwater coal operation, in Queensland's Bowen Basin region, for about A\$147m (US\$117.3m) from Perth-based Penntan Holdings, the troubled construction group. Page 26

Ellis & Everard advances 31%

UK chemicals distributor Ellis & Everard yesterday pleased its followers with a 31 per cent rise in annual pre-tax profits. In the UK, solid growth from Ellis & Everard Chemicals, the commodity distribution business, was offset by pressure on some of the group's small specialist businesses such as its antifreeze company, which suffered from the warm winter. Page 30

Market Statistics

Base lending rates	42	London traded options	28
Benchmark Govt bonds	27	London traded, options	28
FT-A indices	28	Managed fund service	38-41
FT 100 bond service	27	Money markets	42
Financial futures	42	New int. bond issues	27
Foreign exchanges	42	World commodity prices	33
London recent issues	28	World stock mkt indices	43
London share service	38-37	UK dividends announced	43

Companies in this section

Alan Paul	31	Low & Bonar	31
BAT Industries	31	Lyonnais des Eaux	31
BHP	31	Mecca Leisure	31
Balfour Beatty	31	Menzies (John)	31
Barr (AG)	31	Merrill Petroleum	31
Bond Corporation	31	Mitsubishi Oil	31
Brenner	31	Molins	31
Co of Designers	31	Moncler	31
De La Rue	31	Moscow Inns	31
Dumas	31	Nike	31
ERPM	31	Pennant Holdings	31
Ellis & Everard	31	Peugeot	31
Euro Synergies	31	QCT Resources	31
Everard International	31	Queens Moat	31
Fuchs Gewerke	31	Rank Org	31
Gannett	31	Reflex Security	31
Gardner (DC)	31	SKF Tools	31
Guthrie & CO	31	Scottish Heritage	31
Hanson	31	Sabena	31
Hercules	31	Sanwa Bank	31
Hey & Croft	31	Sarich Technologies	31
Leigh Instruments	31	Turnbull Scott	31
Leucadia National	31	UAL	31
London Securities	31	Valco	31

Chief price changes yesterday

FRANKFURT (DEM)		PARIS (FFr)	
Pointe	1280 + 20	Pointe	133.1 + 7.5
Alcatel	562 + 7.5	Alcatel	528 + 24
Bayer Hypo	405 + 8	Boehringer	352 + 13
Dier-Werke	225 + 15	Hoechst	302 + 8
Lufthansa	795 + 14	Pfizer	782 + 32
Werk	29 + 1	Suez	420 + 4
IBM	119 + 1	Tokai	1248 + 100
Hitachi	57.1 + 1	Shimizu	7300 + 120
West-Mat	32.4 + 1.2	Toll Chemical	1250 + 150
Pfizer	42.1 + 1	Unilever	1970 + 210
Datsun	42.1 + 1	John Deere	2100 + 300
MG Osmos	49.4 + 2	Unicom-Quel	1200 + 120
Poly Hertz	49.4 + 2		
LONDON (Pence)		BATHS	
Alcatel	157 + 17	Barton	98 + 8
Barclays	68 + 4	Century	361 + 6
Shell	630 + 7	Diageo	133 + 7
Thames Valley	350 + 11	Empho Sm	85 + 10
Private Markets	203 + 8	Fluor	357.2 + 5.2
Telecom	165 + 5	Glaxo	673 + 5
Watson	596 + 5	Scott Heritage	86 + 19
Pfizer	167 + 12	Test Hsa	303 + 7

Nat-Ned unit to buy UK reinsurer

By Richard Lapper in London

Netherlands Reinsurance Group (NRG), a 51 per cent subsidiary of Nationale Nederlanden, the Dutch insurance group, is to pay £122m (\$220m) for Victory Reinsurance, part of Legal and General of the UK.

L&G, the UK's second-biggest life insurer, is withdrawing from reinsurance to concentrate on its international life and pensions, UK general insurance, and investment businesses.

The deal increases NRG's size by more than half, making it the world's 11th biggest reinsurer.

NRG had net premium income of £170m (\$321m) in the year ending June 30 1989, compared to 1988 net premium income of £173.7m for Victory.

Mr Piet Zandhuis, NRG's vice chairman, said that with reinsurance increasingly dominated by bigger and better capitalised companies, NRG had aimed to expand. However, it had been unwilling to win business by reducing premium rates in present soft market conditions. Acquisition was therefore the best way of increasing premium income and the company's size, he said.

Victory's business meshed neatly with that of NRG, added Mr Zandhuis. Victory's strength in Australia, Canada and the UK complemented NRG's presence in the USA and continental Europe. And Victory's position in the



Adidas's struggle to get back in the game

Andrew Fisher on the group's sale to Bernard Tapie

After decades as the world's biggest supplier of sports shoes, clothing, and equipment, Adidas of West Germany hopes to find a second wind. Assailed by both established competitors such as Nike and newer, fashion-conscious ones like Reebok and LA Gear, the group announced at the weekend that it is to be bought by Mr Bernard Tapie, the French entrepreneur.

Adidas - founded in 1948 by Mr Adi Dassler - has been struggling to keep pace with the harsh and fast-changing conditions in the sports equipment market. Hit particularly hard by troubles in the US, where it has run into marketing, delivery, and management difficulties, the group made a loss last year. It has been putting these problems right, but at considerable cost.

The price for Adidas's sale has not been disclosed and it is still unclear how easy it will be for Mr Tapie, 47, the Socialist MP for Marseilles, to raise the cash he needs. It is believed his Bernard Tapie Finance (BTF) group already had FF1300m (\$53.7m) of debts before the deal. This is not in itself excessive, but could add a drag on his ability to add any value to Adidas.

To raise money, Mr Tapie says the most important of BTF's activities will be sold. Observers believe his Tarailon weighing machines subsidiary could be worth FF700m, though it will be harder to find a buyer for the loss-making La Vie Claire health food offshoot. Last year, BTF reported a 54 per cent decline in net profits to FF27m.

BTF is also believed to be seeking cash for the deal from investors including the Crédit Agricole and Societe de Banque Occidentale banks and the GAN and AGF insurance groups.

In the US, Adidas has been helped over its problems this year by Mr Peter Ueberroth, the businessman who organised the Los Angeles Olympic Games. Adidas is now breaking even in the US and hopes to end the year with a profit. Mr Tapie stressed that Mr Ueberroth, who is on the supervisory board of the main group and has an option on a minority of its US business, would continue to feature in Adidas's development.

The sale of Adidas has been on the cards for some time. Its ownership is in the hands of five branches of the Dassler family. The 80 per cent of the shares being sold to Mr Tapie's company come from the founder's daughters, Inge, Karin, Brigitte, and Sigrid; their brother Horst ran the company until his death in 1987 at the early age of 51. The other 20 per cent is held by Horst Dassler's children, Adolphe and Suzanne, who have granted an option to Metro, the Swiss-German retail concern. Mr Tapie will negotiate with them over this stake.

With total turnover of DM4.6bn (\$2.7bn) last year, Adidas is near one of the goals set by Mr René Jäggel, the Swiss judge expert and Japanese speaker who came in as chief executive after the death of Mr Horst Dassler. Mr Jäggel has expressed his aims neatly in five: turnover of DM5bn; US turnover of \$500m; Japanese sales of ¥50bn; a pre-tax yield of 5 per cent (or profits of DM250m); and a fivefold yearly stock turnover.

He believes these goals could be achieved by Adidas on its own, but that progress would be faster with a strong partner. A few years ago, it seemed Adidas had largely escaped the problems of Puma, founded by Adi's brother Rudolf and now controlled by Sweden's Arimmo. Both are based in the Bavarian town of Herzogenaurach.

Their fate in falling into foreign hands shows the difficulties of combining diffuse family ownership with survival in a strenuous, frenetic industry like sports gear. Adidas has declined to confirm reports that it lost DM120m in 1989. This year, however, it expects a profit.

As Puma and Adidas have been pounded by rivals, they have brought in bright new designs, cut costs, and streamlined management, marketing, and logistics. Like Puma, it has also cut its high dependence on in-house production to rely more on cheaper, mainly Asian, suppliers.

Yet to maintain a technological edge, Adidas has to keep some production under its control. The Strusco boots worn by the West German football team in Sunday's World Cup Final were made in the company's La Vauck plant near Strassbourg in France. In Europe and elsewhere, the company has shed labour to trim costs. There is still some way to go. It employs some 9,500 people, 5,000 less than three years ago, but has said it needs only 7,000.

Since Mr Jäggel and his management have been promised a stake in the company when Mr Tapie takes over, the incentive to slim down further will be strong.

Pressure increases on leading players

By Alice Rawsthorn in London

THE NEWS that Mr Bernard Tapie, the controversial French financier, has pounced on Adidas adds to a series of similar deals to have swept across the international sportswear industry this year.

Only last month, Pentland, the UK consumer products group, announced plans to sell its 33 per cent holding in Reebok, the US sports shoe company.

A few months ago, Puma, the West German company, changed hands for the second time in a year when Arimmo, the Swedish sporting goods company, bought a substantial stake from Costa Liebermann, the Hong Kong trading house which took control of Puma last summer.

The catalyst for all this corporate activity is the unstable state of the sportswear industry. The sportswear market is extraordinarily buoyant, but it is also more complex and more competitive than ever before.

Sales of sportswear soared during the 1980s. The global market for sports shoes alone doubled from \$4.5bn in 1985 to \$9bn in 1989. The fitness craze boosted sales of serious sportswear. The current cult for sports shoes and sports clothing has increased sales of sportswear to young consumers.

But the market is also more volatile than in the past. The new generation of US sportswear companies - Nike, Reebok and LA Gear - won sales at the expense of Adidas and Puma in the 1980s by wooing consumers with sharper styling, innovative products and expensive advertising campaigns. There is now tremendous pressure on them to produce yet more new products and new styles. Nike gained ground against Reebok in the late 1980s by its aggressive advertising. Reebok is now battling back thanks to the success of The Pump, its new inflatable basketball boot.

These companies are now locked in a vicious cycle of increasingly expensive marketing and research budgets.

So far the really fierce competition has been restricted to the US. But Ms Heidi Stubbins, an analyst at Salomon Brothers in New York, suspects that as the US market slows down, "Nike and Reebok will pay much more attention to Europe and Japan."

Mr Tapie may well have bought his entrée into the intensely competitive sportswear industry only to discover that the real competition is only just beginning. Buoyant Nike, Page 25



Joe Palmer: Victory 'needed to be larger' to avoid decline

ABB sets \$1.2bn sales target for East German enterprises

By William Duffell in Geneva

ASEA BROWN BOVERI, Europe's biggest electrical engineering group, calculates that it can generate annual sales of about \$1.2bn in East Germany by the middle of the 1990s.

The figure is additional to the annual sales of \$1.5bn that Mr Percy Barnevik, the chief executive, last month estimated his group would be able to create from new operations in other Eastern European countries and the Soviet Union. Combined, these activities would amount to almost 11 per cent of ABB's worldwide turnover.

ABB emphasized yesterday that sales estimates were approximate, but feasible in the medium term.

ABB has its corporate headquarters in Zurich, Switzerland, but its biggest national subsidiary is based in Mannheim, West Germany. To achieve its target in East Germany, ABB plans to set up joint ventures with some 20 local enterprises, which have already been selected. They have workforces of some 11,000.

ABB will focus on producing power generation and transmission equipment in East Germany, but operations would include factory automation, environmental control and transport systems.

A new power plant manufacturing concern with a workforce of 4,500 is being set up in Berlin by ABB Kraftwerke of West Germany and Bergmann-Borsig, the largest East German manufacturer, and a long-term deal, providing employment for 2,700, has been struck with VEB Automatisierungsanlagen in Cottbus to co-operate on power plant instrumentation and industrial process controls.

The size of the total investment in East Germany depends on the conversion of the associated companies' balance sheets into D-Marks, on the shares offered for acquisition and on how much revamping each company needs.

However, Mr Eberhard von Koerber, the ABB executive vice-president responsible for Germany and Eastern Europe, said ABB was ready to assume responsibility for the 20-odd enterprises and make the investment needed.

ABB would first aim at increasing productivity and raising the technological level. Training for managers and apprentices has already been set up.

Menzies writes off £15.2m of US restructuring costs

By Andrew Hill in London

JOHN MENZIES, the Edinburgh-based retail and wholesale group, has written off £15.2m (\$26.6m) in its 1989-90 accounts for the restructuring of its Early Learning Centres in the US, and may sell the specialist children's stores outright.

Menzies reported profits of £29.1m before tax in the year to April 28, against a restated £26.1m in the equivalent period. The group's last audited accounts, for the 15-month period to the same date, showed pre-tax profits of £30.1m.

In March, Menzies said it was seeking a partner for its 51-store ELC chain in the US, which has not proved as successful as the UK chain. The most likely option at that stage seemed to be a joint

venture with a US retailer or investor group. However, Mr Ronald Noel-Paton, Menzies' managing director, said yesterday: "There is no possibility that this business will be kept. The only question is whether it will be a complete sale or whether a small stake will be retained."

ELC had experienced difficulty encouraging brand recognition and loyalty among US consumers during the severe retailing downturn. In addition, some of the US stores were poorly located.

Yesterday's £15.2m extraordinary charge covered ELC's trading losses of about £1m for the last quarter of 1989-90, estimated future losses from restructuring and the cost of closing unprofitable stores and withdrawing from



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INTERNATIONAL COMPANIES AND FINANCE

Balmoral buys Queens Moat hotels for £45m

By Andrew Hill in London

FIVE MONTHS after its attempted management coup failed, Balmoral International, a private Edinburgh company, has achieved its aim of controlling some of Norfolk Capital Group's upmarket hotels.

Balmoral has bought two former Norfolk Capital properties - the 200-room North British Hotel in Edinburgh, for £35m, and the 137-room Old Swan Hotel, Harrogate, for £10m.

Both hotels overlapped with properties belonging to Queens Moat, which owned two five-star hotels in Edinburgh - the North British and the Caledonian Hotel - following the bid. The North British is currently being refurbished and should be finished in six months, when the deal will be finalised. However, Mr John Baird, Queens Moat's chairman and managing director, said he did not fear introducing an ambitious rival into the

Edinburgh market. "Only good can come of the competition that this sale will generate," he said. Balmoral will take control of The Old Swan at the end of this month.

Mr Peter Tyrie, Balmoral's managing director, said: "We are delighted to make that acquisition: had we won Norfolk Capital we would certainly have kept both those hotels."

Balmoral is aiming to build a portfolio of individual upmarket hotels. Mr Baird said he was continuing to seek buyers for the St James's clubs, which were also acquired in the Norfolk Capital bid.

Queens Moat will use the proceeds of the hotel sales to continue its programme of building, refurbishing and buying hotels in the UK.

Laus face hostile bid by Taiwan investors

By John Elliott in Hong Kong

EVERGO International Holdings, the Hong Kong investment, property and manufacturing group controlled by the brothers Mr Thomas and Mr Joseph Lau, last night faced the prospect of a hostile bid from Taiwanese investors led by Mr Hwang Chou Shiman, who is based in Hong Kong.

Mr Hwang said yesterday at the Hong Kong annual meeting of his small Ming Ren company that he was planning a "king-size bid" to take over the Laus, who have built up a controversial reputation as corporate raiders.

The Laus control the group with about 50 per cent of the Evergo equity, but the position is complicated by a large quantity of warrants. At a price per share of HK\$4.05 when trading was suspended yesterday, Evergo is valued at HK\$2.2bn (US\$282.5m).

A bid at around HK\$5 a share - worth HK\$2.7bn - was being rumoured, but it is believed to have been delayed by Hong Kong's takeover committee on the grounds that any offer must also cover as many as three of Evergo's subsidiaries because they hold most of the group's assets. These subsidiaries are Chinese Estates, China Entertainment and Land Investment, and Paul Y Holdings, shares in all of which were also suspended.

Including them would dramatically increase the cost of an offer, possibly to as much as HK\$10bn. Mr Hwang is believed to be discussing possible loans with Hongkong and Shanghai Banking Corporation, which helped him finance a large-scale residential development in the colony.

He is thought to be planning to use Chyan Fwu, his private Taiwan company, for the takeover. But bankers suspect that he is representing bigger interests at a time when cash-rich Taiwanese businessmen are investing rapidly abroad.

Asia Commercial Holdings, a Hong Kong watchmaker, lifted net profit 19 per cent to HK\$82m in its March year, although sales fell 3 per cent to HK\$1.11bn, AP-DJ adds.

Euro Synergies fund closes first tranche

EURO SYNERGIES, the investment fund launched by France's Crédit National in partnership with Hambros of the UK, Bayerische Vereinsbank of West Germany, and Credito di Italia, has reached its first closing at 100m Ecu (\$80m) after attracting 15 new investors, writes George Graham in Paris.

The sum is well short of the 300m to 500m Ecu target that Euro Synergies set itself when the fund was launched early last year. However, Mr Pascal Viénot, managing director, says that, given the sharp deterioration in market conditions, the result is extremely satisfactory.

Mr Viénot says Euro Synergies' investment strategy of helping companies which are already important players in their domestic markets to become

European leaders through acquisitions has attracted substantial interest from institutional investors.

Nothing that other "Euro" funds have had to be abandoned because of the difficulty of raising money, he says that the fund has so far concentrated its marketing on French and continental European investors, and will be able to attract more investors once it has a track record.

Since the first closing, Euro Synergies has attracted further commitments from the Wallenberg group in Sweden, as well as from an Italian industrial group, taking it up to 120m Ecu.

"We plan to complete a second tranche with American and Asian investors by the end of the year, taking us up to 200m Ecu," says Mr Paul

Menté, chairman of Crédit National and one of Euro Synergies' principal sponsors.

The fund, whose full-time managers include former Hambros and Bayerische executives, has already made its first investment: a 10m Ecu stake in BDDP, the number four French advertising agency which has a FF11bn (\$1.81m) acquisition programme. The investment, which gives Euro Synergies around 9 per cent of the company, is smaller than it usually considers, but is viewed as an important "starter for 10."

Four other investment projects are currently being studied, in businesses which include software and the Benelux transport sector.

Investments will normally be

between 10m and 50m Ecu, involving 5 to 30 per cent equity stakes. Euro Synergies insists on a minimum 30 per cent return on investment. Investments will usually be realised within four or five years and will then be paid back to fund investors, not reinvested in the fund.

Mr Viénot points out that under 3 per cent of European companies have sales of more than 150m Ecu, and that only 3 per cent are listed on stock exchanges. The increasing flow of investment capital into Europe therefore needs outlets in medium-sized companies with strategic expansion prospects.

"Investors want projects based on industrial added value, not on financial engineering," he says.

Lyonnais des Eaux and Dumez trading halted

By William Dawkins in Paris

THE PARIS stock exchange yesterday suspended trading in the shares of Dumez, the construction group, and Lyonnais des Eaux, the diversified water services, cleaning and energy utility.

Stockbrokers speculated that the pair is planning some form of agreed share exchange to help exploit common business interests or to bolster defences against unwanted takeover bids for either partner. The companies will announce today why they asked for the suspension, which came after unusually heavy dealing in Dumez shares.

Some 1.25 per cent of Dumez' equity capital changed hands when its shares were last traded on Friday, lifting the price 4.1 per cent to FF641, at which level Dumez is capitalised at just over FF77bn (\$1.3bn).

Lyonnais des Eaux is valued at just over FF20bn at the FF702 suspension price.

The suspension comes a month after the water company raised FF2.5bn through a convertible bonds issue to fund growth opportunities. Lyonnais des Eaux has little obvious common business interest with Dumez, since the water company has no construction companies, said analysts.

However, Dumez could benefit from the close contacts that Lyonnais des Eaux keeps with local authorities in France. Mr Pierre Coiffet, analyst with the Dynabourse securities firm,

REMY et Associes, the independent French wine and spirits group, is buying its Irish distributor, William & F. Thomson Distributors, for an undisclosed sum, Reuters reports. Thomson has been distributing Remy cognacs in Ireland, and will now distribute Remy's champagne, brandy, rum, and Bordeaux, Burgundy and white German wines.

believes Dumez is under-represented in local authority contracting. "Lyonnais des Eaux's relations with town halls could do Dumez some good," he said.

Such a link-up would echo the merger two years ago of the construction and public works activities of Compagnie Générale des Eaux, another diversified water group, with those of Saint-Gobain the glass and pipes maker.

Dumez, which reported a consolidated net profit of FF568m on sales of FF26.2bn last year, has recently expanded its activities in distribution of building materials, which account for half of its turnover. In January, it took a large minority stake in Groupelec, the French distributor, to add to existing offshoot, United Westbure Industries, North America's largest builders' merchant.

Last month it took a two-thirds majority stake in CGE Distribution from Compagnie Générale d'Electricité.

Valeo plans nine new plants

By William Dawkins in Paris

VALEO, the French motor parts maker, yesterday announced a FF3.5bn (\$630.6m) investment in nine new factories and research centres for this year and next, injecting a fresh optimism into the uncertainty overhauling the European automotive industry.

The plan aims to reinforce Valeo's international growth and to sharpen its response to the trend among car producers to shift development of key components to parts manufacturers, said Mr Noel Goutard, group chairman.

"There is a certain pessimism on car volume sales, but there is also justification for optimism on the increasing amount of value added technology that cars will consume."

Valeo recently announced

that it is to close 15 plants and shed 3,000 jobs this year, the first step in rationalising its string of recent acquisitions. Yesterday's scheme will also be accompanied by some closures, with a net loss of 300 jobs, as production is shifted to a new plant capable of the tight delivery schedules being increasingly demanded by car makers as a way of keeping their own inventories down.

Valeo's turnover should rise by 12.8 per cent from FF19.5bn to FF22bn this year, Mr Goutard forecast. The investments would be funded internally, without fresh borrowings, he said. The growth in Valeo's debts needed to pay for the group's acquisitions last year, plus the outlook for the car industry generally, has contributed to a steep fall in Valeo's

share price from around FF650 at the turn of the year to FF531 yesterday.

In France, the group plans to close two electronic components plants and restart production in a new one due to open at the end of next year; to open a brake linings factory near an existing plant in Normandy, which will move some production to the new unit; and to open a new line for lighting controls.

Three West German plants making security equipment will be merged, while Valeo is planning to do the same thing for the production of Delanair, a British maker of air conditioners bought by the French company last year.

All of Delanair's UK output will be based at a new plant in Wales, due to open next year.

Peugeot output up 6.6% to record level

By William Dawkins in Paris

AUTOMOBILES Peugeot yesterday published an increase in production for the first half of this year and announced that it was in talks on possible production in the Soviet Union.

The group produced a record 781,000 vehicles in the first six months of 1990, 6.6 per cent more than in the same period of last year. It warned, however, that the outlook was hard to predict.

"After five years of continued growth, the European market looks more uncertain," said Mr Jacques Calvet, chairman

of the Peugeot group, which embraces Automobiles Peugeot and Automobiles Citroën.

Domestic French registrations of all kinds of cars rose a nominal 5.5 per cent to 1.15m in the first six months. However, Mr Calvet warned that the underlying growth in French volume was more like 1 per cent because some sales had been artificially delayed by a tax officials' strike at the end of last year.

Outside France, overall car sales rose in the Benelux countries, as well as West Germany, Italy and Switzerland, but fell

in Spain and Britain. Peugeot was holding its prices against sharp competition in some markets, said Mr Calvet.

Peugeot directors confirmed they had been negotiating with Soviet authorities for the past year to start Peugeot production in a factory near Gorky. This would replace the Soviet's top range car, the Volga, though directors stressed a great deal of ground still needed to be covered before an agreement would be possible.

This included employment conditions and the financing of the venture.

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1989 BALANCE SHEET FINANCIAL HIGHLIGHTS

	LIRE in billions	DOLLARS in millions	LIRE INCREASE % over 1988
Total assets	84,365	66,403	19.4
Total funds collected	60,540	47,650	10.8
Total deposits from customers	36,740	28,917	8.9
Notes and bonds outstanding	11,830	9,311	10.7
Total lending	82,723	49,369	14.6
Loans to customers	34,444	27,110	21.4
Loans to banks	16,038	12,623	10.4
Capital funds	5,181	4,078	13.3
Operating profit before allocations	1,547	1,218	9.6
Net profit (after depreciation and provisions to sundry funds for lire 1,286 billion).	261	205	8.7
Total consolidated assets	109,961	86,549	22.0

Figures at December 31, 1989 (1 U.S.\$ = 1270.50 Italian lire)

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INTERNATIONAL COMPANIES AND FINANCE

Banks may finance UAL buy-out

By Martin Dickson in New York

AN ATTEMPT to mount a \$4.4bn employee buy-out at UAL, which owns United Airlines, has taken a significant step forward with five large banks emerging as probable co-leaders in efforts to finance the deal.

The banks - Citicorp, Chase Manhattan, Bankers Trust, Manufacturers Hanover and Chemical Bank - are still negotiating with the union-led buy-out team and have not made any firm commitment.

But the unions believe they will agree to act as co-lead managers in seeking to raise funds for the deal.

They are also discussing the possible commitment of some

\$500m each of their funds to the deal, provided the buy-out team can meet certain financial conditions.

The UAL deal is the largest ever employee buy-out attempted in the US and is regarded as an important indicator of banks' attitudes towards highly leveraged deals following the failure of numerous heavily indebted companies over the past year.

An earlier, management-led attempt to buy out the airline collapsed last autumn, prompting a general stock market crash.

However, the unions behind the current attempt are offering a much lower price for

UAL stock - \$201 a share, instead of \$300.

With a much more cautious attitude to debt levels on Wall Street, the banks are believed to be insisting that a significant part of the financing for the deal come from outside equity investors.

The buy-out team has been holding talks with UAL's suppliers to try to persuade them to invest in the venture, though it remains unclear whether this would take the form of debt or preference stock. Those approached are believed to include Boeing, the aircraft manufacturer, and General Electric of the US, the maker of jet engines.

Last week UAL suspended negotiations on some \$15bn worth of aircraft and engine orders in an apparent attempt to persuade manufacturers to help in the financing.

Even if the five banks agree to put up \$2.5bn between them, this will still leave a large funding gap to be filled, and the union team has a deadline of August 9 for making its offer.

Citicorp and Chase Manhattan acted as co-lead banks for the previous buy-out attempt and were criticised at the time for the manner in which they attempted to syndicate the deal, which was generally regarded as overpriced.

SKF Tools, Gunther to merge

By John Burton in Stockholm

SKF TOOLS, the cutting tools division of the Swedish bearing group, will merge with Gunther & Co of West Germany to create the world's leading producer of high-speed steel tools with sales of SKr2.1bn (\$550m) and a workforce of 5,000.

SKF will own 70 per cent of the new company, Cutting Tools Technology (CTT), with Gunther, which markets its products under the Titec brand name, having the remaining 30 per cent.

The division of ownership reflects the size of the two partners with SKF Tools having sales of SKr1.4bn last year

and Gunther half of that.

SKF Tools said the merger would strengthen its position in Europe and "form a strong platform for further expansion." SKF's main markets are in Sweden, the UK and Italy, while Gunther's biggest markets are in West Germany and France. The products of the two companies will be sold under their current brand names and through separate sales channels.

CTT, which will be based in West Germany, will have almost 10 per cent of the highly fragmented global market for high-speed steel tools,

which includes drills, end-mills and thread-cutting tools. SKF Tools exports 30 per cent of its products outside Europe, while non-European markets consume a quarter of Gunther's output.

CTT will be headed by Mr Anders Heston, the present director of SKF Tools. The division accounted for 5 per cent of SKF's total sales of SKr25bn in 1989 and reported a profit of SKr127m.

The merger is subject to approval by the West German federal anti-trust agency, but SKF said it foresaw no difficulties in winning approval.

Montedison acquires full control of Moplefan

By John Wyles in Rome

MONTEDISON, part of Italy's Ferruzzi group, has acquired full control of the joint venture, Moplefan, for the manufacture of polypropylene products which it set up four years ago with the US company, Hercules.

No price was disclosed for the purchase of Hercules' 50 per cent interest in the company, a leading producer of polypropylene staple, yarn and film. Montedison said yesterday the acquisition would strengthen its specialisation in polypropylenes and would enable it to integrate the company into the global structure of its production of advanced materials.

Montedison management expects to achieve significant production, technological and research benefits from collaboration between Moplefan and Hercules on polypropylene development. But it also expects Moplefan's collaboration to be fruitful with other group companies, including JMout in the household papers sector and Novamont, which derives chemicals from renewable resources.

Moplefan's sales last year reached L320bn (\$253m) towards the end of a three-year L100bn programme of acquisition, expansion and development of current facilities. The company operates three plants in Terni, Italy, Liege, Belgium, and Brantford, England.

The Moplefan deal liquidates the last of the three Montedison-Hercules joint ventures which were created between 1983 and 1987. Montedison has taken full control of the other two, Rimont and Intermarine, during the last two years.

Mack and RVI to be sued

MACK TRUCKS, the US maker of heavy trucks, and Renault Vehicules Industriels (RVI), the commercial vehicles subsidiary of Renault of France, are being sued by three Mack shareholders over Renault's \$6-a-share bid for the US company last week, writes Karen Zagor. The shareholders claim the bid is too low.

Buoyant Nike reports record earnings

By Karen Zagor in New York

NIKE, the international maker of sports shoes and apparel, yesterday reported unexpectedly strong fourth-quarter results, helping the company report record sales and earnings for the full year.

Nike had prepared Wall Street to expect fourth-quarter earnings of between \$1.70 and \$1.75, but the company yesterday surprised the market by posting net income of \$1.77 a share, up from 97 cents a year earlier.

Nike's share price which has been rising steadily since June 28 when the group said fourth-quarter earnings would be above analysts' initial estimates of \$1.50 to \$1.60, jumped another 83¢ yesterday morning to \$8.37. Nike plans to ask shareholders to approve a three-fold increase in common

stock and a two-for-one stock split at the company's annual meeting on September 17.

Mr Philip Knight, Nike's chairman, attributed the difference in earnings projections between Wall Street and Nike to a favourable revision in Nike's last-in first-out inventory reserves and to a lower tax rate than originally expected.

For the three months ended May 31, the Beaverton, Oregon-based company said its net income jumped 84 per cent to \$67.2m on sales of \$609m against income of \$36.5m on sales of \$413.4m a year earlier.

For the full year, Nike posted net profits of \$243m or \$6.42 a share, up more than 44 per cent from \$167m or \$4.45. Sales advanced 31 per cent to \$2.24bn from \$1.71bn.

"Even beyond this success, there remains great potential for continued growth, particularly in the international market place," said Mr Knight.

Nike's international sales grew 45 per cent in the fourth quarter and worldwide orders have increased in dollar terms, by 42 per cent for the six months between June and November. Domestic athletic footwear orders rose 38 per cent, domestic apparel orders are 27 per cent higher and foreign footwear and apparel orders climbed 70 per cent.

In the 1990 fourth quarter, domestic footwear and apparel revenues rose 50 per cent and 37 per cent respectively. Selling and administrative expenses in the quarter were 22.1 per cent of revenues, against 25.2 per cent.

Leigh to be sold 'piecemeal'

LEIGH Instruments, an Ottawa-based electronics group allowed to go into receivership by its parent Plessey of the UK due to heavy cost overruns, is being split up and sold piecemeal, writes Robert Gibbons.

A private Montreal group, CVIDS, has bought Leigh's Ottawa defence electronics businesses and plans to re-open the manufacturing plants shortly. A Calgary company will buy Leigh's distance measurement technology and there are two offers for its Micronay airport landing systems subsidiary in Nova Scotia - one from a Halifax group and the other from Canadian Marconi, majority held by General Electric.

Gannett warns of decline

By Alan Friedman in New York

GANNETT, the largest US newspaper and media concern, has said its second-quarter net profits are likely to decline, marking the first quarterly drop in earnings since the company went public in 1987.

The lagging performance is in line with that of other big US newspaper and magazine companies, which have been hit by a fall in advertising.

Mr Douglas McCorkindale, chief financial officer of the Virginia-based Gannett, yesterday declined to quantify the drop in earnings, which will be announced in about two weeks. He confirmed advertising revenues were weak and results for the month of May had been

especially soft.

Analysts expect Gannett's second-quarter net to fall below the \$12m, or 70 cents a share, level of the same period last year. The company's first-quarter result was an unchanged \$7m net, while Gannett made \$397.5m of net profits for the whole of 1989, on turnover of \$3.5bn.

A 10 per cent equity stake in the company, controlled by the Gannett Foundation, the biggest single shareholder, is close to being sold. Mr McCorkindale claimed, however, that Gannett's poison pill defence should prevent the company from becoming a takeover target.

Growth of US law firms slows markedly

By Martin Dickson in New York

THE RATE of growth of US law firms has slowed markedly as the profitable takeover market has ebbed, but the legal business is still extraordinarily lucrative for its leading commercial practitioners, according to a survey released yesterday.

An annual study by The American Lawyer magazine found that in 1989 gross revenues of the 100 top firms in the US grew by 17 per cent, from \$10.6bn to \$12.4bn, compared with increases of 23 per cent and 20 per cent in the two previous years.

Furthermore, the average revenue per lawyer of the top firms rose by 6.3 per cent, only just ahead of inflation, compared with 15 per cent the year before.

The figures understate the drop in revenues due to the waning of the takeover boom, since many firms' 1989 figures include extremely lucrative bids mounted in late 1988, such as the \$25bn buy-out of RJR Nabisco.

However, in 1989 the law still provided partners in the leading firms with huge incomes. The survey said the annual

TOP US LAW FIRMS - 1989 (Ranked by gross revenues)				
Rank	Firm	Location	Size Lawyers/Partners	Gross revenue (\$m)
1	Skadden, Arps, Slate, Meagher & Flom	NY	949/197	617.5
2	Baker & McKenzie	Chicago	1,339/432	341.5
3	Jones, Day, Reavis & Pogue	Cleveland	1,052/389	320
4	Shearson & Sterling	New York	487/123	281
5	Gibson, Dunn & Crutcher	Los Angeles	611/194	280
6	Davis Polk & Wardwell	New York	350/96	240.5
7	Sullivan & Cromwell	New York	350/96	220
8	Latham & Watkins	Los Angeles	475/170	223.5
9	Cravath, Swaine & Moore	New York	288/64	213
10	Fried, Frank, Harris, Shriver & Jacobson	New York	368/104	213

average salary and bonus package for chief executives of the largest US corporations was estimated at \$890,000, but some 3,121 partners at the 20 most profitable law firms enjoyed comparable average incomes.

The beginning of the slowdown in deal-making was reflected in the figures for New York, which in the recent past has enjoyed a much more rapid increase in revenues. This year the average revenues per lawyer in the financial capital rose by 8.1 per cent, from \$430,000 to \$465,000, compared with a 5.1 per cent increase elsewhere, from \$395,000 to \$410,000.

As the takeover boom dies, many legal firms are switching resources to corporate bankruptcy or reorganisation work but this is less lucrative than bids.

But, the survey said that one lesson of the 1989 figures was that with the demise of takeover work, firms would prosper by finding assignments that could generate high fee premiums, such as litigation work involving contingency fees.

The survey shows the New York firm of Skadden, Arps, Slate, Meagher & Flom, which has a very large takeover practice, heading the legal league

in terms of gross revenues, with \$517.5m in 1989, compared with \$341.5m for second placed Baker & McKenzie, which has its headquarters in Chicago, and \$320m for Jones, Day, Reavis & Pogue of Cleveland, in third position.

However, on the main measure of financial performance - profits per partner - the list is headed by two other New York firms, Cravath Swaine & Moore, with \$1,76m per partner, and Watchell, Lipton, Rosen & Katz, with \$1,59m. These two firms have headed this table since it began in 1985.

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Union de Banques Arabes et Françaises - U.B.A.F.

May 1990

This announcement appears as a matter of record only.

New Issue, July 1990

MITSUI TAIYO KOBE BANK (LUXEMBOURG) S.A.

DM 40,000,000

Bearer Bonds 1990/2000

Unconditionally and irrevocably guaranteed by

THE MITSUI TAIYO KOBE BANK, LIMITED

Issue Price: 102%

MITSUI TAIYO KOBE BANK (DEUTSCHLAND) GMBH

COMMERZBANK AKTIENGESSELLSCHAFT

DEUTSCHE BANK AKTIENGESSELLSCHAFT

NATIONAL SECURITIES
OF JAPAN (EUROPE)
LIMITED

NOMURA BANK
(DEUTSCHLAND) GMBH

YAMATANE SECURITIES
(EUROPE) LIMITED

CIBA-GEIGY AG

NOTICE OF ADJOURNED MEETING

of the holders of Warrants to subscribe for
Bearer Participation Certificates of Ciba-Geigy AG
(the "Warrantholders" and the "Warrants" respectively)

NOTICE IS HEREBY GIVEN that the Meeting of the Warrantholders convened by Ciba-Geigy AG for 3rd July, 1990 by the Notice dated 6th June, 1990 published in the Financial Times and the Luxembourg Wort was adjourned through lack of a quorum and that the adjourned Meeting of the Warrantholders will be held at the offices of S.G. Warburg Securities, 1 Finsbury Avenue, London EC2M 2PA on Tuesday, 7th August, 1990 at 10.00 a.m. (London time) for the purpose of considering and, if thought fit, passing the Extraordinary Resolution set out in the Notice of 6th June, 1990.

Reference is made to the Notice of 6th June, 1990 for the terms of the Extraordinary Resolution and for the procedures regarding attendance and voting at the adjourned Meeting, copies of which are available from the Principal Warrant Agent referred to below.

Quorum

The quorum required at the adjourned Meeting is two persons present in person holding Warrants or voting certificates or being proxies (whichever the number of unexercised Warrants so held or represented by them).

Principal Warrant Agent

S.G. Warburg & Co. Ltd.
2 Finsbury Avenue
London EC2M 2PA

Other Warrant Agents

Crédit Suisse (Luxembourg) S.A.
23 Avenue Montparnasse
2010 Luxembourg

Crédit Suisse
Paradeplatz 9
8001 Zurich

This Notice is given by:
Ciba-Geigy AG
Klybeckstrasse 41
CH-4002
Basle

Dated 10th July, 1990

Banque Internationale
Pour l'Afrique Occidentale
U.S. \$50,000,000

Floating Rate Notes due 1995

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the next 6 months Interest Period has been fixed at 8% per annum. The Coupon Amounts will be U.S. \$440.83 for the U.S. \$10,000 denomination and U.S. \$11,020.83 for the U.S. \$250,000 denomination and will be payable on 9 January, 1991 against surrender of Coupon No. 11.

Bankers Trust
Company, London Agent Bank

PAN-HOLDING
SOCIETE ANONYME
LUXEMBOURG

As of June 30, 1990, the
unconsolidated net
asset value was
USD 343,176,110.85 i.e.
USD 558.01 per share of
USD 100 par value.

The consolidated net
asset value per share
amounted as of June 30,
1990 to USD 582.45

Metsec PLC

has founded

Profile und Systeme GmbH & Co. KG

to establish a manufacturing operation in East Germany

and has acquired

Präzisions-Profil GmbH

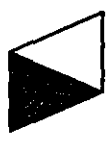
Cologne, West Germany

The undersigned initiated these transactions and acted as strategic and financial advisor to Metsec PLC, formulating and implementing the company's strategy for entering the East and West German markets.

FRANKFURT
CONSULT

A member of the BHF-BANK group

This announcement appears as a matter of record only



NESTE

Neste North Sea Limited a subsidiary
of Neste Oy has acquired a
4.24928% interest in the
Ninian Field and related facilities

Advisers:

HILL SAMUEL
MERCHANT BANKERS

Hill Samuel Bank Limited, 100 Wood Street, London EC2P 2AJ. Tel. No. 071-628 8011.
A Member of The Securities Association

U.S. \$100,000,000

TNT

TNT Limited

Subordinated Floating Rate
Notes Due 1996

Interest Rate	8.92813% per annum
Interest Period	9th July 1990 9th January 1991
Interest Amount per U.S. \$100,000 Note due 9th January 1991	U.S. \$4,563.27

Credit Suisse First Boston Limited
Agent Bank

U.S. \$150,000,000

First Interstate Bancorp

Floating Rate Notes Due 1994

Interest Rate	8.575% per annum
Interest Period	9th July 1990 9th January 1991
Interest Amount per U.S. \$100,000 Note due 9th January 1991	U.S. \$4,382.78

Credit Suisse First Boston Limited
Agent Bank

U.S. \$100,000,000

BIL

Brierley Investments Overseas N.V.
(Incorporated with limited liability in the Netherlands Antilles)

Floating Rate Notes Due 1992

all unconditionally and irrevocably guaranteed by
Brierley Investments Limited
(Incorporated with limited liability in New Zealand)

In accordance with the terms and conditions of the Notes, notice is hereby given, that for the interest period from July 9, 1990 to October 9, 1990 the Notes will carry an interest rate of 8.5125% per annum. The amount payable on October 9, 1990 will be U.S. \$217.54 per U.S. \$100,000 principal amount of Notes.

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London, Agent BankMOTOR CAR ADVERTISING
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INTERNATIONAL COMPANIES AND FINANCE

BHP finds it can no longer trust to luck

Kevin Brown reports on the Australian group's plans to counter looming recession

They used to call Broken Hill Proprietary the lucky company in the lucky country. Not any more. Right now, Australia's largest company is having to work hard to overcome the looming prospect of a Government-induced recession in its domestic market.

However, BHP appears equipped to overcome the impact of the slowdown on its steel division, and looks well placed to record strong growth this year in its minerals and oil products divisions, which are less sensitive to the domestic economy.

The early effects of the slowdown were reflected in BHP's results for the year to May, which were released late last month, which showed net operating profit up only 6.4 per cent less than inflation - to A\$1.10bn (US\$752m) on sales up 26 per cent to A\$14.74bn.

Profit fell from 9.1 per cent to 8.3 per cent as a percentage of revenue - the lowest for four years - largely because of a cut of 8 per cent in domestic orders for steel.

To keep up sales BHP is placing greater emphasis on exports, although they carry lower profit margins. Steel exports rose by more than half in the latest year to represent 22 per cent of all sales. As a result, steel group operating profits were down to A\$560m from A\$566m.

BHP executives have been at the forefront of criticism of the Australian Government's policy of using high interest rates to damp down overheated domestic demand and reduce a yawning current account deficit.

Mr John Prescott, chief executive of BHP Steel, says it is "indiscernible" for the Government to suggest that Australia can afford to curtail manufacturing industry in the way that is evident from BHP's order books.

But BHP Steel appears in much better shape to withstand a domestic slowdown than it was during the last Australian recession in 1981-82.

Since then, the steel group has increased labour productivity from 200 tonnes per man-

year to around 350 tonnes, and reduced industrial relations disputes by more than two thirds.

It has also moved steadily towards producing more added value steels, especially coated products, which accounted for 1.8m tonnes of total production of 5.5m tonnes last year.

Analysts say steel sales are likely to remain steady as more production is shifted into export, provided overseas demand holds up, as appears likely. Lower margins could have some impact on profits, however.

BHP has also broadened its base in minerals production through the acquisition in the mid-1980s of Utah, the US mining company.

The minerals group was BHP's star performer last year, when it increased net operating profits to A\$300.1m from A\$256.7m in spite of protracted labour difficulties at the Mount Newman iron ore mine in Western Australia.

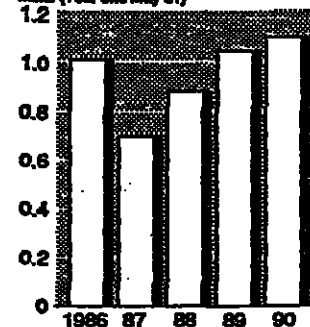
A productivity agreement negotiated in March should lead to higher profitability at Mount Newman in the coming year.

Iron ore prices rose by 16 per cent in April, reflecting a second year of increasing demand, and prices for several other minerals are also on an upward trend, notably manganese.

Production at BHP's Groote Eylandt manganese mine in northern Australia was at its highest since 1986 last year,

BHP

Net profit (A\$bn) before extraordinary items (Year and May 31)



and should benefit this year from the closure of unprofitable mines in eastern Europe.

The Ok Tedi copper mine in Papua New Guinea, in which BHP has a 30 per cent interest, is operating at record levels and will provide a profit flow once start-up debt has been reduced. Much greater profits are likely, however, from Escondido, the world's biggest copper mine, in which BHP has a 50 per cent stake.

Escondido, in northern Chile, has cost A\$850m to develop, but its 1.8m tonnes of low-cost, high-grade copper ore will make it the world's biggest and potentially most profitable copper mine. Shipments are expected to start in December, and the first profits should flow through in the second half.

BHP has also significantly widened its interests in oil and

gas products over the last decade, and its petroleum group contributed A\$35m to net profits last year, up 32 per cent on the previous year.

Production is declining in the group's Bass Strait oil and gas fields off south-eastern Australia, but the decline is more than offset by increasing production in the newer Timor Sea oilfields and liquefied natural gas shipments to Japan on long-term contract from the North-West Shelf.

Both production and exploration are likely to be significantly boosted by a loosening of the tax regime which is likely to emerge from a Government review currently taking place.

The group has also acquired a downstream division through the acquisition of Pacific Resources, a Hawaii-based refining and distribution company, and has established an exploration division which has acquired relatively low cost acreage in the Middle East, Africa and South America.

It also has an interest in the North Sea through Hamilton Oil, a US-based subsidiary.

BHP's main downside risk lies with its A\$550m holding in Harlin, the private company set up by Mr John Elliott to acquire majority control of Elders Ltd, the Australian brewing group.

Harlin's only asset is its 55.8 per cent shareholding in Elders, acquired at A\$2.56 per share adjusted for a bonus issue. With Elders shares now

trading at around A\$1.73 the company has a negative net worth and is unable to cover interest costs on debt acquired to finance the purchase.

However, BHP ranks high in debt security if Harlin has to be wound up, and remains confident that it would recover its investment if Elders was to be broken up and its assets sold, as seems increasingly likely.

In any case, BHP's exposure to Harlin is more than offset by an unrealised capital gain of around A\$1bn through its investment in Beswick, a company set up by BHP and Elders to hold Elders' 20 per cent stake in BHP.

BHP owns 88 per cent of Beswick, which paid an adjusted average of A\$6.50 per share for its BHP holding, compared with a trading price of around A\$9.50, implying a profit of A\$3 on each of its 330m shares.

"BHP is a different animal from the company that struggled through the 1981-82 recession," says Mr Barry Dawes, head of resources analysis at Macquarie Equities, the Sydney stockbroker.

"The company is far better managed, far more flexible, and has achieved a great deal in improving its labour productivity and moving towards value added products."

"The outlook is very positive. If there is a major downturn in the US, Europe or Japan then BHP will be affected, but there is no sign of that at the moment."

BHP is also likely to benefit this year from a reduction in interest payments on its A\$300m debt, because Australian interest rates appear to have peaked and are likely to begin to fall later in the year, especially if the economy continues to slow.

Attempts to forecast net profits are complicated by the company's exposure to currency risks. Analysts say net profits could be little more than A\$150m if the Australian dollar remains at its current high level of around 80 US cents.

However, most observers expect the Australian dollar to fall back towards 70 US cents once interest rates begin to fall. At that level, net profits could reach A\$1.5bn.

QCT buys mine from Pennant

By Bruce Jacques in Sydney

QCT RESOURCES, one of Australia's biggest listed coal miners, has finally found a target for its widely broadcast expansion plans.

The company yesterday agreed to buy the South Blackwater coal operation, in Queensland's Bowen Basin region, for about A\$147m (US\$117m) from Perth-based Pennant Holdings, the troubled construction group.

The purchase will lift QCT's production in the Bowen Basin where it controls a stake of nearly 28 per cent in six mines managed by BHP-Utah, which account for more than half of Australia's hard coking coal exports.

The purchase will lift QCT's annual coal entitlement to 10m tonnes from 8m tonnes, placing

it among Australia's top six coal shippers. QCT has been trying to expand its coal assets for at least two years and recently unsuccessfully offered about A\$80m for a 12 per cent interest in the CRA-controlled Blair Athol mine, also in Queensland, which exports steam coal.

For Pennant, the sale will remove some of the company's debt problems, but Mr Brian Johnson, the chairman, said yesterday it still needed to sell further assets to reduce remaining debt of about A\$50m.

The key asset still for sale is the company's controlling interest in John Holland Holdings, one of Australia's biggest construction companies.

Mitsubishi takes over US oil company

By Stefan Wagstyl in Tokyo

THE UK merchant bank, advised the Mitsubishi companies on the transaction.

Merlin's main assets are stakes in two exploration areas operated by Chevron, the US group, in Papua New Guinea. It has 6.25 per cent of PPL-100, an onshore exploration licence area where Chevron has applied for a development licence, and 12.5 per cent of PPL-111, another exploration licence area nearby.

The two Mitsubishi companies expect the total cost of developing PPL-100 to be about \$600m. Production is to start in the next year and could rise to a peak of 100,000 barrels a day. The Japanese companies' share will be shipped to refineries in Japan.

Mr Takasumi Ogino, general manager of the overseas projects department of Mitsubishi Oil, said Japanese companies were increasingly interested in buying stakes in companies with an interest in a producing field or in one which was close to production. They disliked the risks involved in getting into exploration projects at an early stage. More advanced projects offered less profit but also less risk.

However, Japanese companies' main intention was to secure sources of supply, not to profit directly from exploration and development. "You can say we are very cautious," said Mr Ogino.

The Mitsubishi companies' purchase follows the acquisition last year by Nippon Oil, the largest Japanese refiner, of Malacca Strait, a US-owned company with a 17.55 per cent interest in a field in the Indonesian portion of the Malacca Strait.

The Japanese Government supports Japanese companies' exploration and development work in order to help secure resource-poor Japan's energy supplies. Since 1967 Japan National Oil Corporation, a Government agency, has extended equity capital or low-interest loans to 168 projects, of which 36 have been turned into production sites. Mitsubishi Oil and Mitsubishi Petroleum Development have asked for government funds for the Merlin projects.

Merlin projects.

S Africa continues aid for mine

By Philip Gawth in Johannesburg

THE FUTURE of South Africa's troubled ERPM gold mine has been temporarily secured following a Government decision last week that it would continue to provide assistance to the mine.

Mr Barend du Plessis, acting Minister of Mineral and Energy Affairs, said the Government had accepted the recommendations made by the Melamet Commission, appointed to investigate the viability of providing additional funding to keep ERPM operational.

The additional financial assistance will consist of a further loan from Rand Mines, which manages ERPM, and deferment of certain of the interest on existing loans by First National Bank and Rand Mines until all loans are repaid.

The state has undertaken to assist if necessary in the payment of deferred interest in December 1992 by way of a guarantee, loan or subsidy.

Rand Mines would not disclose details of the assistance it will be providing, but this is assumed to be similar to the plan it presented to the commission which involved a R35m (\$13.25m) loan from Rand Mines and a R40m sale of assets by ERPM.

The Government's announcement follows the publication earlier of a detailed inquiry into the position of marginal mines which concluded that state aid should only be offered to mines which were viable in the long term.

The commission said it was treating ERPM as a new mine which does not fall within the general category of marginal mines.

This announcement appears as a matter of record only

June 1990

POLAR
CONSTRUCTION CORPORATIONUS\$65,000,000
Multicurrency Term LoanArranged by
Scandinavian Bank Group

Lead Managers

Banco Central, S.A.
The Industrial Bank of Japan, Limited
Kansallis Banking Group
Scandinavian Bank Group plc
Swiss Bank Corporation

Managers

Amsterdam-Rotterdam Bank N.V.
BHF-BANK, London Branch
Credit Suisse

Funds provided by

Amsterdam-Rotterdam Bank N.V.
Banco Central, S.A.
Banco Herrero
Banque et Caisse d'Epargne de l'Etat, Luxembourg
BHF-BANK, London Branch
Credit Suisse
The Industrial Bank of Japan, Limited
Kansallis Banking Group
Scandinavian Bank Group plc
Swiss Bank Corporation

Agent Bank
Scandinavian
Bank Group

INTERNATIONAL CAPITAL MARKETS

Bundesbank in first move to update issue practices

By Katharine Campbell in Frankfurt

LONG-OVERDUE changes in issue procedures for West German government bonds were announced yesterday by the Bundesbank, which is keen to bring outmoded local practices into line with international standards.

As a first tentative step, the procedure of control numbers will be abolished, commissions reduced and a partial auction system introduced.

These measures represent the first breach of the profitable bond consortium, dominated by the big domestic banks. Eventually the consortium will be abolished, to make way for a calendar auction, the proven method in the most active world bond markets such as the US and Japan.

A spur for change has been the prospect in West Germany of a heavy control government borrowing requirement due to the mounting costs of reunification with East Germany.

Control numbers are a relic of when Bundes was principally placed with small retail investors, and form a tedious



Karl Pöhl: auction quotas form big competitive handicap

complication for international institutional investors.

They were designed to ensure firm placement of paper for the first year, and were attached to all Bundes issued through the consortium. If the Bundesbank found any paper re-emerging in the market during the year, the relevant syndicate member was asked to

repay 1 per cent of the 1% per cent commission fee. Now that control numbers no longer apply, the commission fee has been cut to 1/2 per cent.

The West German Government will also be experimenting with auctioning an unspecified portion of some issues. Mr Karl Pöhl, the president of the Bundesbank, has singled out Frankfurt's divergence from international practices in this area as a major competitive handicap. The consortium quotas, supposedly allocated according to placing power, are changed infrequently, so foreign investors in particular complain that they can often sell more than their allocation. They would like all issues auctioned.

But bankers were puzzled yesterday as to how consortium and tender could be combined, even as an interim measure, for a single Bundes issue. They argued that the consortium committee meeting to fix terms could coincide with the deadline for auction bids, considerably confusing pricing strategies.

Chicago options firm in link with Japanese

By Deborah Hargreaves

MITSUBISHI Trust and Banking Corporation has agreed to form a joint venture with Chicago's Research and Trading Group in a partnership that will give the Japanese company access to CRT's wide options expertise. CRT is the largest options firm in the world.

The partnership, which may be called CRT-MITB, will be capitalised at \$100m. It will be active in a range of capital markets activities, particularly currency and interest-rate risk management products for corporate and institutional customers.

The agreement will also give Mitsubishi entry into the US Treasury bond market, through CRT's primary dealer subsidiary.

The deal is the latest in a rush of Japanese interest in Chicago's derivatives markets. The large Japanese securities houses have bought seats on Chicago's futures exchange, and they have been looking to buy into local firms in a bid to gain experience in derivatives.

Mr Phil Hubbard, chief operating officer at CRT, says the partnership will enable the firm to expand in Europe. It has a presence on several of London's markets.

Five Swiss issues occupy investors

By Andrew Freeman

THE FOREIGN bond market in Switzerland enjoyed an active session yesterday, with five new issues emerging to engage investors.

Following the re-opening of the Japanese bonds-with-equity warrants market in London last week, the Japanese convertible sector was convinc-

INTERNATIONAL BONDS

ingly opened by Morgan Stanley for the first time since March.

A \$125m deal, increased to \$150m during syndication, was launched for Maruko, a Japanese property company. The issue, which had an unusual 6 1/2-year maturity, met fine demand, with the lead manager reporting interest from institutions. According to Morgan Stanley, the bonds were trading at a 2 1/2 point premium to their par issue price, although elsewhere prices were as high as plus 3 1/2.

Before the new issues emerged, the notes market was quiet amid concern over domestic interest rates and a spate of regional holidays. As the new paper went out, however, interest picked up.

Union Bank of Switzerland brought a public \$100m 15-year callable debt for Nordbank, the borrower's first issue under its newly-merged name in the Swiss market. Nordbank is the trading name of the group formed by the merger of PKBank and Nordbank.

The bonds, callable yearly after 10 years, carried a 7 1/2 per cent coupon and were quoted by UBS last week at less than 2 1/2 bid. Last week's 10-year deal for SE Bank was eased by about 1/2 point on the news.

Credit Suisse was the lead manager of a \$125m seven-year private placement for Toyota Motor Credit Corporation. The notes carried a 7 per cent coupon. Although the pricing was judged as fair, the notes failed to spark imagination and were trading around less than 1 1/2 bid, a discount equivalent to co-managers' fees.

SBC brought a \$150m notes

issue for Nationale Investingsbank, the Dutch state-controlled commercial and investment bank. The bonds were trading at less than 1 1/2 bid, around fees of 1 1/2 per cent.

A \$125m deal for DMI Bank International came late via Banca del Gottardo and was indicated just outside fees.

In West Germany, bond prices eased slightly in thin volumes. Commerzbank is expected to launch a rare deal for a Czechoslovakian bank name this week. The issue should be between DM200m and DM250m.

Meanwhile, the Eurobond market was strangely quiet, with issue activity falling away in the face of scepticism from borrowers. Syndicate managers said many borrowers were expecting interest rates to move lower and when this did not happen they held back.

Recent primary issues in the

Eurodollar sector benefited from the lack of new supply. Traders said most deals tightened in spread terms against Treasuries by a few basis points, with top quality names particularly in demand.

For example, the Toyota Motor Credit issue launched last Tuesday by UBS Phillips & Drew tightened at one stage to 31 basis points over Treasuries, against its launch spread of 36 basis points. At the close, the bonds were trading at a spread around 33 basis points. UBS P&D said there was good demand from Switzerland.

In the secondary market, the Euro sector took a knock as traders absorbed the fact that actual bonds were trading inside their synthetic or theoretical counterparts. In what dealers said was good two-way business, yields on Euro paper rose by between 3 and 5 basis points.

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Coupon %	Price	Maturity	Fees	Book runner
SWISS FRANKS						
Maruko Inc. (a) (b) (c)	150	4	100	1995	1 1/2	Bank Morgan Stanley
Toyota Motor Credit (a) (b) (c)	125	7 1/2	102	2005	2 1/2	UBS
Nationale Investingsbank (a) (b) (c)	125	7 1/2	102	1997	1 1/2	Credit Suisse
DMI Bank International (a) (b) (c)	125	6 1/2	101 1/2	1995	1 1/2	Swiss Bank Corp.
SE Bank (a) (b) (c)	150	7 1/2	101 1/2	1995	1 1/2	Bank del Gottardo

(a) Private placement. (b) Convertible. (c) Final terms. (d) Put option 30/94 at 110 to yield 6.551%. (e) Call after 10 years at 101 declining 1/2 p.a. (f) Non-callable.

UK tops global investor league

By Stephen Fidler, Euromarkets Correspondent

BRITISH investors were the most active traders in the world's stock markets last year, responsible for more than one-fifth of international equity trades in a growing market.

The UK had the largest number of net buyers of foreign shares, pulling it further ahead in the league of international equity investors, according to a report from Salomon Brothers. The report, Salomon's fourth annual edition of the international equity market, says that \$2.3bn worth of funds flowed into foreign equities last year - \$5.1bn if purchases of Japanese equity warrants are included - making it the most active year for cross-border portfolio investment.

One share trade in seven involved a foreign investor, compared with one in 16 a decade ago. If companies listed on foreign stock exchanges are included - for example UK companies listed in the US - this increases to one in five.

UK investors were responsi-

ble for \$29.5bn of the funds being invested in foreign stock markets last year, ahead of Japan (\$17.9bn, or excluding equity warrants issued in Europe, \$10.6bn), the US (\$20.9bn) and the rest of Europe (\$16.4bn).

Most new investment last year was destined for European markets, which attracted more than half of new funds. The study reports that a \$41.1bn was invested in continental European markets and a further \$38bn in the UK.

German, French and Spanish shares figured prominently, with new investment of \$11.6bn, \$8.5bn and \$5.9bn respectively. Foreign investment in West Germany was higher than in the US, where outsiders pumped a net \$11.5bn into share purchases.

The pace of investment abroad by Japanese institutions has slowed from its 1987 peak, but a greater proportion of Japanese money is heading for Europe. About 78 per cent

of Japanese investment in 1987 was in Japanese equities, but only 33 per cent in 1989. Investment in Europe from Japan rose to 27 per cent.

UK investors accumulated \$22.3bn of international equities by the end of last year, divided roughly equally into US, Far Eastern and European markets. Swiss fund managers came a distant second, with \$13.9bn, although less than a fifth of that total is owned by Swiss nationals. US investors were in third place, with \$38.4bn, and Japanese in fourth place with \$32.2bn if foreign listed Japanese equity warrants are included. West German investors held \$17.9bn in foreign equities.

The value of cross-border purchases and sales reached a high of \$1,558.1bn last year, 14.5 per cent of world equity turnover. A further \$526bn worth of foreign share transactions were traded on investors' domestic exchanges.

Philadelphia SE sets longest day

THE Philadelphia Stock Exchange is set to establish the longest trading day for any exchange when it extends its trading day to 20 1/2 hours on September 16, writes Deborah Hargreaves.

The exchange said yesterday that it would lengthen trading for its foreign currency options by six-and-a-half hours to coincide with afternoon trading in Asian, European and Pacific Rim countries.

The PHILX first introduced a night session in 1987 and has decided to extend its trading day rather than list its contracts on a screen-trading system, in contrast with other exchanges.

Sanwa bank to form UK leasing company

By Robert Thomson in Tokyo

SANWA BANK, the fourth largest Japanese bank, is to establish a leasing company in London.

The move is being made as Japanese banks are showing increasing interest in the European leasing market in anticipation of a surge in business as a result of the reviving of East German factories.

Sanwa claims to be the first Japanese bank to establish a head-based European leasing company, though some banks have stakes in operations run by their corporate families, and others have established companies specialising in fields such as aircraft leasing.

Mr Ryuzo Okuto, general manager of Sanwa's international department, said that the new company, Sanwa Business Credit (UK), expected business from Japanese companies and from clients of its wholly-owned US leasing com-

pany, Sanwa Business Credit, which will take a 30 per cent share of the UK company.

"We bought the US operations five and a half years ago from Continental Bank and it has grown in a very profitable way. We will bring in human resources from the US company for the London operations," Mr Okuto said.

The bank has planned the London company for about three years. It aims to start business in late September or early October with capital of £10m (£17m) and expects that investment and staff numbers will increase rapidly.

The Long-Term Credit Bank of Japan shares a London-based aircraft leasing company, Aviation Capital Enterprise, with Japan Leasing, while the Bank of Yokohama has a London leasing operation, and Mitsubishi Bank has a presence through its affiliate,

Diamond Lease. Fuji Bank plans to take a share in a Hungarian leasing company.

Mr Okuto said that the range of services offered by Sanwa's subsidiary would be wider than that of other banks' leasing operations.

A strong domestic market has given Japanese leasing companies a firm foundation for international operations. Last year the contract value at home rose by 26.9 per cent, with demand particularly strong for industrial machines.

About 55 per cent of Japanese leasing contracts are to small and medium-sized companies, with 41 per cent to large companies, and 4 per cent to government agencies. The Government has encouraged leasing companies to import equipment, such as aircraft, and then lease abroad as a means of reducing the trade surplus.

Sanwa has leasing subsidiaries in Hong Kong and Australia, and joint ventures in China, Indonesia and Thailand.

Mr Okuto said the accumulated knowledge in international tax structures would enable the London operation to "design attractive packages for our customers."

"We have always thought that continental Europe was difficult because of the dominance of local companies. They are still powerful, but by bringing in our customer base and know-how we think that we can succeed," he said.

"France is a big market, and Germany will become a very big market with the changes in East Germany. The most important thing for us to consider when choosing a site for a German office is to be able to secure good quality staff. Frankfurt is probably still the best city for that."

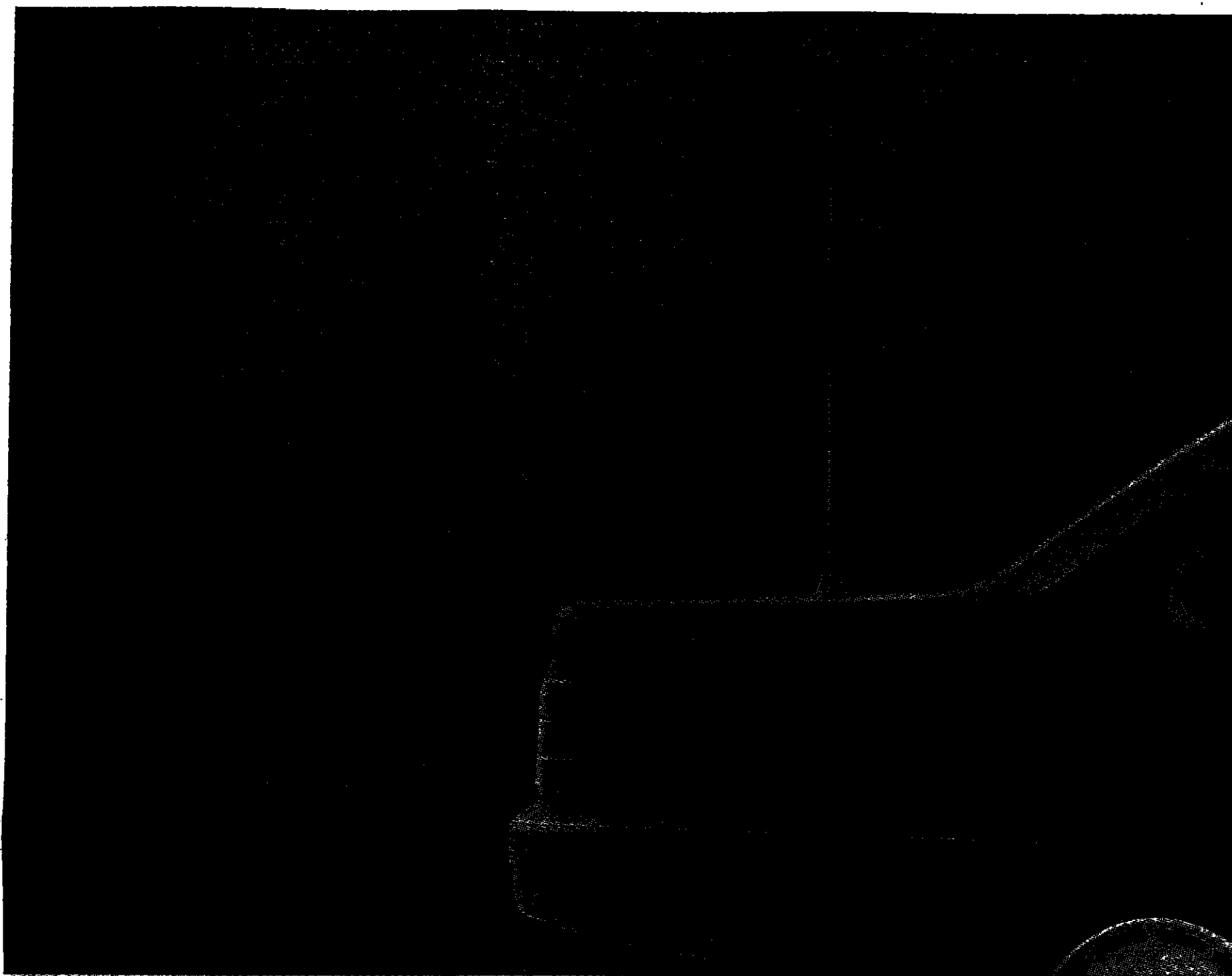
LONDON MARKET STATISTICS

FT-ACTUARIES SHARE INDICES

The Financial Times Ltd 1990. Compiled by the Financial Times Ltd in conjunction with the Institute of Actuaries and the Faculty of Actuaries

EQUITY GROUPS		Monday July 9 1990									
& SUB-SECTIONS											
Figures in parentheses show number of shares per section											
		Index No.	Day's Change %	Est. Earnings (Millions)	Gross Div. Yield (Yield) (As at 25%)	Est. P/E (W/E)	at adj. to date	Index No.	Index No.	Index No.	Index No.
								Jul 6	Jul 5	Jul 4	Year ago (approx)
1	CAPITAL GOODS (196)	873.60	-0.4	13.24	5.32	9.22	22.72	877.35	875.02	884.90	966.32
2	Building Materials (26)	1099.26	-1.0	12.92	5.48	8.68	30.01	1110.40	1107.22	1124.39	1187.43
3	Engineering Construction (36)	1072.84	-0.8	16.72	8.8	7.0	7.0	1073.33	1070.99	1078.99	1139.25
4	Electricals (1.0)	2425.36	-0.3	11.70	5.42	10.52	61.43	2461.52	2473.11	2494.89	2635.26
5	Electronics (26)	1788.56	-0.8	10.55	5.40	12.33	51.23	1803.05	1802.62	1825.33	2014.34
6	Engineering-Aerospace (6)	473.17	-0.1	13.70	4.97	8.70	9.54	472.09	468.39	469.63	469.63
7	Engineering-General (66)	1021.84	-0.2	20.61	5.22	10.01	11.00	1030.04	1029.00	1035.00	1055.00
8	Electricals and Metal Forming (6)	49.43	-0.4	20.43	6.07	16.45	45.00	49.33	49.33	51.6	51.6
9	Motors (1.4)	362.81	-0.1	15.31	3.64	7.61	8.91	363.27	364.54	367.92	329.53
10	Other Industrial Materials (24)	1573.12	-0.1	11.18	5.12	10.34	38.49	1574.26	1565.24	1580.13	1548.09
11	CONSUMER GROUP (78)	2257.98	-0.2	9.39	8.89	13.15	24.74	2299.69	2292.50	2310.42	2361.05
12	Engineering Construction (22)	9.47	-0.3	9.47	10.07	16.45	45.00	9.47	9.47	9.47	9.47
13	Food Manufacturing (20)	1099.44	-0.6	10.42	4.50	11.85	22.71	1105.98	1104.00	1110.08	1156.98
14	Food Retailing (1.6)	2505.93	-0.2	9.25	3.28	13.83	33.61	2501.26	2500.26	2545.42	2696.10
15	Leisure and Household (15)	2469.33	-0.9	6.71	2.70	17.74	25.10	2541.88	2532.60	2566.54	2296.10
17	Health (12)	2545.71	-1.5	9.32	4.26	12.26	32.35	1491.38	1482.61	1504.56	1677.13
18	Packaging & Paper (12)	607.70	-0.2	10.72	5.65	11.22	12.94	607.70	607.70	607.70	607.70
19	Publishing & Printing (1.6)	3545.19	-0.1	10.16	5.21	13.30	81.93	3547.10	3542.18	3563.78	3568.83
24	Stores (3.4)	784.44	-1.0	11.30	4.78	11.39	15.90	792.81	798.24	800.00	837.21
25	Textiles (1.1)	495.97	-0.3	12.42	7.25	10.16	18.26	494.61	491.67	508.90	542.12
26	Other Goods (1.68)	1084.45	-0.1	10.84	5.16	11.65	13.58	1084.45	1084.45	1084.45	1084.45
31	Airlines (1.7)	1708.10	-0.2	5.91	2.23	20.48	16.75	1711.00	1715.17	1727.12	1735.71
42	Chemicals (2.5)	1267.47	-0.7	11.09	5.23	11.50	13.75	1267.90	1267.90	1277.12	1266.56
43	Complementaries (1.9)	1262.66	-0.5	10.70	6.22	10.30	31.95	1261.52	1262.36	1264.37	1669.60
44	Transport (1.3)	2226.51	-0.4	10.70	4.51	11.87	49.53	2266.98	2270.27	2287.00	2673.88
45	Telephone Network (2)	156.82	-0.1	15.68	4.54	12.03	12.03	156.82	156.82	156.82	156.82
47	Water (1.0)	1021.84	-0.1	16.44	9.4	6.00	10.00	1021.84	1021.84	1021.84	1021.84
48	Miscellaneous (26)	1806.96	-0.2	12.11	4.96	9.42	38.44	1807.28	1806.96	1816.16	1774.00
49	INDUSTRIAL GROUP (48)	1148.28	-0.2	10.81	5.58	11.29	21.41	1170.86	1169.17	1182.93	1167.82
51	Oil & Gas (20)	2273.82	-0.2	12.82	5.89	12.31	46.50	2294.60	2285.85	2298.27	2107.71
59	500 SHARE INDEX (500)	1262.84	-0.2	11.09	4.69	11.13	23.49	1265.30	1262.36	1276.36	1247.56
61	Financials (6)	803.27	-0.9		5.70		21.27	802.63	797.20	800.97	747.90
62	Banks (9)	1001.53	-0.9	19.08	6.29	6.86	25.62	850.53	850.00	830.01	793.86
63	Insurance (Life) (7)	602.53	-0.2		6.02		36.34	599.00	599.00	599.00	599.00
64	Insurance (Composites) (6)	682.86	-1.1		6.06		19.43	690.32	690.70	701.38	595.17
67	Insurance (Brokers) (6)	988.88	-0.3	8.73	5.52	15.10	31.64	989.53	987.99	1008.38	997.93
68	Merchant Banks (7)	434.91	-0.2		4.66		10.76	435.63	435.63	439.43	333.80
69	Properties (1)	1103.98	-0.6	7.98	16.16	16.04	11.06	1109.67	1109.67	1124.74	1109.67
70	Other Financials (24)	289.25	-0.6	10.68	6.88	12.04	8.01	289.25	289.25	291.26	363.22
71	Investment Trusts (67)	1212.40	-0.2		3.21		17.97	1217.40	1226.56	1255.91	1166.22
73	Overseas Traders (3)	1429.57	-1.1	9.85	6.39	12.12	44.49	1445.36	1459.88	1471.74	1345.08
99	ALL-SHARE INDEX (680)	1152.34	-0.2		4.80		22.74	1154.10	1151.07	1162.19	1125.18
		Index No.	Day's Change	Day's Low (H)	Day's High (H)	Day's Low (H)	Day's High (H)	Jul 3	Jul 2	Jul 1	Year ago
FT-SE 100 SHARE INDEX		2337.51	-2.5	2345.51	2337.01	2340.01	2331.41	2355.51	2371.71	2370.71	2189.11

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no bounds.**

UK COMPANY NEWS

Acquisitions help profits move ahead of the May forecast

Ellis & Everard up 31% to £15.4m

By Vanessa Houlder

ELLIS & Everard, the chemicals distributor, yesterday announced a 31 per cent increase, from £11.77m to £15.41m, in pre-tax profits for the year to April 30.

The result, slightly ahead of the forecast that accompanied May's 23m rights issue, was scored on turnover ahead 36 per cent to £292.91m (£214.94m). Acquisitions were responsible for a 31 per cent growth in sales and a 34 per cent growth in profit.

Operating margins were held at 6.5 per cent. Mr Mike Marshall, chairman, said that the group expected to maintain its operating margins although it was finding some pressure on margins in the US.

In the UK, solid growth from Ellis & Everard Chemicals, the commodity distribution business, was offset by pressure on some of its small specialist businesses such as its anti-freeze company, which suffered from the mild winter.

In the US, sales increased by 50 per cent to \$224.4m (£124m) with a 73 per cent rise to \$11.8m in operating profits before group charges. The company said it had "excellent" results at Manley-Regan and AICC, a good recovery at Apperson and a successful integration of Suffolk-Gowen into Prillman.



Peter Wood (left), Ellis & Everard managing director, and Bill Gissendanner, managing director of its US operations

Capital expenditure was £5.7m during the year. Net debt was £13m and gearing, after the rights issue, was 12 per cent.

Mr Mike Marshall, chairman, said that although the com-

pany had the capacity to make acquisitions the emphasis was likely to be organic growth. It was, however, continuing to look at opportunities in Europe, where prices were becoming more sensible, after

a period when "too many were chasing too few and being prepared to pay too much", he said.

Earnings per share rose 10 per cent from 17p to 18.7p. A declared final dividend of 4.8p makes a total of 7p, a rise of 11 per cent.

COMMENT

These results - just two months after Ellis & Everard's cash call and profit forecast - held few surprises. Nonetheless the company's continued confidence about trading prospects pleased its followers. There are steady benefits from its acquisition programme and the robust organic growth seems to bear out the theory that economic difficulties make customers opt for small, frequent deliveries rather than bulk buys from manufacturers.

Overall profits of £22m seem likely this year although variations in exchange rates may make some impact on the translated profits of its US operations, which will account for more than half its sales. The share price, which has clawed back most of the losses that accompanied news of the rights issue, was unchanged yesterday at 191p, putting the shares on an undemanding p/e of 10.

Scottish Heritable warning on profits

By Maggie Urry

SCOTTISH HERITABLE Trust, the property, housebuilding and industrial group, issued a profit warning yesterday and saw its shares fall by over a fifth, down 22p to 83p. The group said that profits for the current year, to end December, "are likely to show a reduction from those of 1989".

It said this was "due to the very low level of activity in the UK commercial property market and current weakness of the UK and US housing markets." The company will publish interim results next month.

In March the group revealed a fall in profits in 1989 from £12.7m pre-tax to £10.1m. James Capel, the broker, had cut its current year forecast, to £8m, last week and this seems to have precipitated the company's statement.

Mr Robin Garland, chief executive refused to comment further on the announcement. However, the group appears to be the latest in a stream of property and housing groups to have issued profit warnings.

Analysis suggested the company had been hurt by the lack of activity in the property market, as it trades properties through its St James Development Trust. Also Scottish Heritable is likely to have suffered in line with other housebuilders which have seen sharp falls in sales related to high levels of interest rates. US housebuilding has also had a difficult period.

Gardner sells final Constance Spry arm

DC Gardner Group has now completed the sale of the remaining trading businesses acquired with the CSCB Group, formerly the Constance Spry Cordon Bleu Group.

It has sold the assets of the flower arranging and floristry school business of Constance Spry to Kamilla of Farnham, Surrey for £200,000. The finishing school business at Winkfield Place will cease at the end of July. The property, which includes a Grade II mansion and 23 acres of grounds, will be offered for sale.

Gardner also announced it has acquired the remaining 74 per cent shareholding in its ATC Chart (Cambridge) associate for £550,000, of which £380,000 is payable in cash on completion. The balance is to be satisfied by the issue of 138,121 new Gardner ordinary.

Hanson sells loss-making Baltimore Spice to Fuchs

By David Owen

HANSON, the UK-based conglomerate, has sold its loss-making Baltimore Spice business to an affiliate of Fuchs Gewerke, Europe's second-largest spice and seasoning manufacturer and retailer, for £23.9m (£13.2m) in cash.

The group will, however, retain the Old Bay Seasonings operation. Old Bay, a premier consumer brand in seafood seasonings, will continue to be manufactured for Hanson by Baltimore Spice.

The group said it believed

that the transaction was in its shareholders' best interests and would benefit Baltimore Spice by attaching it to an organisation with more extensive interests in seasonings.

"We are confident that Fuchs' leadership position in the spice business in Europe will help create a bright future for Baltimore Spice," said Sir Gordon White, Hanson Industries chairman.

In the year to September 30 1989, Baltimore Spice - which has plants in Maryland, North

Dakota and Nevada and was established in 1939 - recorded an operating loss of some \$1m (£553,000) on sales of \$53m. Net asset value is approximately equal to the purchase price.

Hanson acquired the business in 1986 as part of its \$90m acquisition of SCM. Proceeds from sales of SCM assets have now reached \$1.8m, the company said.

Fuchs' plants are at present concentrated in Europe and South America.

Double bonus for ex-BAA chief

By Andrew Hill

MR JEREMY MARSHALL, now chief executive of De La Rue, has received more than £157,000 since joining the banknote printer last November, to add to the golden handshake he received on leaving BAA.

Mr Marshall resigned as chief executive of the former British Airports Authority last year and received £221,000 in compensation.

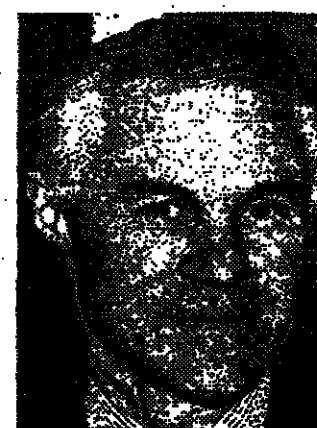
De La Rue's annual report for 1989-90 reveals that he earned a further £157,000 in his first five months at the printing company. The payment consisted of his salary for that period, but included an unspecified "golden hello" - a bonus for joining the group.

Since November, Mr Marshall has been charged with

improving the printing group's performance. De La Rue recently announced a drastic restructuring programme involving the sale or closure of all its troubled high-technology subsidiaries.

De La Rue's chairman, Mr Peter Orchard, saw a substantial rise in his salary last year - from £44,000 to £119,000. However, that was mainly because he took on the job of chief executive when ill health forced Mr Brian Malpass to give up his duties.

Mr Malpass eventually resigned as chief executive last June. Mr Orchard's salary is likely to return to near its previous level in 1990-91.



Jeremy Marshall: the payment included a "golden hello"

Leucadia renews battle to control Molins

By Andrew Hill

LEUCADIA NATIONAL Corporation has renewed the battle for control of Molins, by requisitioning a special meeting for shareholders of the cigarette machinery manufacturer.

The US manufacturing and financial services group, which narrowly failed in its attempt to take over the company at the end of May, said Molins had rejected proposals put forward at a meeting between the two companies.

Leucadia had already threatened to vote new directors on to the board if its hostile bid failed.

Leucadia owns 48.6 per cent of the UK company and can go on acquiring 2 per cent a year until it gains a control. It has already increased its stake by about 1.5 per cent since the bid lapsed.

Molins claimed last night that Leucadia's proposals had proved impossible to accept. According to Molins, the US group had agreed to consider the possibility of a recommended offer, on condition that it could have full access to Molins' financial and commercial information. But Leucadia had refused to give undertak-

ings about what might happen if it did not come up with a recommended bid.

Leucadia now wants to appoint six new directors to the Molins board and remove the three existing non-executive directors.

"For the first time for many years the board would include directors with a financial interest in Molins other than principally as employees," said a Leucadia statement yesterday.

Leucadia owes its strong position partly to the efforts of other unsuccessful bidders

for Molins. It launched its offer in March on the platform of a 33 per cent stake bought from IEP Securities, Sir Ron Brierley's investment vehicle. IEP failed to takeover Molins last September, two years after another Brierley vehicle, Tozer Kemsley and Millbourn, also fell short of victory.

M&G Group, which owns 18.6 per cent of Molins, rejected all three hostile bids. Molins shares were unchanged at 279p yesterday, 4p more than Leucadia's final offer.

Reliance Security advances by 31% to £2.71m

RELiance Security Group lifted pre-tax profits by 31 per cent to £2.71m in the 55 weeks to April 27, up from £2.07m in the previous year.

The results, which included a five-month contribution from Opensquare, acquired last December, were achieved on turnover ahead from £24.16m to £45.96m.

Mr Brian Kingham, chair-

man, said: "In spite of uncertainties in the economy we anticipate that the security market will continue to grow. The group will benefit from its national coverage of offices and its share of the growing market."

Reliance, which had previously concentrated on providing manned security services, estimates that some 80 per cent

of customers combined its services with electronic surveillance.

The group's recent acquisitions of Dominion Security Systems and Grant & Taylor marked the first step in developing its Reliance Electronics business in the fields of closed-circuit television, access control and installation of alarm

systems. The business "promises attractive economic benefits for our customers and new dimension in the quality of our contract income," Mr Kingham said.

Earnings improved to 17.2p (12.9p) per 5p share and the proposed final dividend is raised to 5.2p for a total of 7p (5.75p).

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official notices are not available as to whether the dividends are interim or final and the subdivisions shown below are based mainly on last year's dividends.

Company	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
Barr (AG)	3.25	Aug 14	3.25	-	13
Co of Designers	0.25	Aug 2	1.25	-	3.5
Croft's	4	Sept 14	4	5.8	5.8
Ellis & Everard	4.8p	-	4.3	7	8.2
Hay & Croft	nil	-	1	-	23125
London Sec	1	Nov 1	1	1.5	1
Low & Bonar	2.7	Oct 1	2.4	-	8.25
Menzies (John)	5.75	Oct 31	2	9	8.9
Ussie level	4.25	-	3.5	7.25	5.5
Reliance Sec	5.2p	Oct 2	4.25	7	5.75
Turnbull Scott	4.5p	Aug 15	3.85	9	6

DIVIDENDS ANNOUNCED

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Dividends shown pence per share net except where otherwise stated. Equivalent after allowing for scrip issue. 10c capital increased by rights and/or acquisition issues. US\$M stock. For 15 months period.

THE NEW FACE OF BRITISH BROADCASTING

The Financial Times proposes to publish this survey on 11th September 1990

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VIAG

New Structure - New Potential

1989: RECORD PERFORMANCE

The VIAG Group posted another strong year in 1989. Group sales rose 10% to DM 10.4 billion, and earnings advanced 20% to a record level of DM 265 million. Investments in financial and fixed assets were lifted to DM 1.2 billion. Following the year's excellent results, the management will recommend at the annual shareholders' meeting a dividend increase from DM 7.50 to DM 8.00 per nominal DM 50 share. This will mark the sixth consecutive year that VIAG has increased its dividend. In 1989, the Group's management made significant decisions for the future. In addition to a capital increase, the year saw strategic expansion of the Group.

MAJOR ACQUISITIONS BOOST POTENTIAL

In 1989/1990, VIAG has doubled the number of its corporate divisions from three to six. To the Energy, Aluminium, and Chemicals divisions have been added the Trading and Services Division (Klöckner & Co AG), the Refractories and Advanced Ceramics Division (Didier-Werke AG) and the Glass Division (Gerresheimer Glas AG). The acquisition of these three companies has significantly enhanced the structure and the volume of VIAG's portfolio of shareholdings. In the 1990s and beyond, the Group expects to benefit substantially from the new dimensions in which it will be operating.

1st QUARTER 1990: STRONG SALES AND PROFITS

In the first quarter of this year, Group sales reached DM 4.5 billion, or 68% over the comparable year-earlier period. This sharp growth reflected the sales of two new divisions - Trading and Services as well as Refractories and Advanced Ceramics - which were included for the first time. Capital investments also rose 11% to DM 197 million. Financial investments surged to DM 471 million. Earnings continued to develop favorably. At DM 74 million, Group net profit was up 14% compared to the first quarter of the previous year.

VIAG STOCK: AN ATTRACTIVE INVESTMENT

The VIAG share has proven to be a good investment. Since the company went public, the stock price has more than doubled, outperforming considerably the market as a whole. The price for VIAG shares rose from DM 165 in 1986 to DM 349 at the end of 1989. In the early months of 1990, the price exceeded DM 430. Despite a capital increase, which extended the number of shares outstanding by 36% to DM 15.8 million, earnings per share in 1989 remained unchanged at DM 28.

HIGH EXPECTATIONS FOR 1990

VIAG is optimistic that it will again turn in a successful year in 1990. Sales of the expanded Group are expected to surpass DM 20 billion, and the prospects for meaningful growth in profitability are indeed promising. With businesses that are growing, and more than 55,000 employees worldwide, the VIAG Group is well positioned to meet the challenges of the future.

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UK COMPANY NEWS

Low & Bonar recovers to £12.3m in tough market

By Clare Pearson

PRE-TAX profits of Low & Bonar, the Dundee-based packaging, plastics and textiles group, recovered in the first half to end-May, after a static showing in the previous financial year.

The company increased profits by 17 per cent to £12.3m (£10.5m), scored on turnover up just £5m to £161m, though Low & Bonar said lower prices of polymer materials had masked rises in sales volumes.

Mr Roland Jarvis, chief executive, said the profits increase was achieved despite tough market conditions in the UK and North America, reflecting both tighter operational control and a continuing strong investment programme.

Continental Europe was the strongest area, achieving 25 per cent organic growth to £35.3m in sales and a 44 per cent rise to £2.7m in profits. A strong improvement in the UK business lifted the dominant packaging division's contribution to total pre-interest profits of £13.03m (£11.61m) to £2.6 per cent, roughly its share of total turnover.

Low & Bonar said this included a good performance from flexible packaging interests, which the company merged in January into a joint venture with Constantia Group of Austria. There was some increase in profitability in the US business although Canada showed little improvement.

Plastics, by contrast, made a lower contribution to pre-interest profits of 15 per cent (£4.7



Roland Jarvis: still keen to expand in continental Europe

per cent) of the total on roughly unchanged turnover. This was as the UK moved into loss due to start-up costs at a new rotational mouldings facility.

Specialist textiles improved modestly in spite of tough conditions in markets such as UK floorcoverings. But Bonar & Flotex, a heavy-duty floor coverings business, performed well and increased exports.

Low & Bonar also announced it was withdrawing from distribution activities by selling Plastic Products to management for £768,000; it is also realising £1.3m through the sale of its textile merchandising division.

Meanwhile it has purchased Franca Rotomouillage, a French rotational moulding company,

for a maximum FF9m (£900,000) of which FF8m was payable on completion and the balance over the next four years on an earn-out basis.

Mr Jarvis said the company remained keen to expand in continental Europe, which it first entered four years ago. Group gearing is currently about 15.9 per cent.

Earnings per share were up 15 per cent to 9.65p (8.39p). The interim dividend is increased by 12.5 per cent to 2.7p (2.4p).

COMMENT

There were two schools of thought yesterday about these figures from Low & Bonar - a company with a rather sedate reputation which has, it must be said, declared it was on the growth track a number of times before. Some decided that, in spite of difficult markets, perhaps the payback from the money and effort it had earlier put into various investments was finally partially working through; they dared to edge up their full-year profits forecasts by about 1m to £26m or so.

But others, more mindful of a previous false dawn at the interim stage back in 1988, and still bothered about the outlook for various products such as Flotex in the current economic environment, refused to be impressed. Assuming it achieves £26m pre-tax this year, the shares stand on a prospective p/e of under 10: perhaps worth having if you take the optimist's view.

Alan Paul rises 69% in first USM year

IN ITS first year on the USM, Alan Paul, which runs the Alan Paul Hairdressing salon network and the string of The Body & Face Place outlets, achieved a 69 per cent increase in pre-tax profits from £742,000 to £1.25m.

In the 12 months to March 31, turnover expanded 65 per cent to £7.97m (£4.83m). The cost of sales rose to £4.03m (£2.5m) and administrative expenses jumped £900,000 to £2.2m, leaving operating profit at £1.88m (£889,000). Earnings per share worked through at 10.1p (9.5p) basic and 9.7p (8.3p) fully diluted.

There is no final dividend, but a second interim of 2.1p for the year under review has already been paid. This made a total for the year of 3p and represented a 20 per cent increase over the notional dividend payable had the ordinary shares been quoted the previous year.

Since the year-end the group has acquired Essanelle Holdings for a maximum £8.45m. Essanelle operates and manages a chain of 253 hair and beauty outlets, mainly in department stores in the UK and West Germany, with further salons in Belgium and Switzerland.

In the year The Body & Face Place increased the number of its outlets from 52 to 69 and there are now nine Blue Berry's coffee shops in operation.

Beaverco sale

Beaverco, the USM-quoted specialist foam and consumer products maker, has sold Sari Fabrics and Karobes to Betterware Consumer Products for a maximum consideration of £500,000 cash.

Mecca raises £15m from sale of Maxims

By David Owen

ONE OF the best-known names in the ailing London casino business changed hands yesterday with the sale of Lydiashoune, the Mecca Leisure Group subsidiary which operates Maxims Casino Club, to a group of private UK investors for £15m cash.

Mecca, which last month surprised the City by recommending a hostile £544m takeover bid from Rank Organisation, a rival leisure group, has been trying for some months to dispose of its London casinos as part of a programme to reduce debt.

Net group borrowings now total £472m, representing gearing of close to 150 per cent.

The Maxims deal means that Mecca's negotiations with the management of its casino division for a buy-out of the group's remaining casino outlets have been reformulated on the basis of three premises rather than four, the group said.

Earlier this year, the company sold the Clermont Club to the Bally Corporation of the US for £30m in a transaction which is still awaiting Gaming Board approval. Its

other London casinos are The Victoria, The Connoisseur and The Gloucester.

Under the terms of the transaction, £15m will be payable on completion, with the balance of £3m due on December 31.

Maxims contributed net profit of £700,000 in 1989 and had a net book value £26.3m at the end of the period.

According to Mr Ian Baker, Mecca property director, Maxims contribution in previous years had been "considerably higher". He added: "The top end of the London casino mar-

ket is the most volatile."

The investor group includes Mr Andrew Love, a former director of other companies in the casino industry.

Rank's offer still faces the possibility of a Monopolies and Mergers Commission inquiry into the effect on competition in the UK bingo market.

Moody's investors service is considering downgrading its A2 rating of Rank America's \$300m of senior serial notes due 1995-2006 as a result of Rank Organisation's bid for Mecca.

Security buys lift Turnbull Scott by 62%

Thanks partly to two acquisitions in its security division, Turnbull Scott Holdings lifted pre-tax profits 62 per cent from £1.73m to £2.8m in the year to March 31.

The group, involved in security, engineering, shipping and property, achieved the increase on turnover up 73 per cent to £32.65m (£18.92m). After tax of £1.4m (£572,000), earnings rose to 29.9p (19.1p) per share and the recommended final dividend is 4.5p (3.85p) lifting the total to 3p (2.4p).

The acquisition last July of Lydney Containers, which makes steel security containers and storage boxes, and in August of Sitec Security Products, which distributes and installs security doors and windows to secure vacant properties, lifted the security division's contribution to group profits to 76 per cent before head office costs.

Mr Graham Turnbull, chairman, said shipping had contributed satisfactorily throughout the year with demand for the Stainless Spray remaining good.

MANAGEMENT EDUCATION & DEVELOPMENT

The Financial Times proposes to publish this survey on:

24th July 1990

For a full editorial synopsis and advertisement details, please contact:

Michael Rowlands
on 071-873 3349

or write to him at:

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Southwark Bridge
London
SE1 9HL

FINANCIAL TIMES
EUROPE & BUSINESS NEWSPAPER

Outside manager for Bremner

By James Buxton

A COURT-APPOINTED outside manager is expected to preside at the extraordinary general meeting of Bremner, the former Glasgow store owner, which is set for July 20.

The company is currently without a board of directors following an EGM on June 29 and its shares have been suspended by the Stock Exchange.

At the last meeting, Mr James Rowland-Jones, the then chairman, and the other

directors were voted out of office. But resolutions to replace them with four directors from the Scottish financial community were ruled incompetent by Mr David Bennet, the court-appointed independent chairman, because they had not submitted signed acceptances.

Resolutions to elect the four directors will be put to the meeting in Glasgow on July 20. The men, led by Mr David Low of the Edinburgh stockbroker Torrie & Co, say they

want to end in-fighting in the company and to use its £5.5m cash to buy a business with a proven track record.

Last week the Court of Session in Edinburgh appointed Mr Robert Graham of accountants Coopers & Lybrand Deloitte as judicial factor - the equivalent of an administrator - to be responsible for the company in the absence of a board. Mr Rowland-Jones and Mr Jim Rees, another former director, unsuccessfully opposed the move.

Co of Designers profits slump

By Clare Pearson

THE TALE of woe at Company of Designers, the USM-quoted design consultancy, continued yesterday when it said it was cutting its dividend by 1p to 0.25p as pre-tax profits plummeted from £282,000 to £204,000 in the six months to end-March.

When in January it announced full-year profits more than halved at £1.06m, attributed to disruption arising from computer failures, the company maintained its full-year dividend. It said this

reflected the directors' confidence in the future and in the company's underlying progress.

Company of Designers described yesterday's results as "clearly disappointing". "It is anticipated that further costs associated with the additional steps being taken to reduce overheads and increase efficiency will be borne in the second half of the year" it added.

The pre-tax loss was struck after higher interest costs of £365,000 (£111,000) and after

charging costs arising from reorganisation of the group. In addition, it said, some businesses in the west of England had been affected by more difficult trading conditions. "Work done during the period increased from £7.92m to £8.78m. The company pointed out that its wide spread of work had ensured that the workload, current and prospective, was good.

Earnings per share fell to 0.6p (3.3p). The shares were unchanged at 43p.

COMPANY NEWS IN BRIEF

The third closing date for acceptance has been set for July 27.

HOGG GROUP has acquired for a nominal consideration 51 per cent of the newly-formed specialist London Insurance brokers Downes and Burke (Special Risks). The agreement provides for the purchase by Hogg in 1993 of a further 24 per cent of D and B for a consideration payable in two instalments in 1993 and 1995. The budget prepared by the principal vendors, G Burke and G Downes anticipates pre-tax profits for the year to December 31 1990 of £250,000.

LYNX HOLDINGS announced that conditional agreement had been reached for the acquisition of GTC Maintenance, Sheffield-based computer services company, for £500,000.

READYMIX has acquired certain of the assets of the concrete pipe manufacturing division of Spollen Concrete. The

assets include land and buildings, plant and equipment and stocks of finished goods, valued at £2.25m. In addition, an immediate investment in working capital will bring the total investment to approximately £3m.

STEEL BURRILL Jones has acquired a controlling interest in Martin Perry Associates, Reading-based actuarial and employee benefits consultants, for £25,000.

WESTMINSTER SCAFFOLDING's Arnall Structures subsidiary has acquired Atlas Scaffolding, based in Sussex, for £500,000. The consideration has been satisfied by the payment of £250,000 cash and the issue of 250,000 unquoted 8 per cent redeemable preference shares. The vendors may exchange such shares for ordinary shares of Westminster at the rate of five Arnall shares for four shares of Westminster or require the purchase of such shares for cash at £1 a share.

WALES

The Financial Times proposes to publish this survey on:

14th September 1990

For a full editorial synopsis and advertisement details, please contact:

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FINANCIAL TIMES
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Compagnie Générale d'Électricité

At the Shareholders' Meeting, chaired by Pierre Suard, the shareholders of Compagnie Générale d'Électricité (CGE) approved as proposed all the resolutions on the agenda.

Having been informed that 1989 consolidated net income, before minority interests, amounted to FF 7 billion as compared to FF 4.2 billion for the previous year, the Meeting approved the Company's 1989 financial statements. It declared a per share dividend of FF 11, net of the related "avoir fiscal" tax credit of FF 5.50, on each of the 102.5 million shares eligible for dividends as of January 1, 1990. The dividend is payable from June 29, 1990.

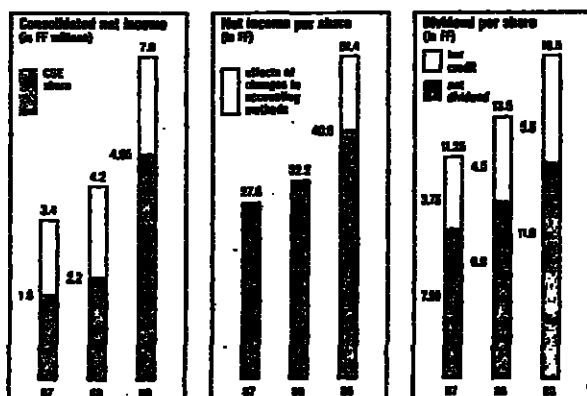
CGE
SHAREHOLDERS' MEETING
HELD JUNE 26, 1990

receive their dividend payment in CGE shares between June 25, and July 27, 1990 inclusive. The issue price of these shares is FF 554.

The Meeting approved the appointment, made by the Board of Directors at its April 4, 1990 meeting, of Umberto Ferroni as Director of the Company. The shareholders also granted various authorizations to the Board to issue securities.

Finally, in addition to approving several changes in the By-laws, the Meeting adopted a new corporate identity, effective January 1, 1991: ALCATEL ALSTHOM COMPAGNIE GÉNÉRALE D'ÉLECTRICITÉ. Beginning on January 1, 1991, the Company will be known by this name, or by its abbreviated form: ALCATEL ALSTHOM

CGE INVESTOR INFORMATION: (33-1) 42 581 581



John Menzies dented by setback in US venture

By Andrew Hill

JOHN MENZIES' retailing operations performed well last year in spite of depressed consumer demand in the High Street, Mr John Menzies said yesterday.

Mr Menzies, chairman of the Edinburgh-based wholesaler and retailer, said the group's 280 High Street stores and bookstalls had an advantage over other stores in that they sold low-priced items for cash. He added that all branches would be equipped with electronic point-of-sale (Epos) equipment by October.

John Menzies' 1989-90 pre-tax profits of £29.1m were dented by a £15.2m extraordinary charge, principally the estimated cost of restructuring the group's Early Learning Centres in the US. The US chain is earmarked for sale, while the British outlets, also owned by Menzies, continued to grow.

The group, which also owns Hammonds bookshops and a range of distribution and wholesale businesses, had gearing of 11 per cent at the



John Menzies: group performed well in spite of depressed consumer demand

end of April 1990, and Mr Menzies said he was optimistic about results for the new year.

"Growth in our various businesses should more than compensate for cost rises and high interest rates," he added.

COMMENT

Early Learning Centres are at the two ends of the Menzies spectrum: successful and expanding in the UK, loss-making and contracting in the US. The mess across the Atlantic has somewhat overshadowed the performance of the Edinburgh group's other divisions, which seem to be bearing up relatively well in the poor retail climate. But it is difficult to tell for sure, because Menzies refuses to break down its profits and turnover, to the irritation of analysts. That irritation obviously didn't filter through to the market yesterday, when Menzies' shares leapt 15p to 354p, buoyed up by a surprising 40 per cent jump in the annualised dividend.

The stock is now on a prospective multiple of more than 10, assuming pre-tax profits of about £22m in the current year. But on the evidence of Menzies' forays away from the mature newspaper wholesaling business the shares look, at best, a very dull hold.

NEWS DIGEST

Barr pops up with £1.48m

IN SPITE of virtually static turnover, AG Barr, the Glasgow-based soft drinks manufacturer, lifted pre-tax profits by £1.08m to £1.48m in the six months to April 28.

The company said that the increased profit reflected its growth in the more profitable branded market. Barr is best known for its Irn-Bru, St Clements and Tizer brands.

Turnover was ahead by £530,000 at £28.72m, leaving trading profit at £3.26m (£1.47m). The charge for net interest and dividend received was down at £780,000 (£921,000).

Tax took £467,000 (£521,000) and there was an extraordinary debit of £67,000 (£nil) relating to the initial costs of restructuring production and distribution.

Earnings leapt to 15.96p (£3.2p) per share. The interim dividend is maintained at 3.25p.

Barr said that sales during May had given a good start to the summer but that June had been disappointing, particularly in comparison with last year.

London Securities advances 33%

A 33 per cent expansion in full year profits was yesterday reported by London Securities, the property investment and development group.

The increase - from £6.23m to £8.27m - was struck after rents receivable doubled at £1.45m (£703,000), direct property costs of £260,000 (£45,000) and administration of £1.16m (£278,000). The surplus asset disposals expanded some 48 per cent from £5.77m to £2.48m.

Earnings per 15p share worked through at 7.5p (7.1p) and the final dividend is again 1p for a total of 1.5p (1p).

Hey & Croft in red with £770,000 loss

Hey & Croft Group, the USM-quoted housebuilder based in East Anglia, yesterday unveiled a sizable deficit of £770,000 for the six months to April 30 - against profits of £288,000 in the corresponding period last time and £1.01m in its last full year.

Mr Leonard Hey, chairman, said the housing market was going through a "particularly difficult time". To protect cash flow the group had trimmed margins by a package of measures including the implementation of further incentive schemes and a 50 per cent reduction in staffing levels. Production activity had been geared to reservation levels, he

added, minimising funds invested in work in progress. However, first time homes were still selling, albeit slowly, justifying, he said, the decision to concentrate resources in that area.

Turnover amounted to £5.13m (£9.25m) resulting in a modest operating profit of £94,000 (£1.17m). Interest charges took £284,000 against £774,000 last time.

Losses per share emerged at 4.16p (earnings of 1.96p), and the interim dividend is passed (1p).

New management team at Chemex

A new management team is set to take control at Chemex International, the environmental analysis group traded on the Third Market.

Mr Brian Webb is set to become chairman, while Mr Brian Masterson, deputy chairman of Caird Group, and Mr Colin Uysie, formerly a director of British Shipbuilders, will be appointed to the board.

The group, founded by Dr Harry Bradbury, who remains as chief executive, plans to issue 12.5m shares at 6p. Deangate Investments, beneficially owned by Mr Webb's family, has undertaken to subscribe for the entire issue.

Existing shareholders will be offered the right to subscribe for up to 2.38m of the new shares on a one-for-three basis. If all the new shares are issued to Deangate it would control some 63.64 per cent of the enlarged Chemex capital. If shareholders take up all their rights then Deangate's holding would drop to about 51 per cent.

The Takeover Panel has waived the obligation for Deangate to make a cash offer to all shareholders.

Expedier to form golfing joint venture

Expedier has created a joint venture company with Tony Jacklin to provide player management and to create academies of golf.

Tony Jacklin will become non-executive chairman of the company which will be managed by Alan McCollm, Tony

Jacklin's manager, who will in turn seek to attract well-known sporting personalities to the Expedier stable.

The company manages Denis Taylor, the snooker star, David Vine, the sporting commentator, and Jonathan Davis and Martin Offiah in Rugby League.

Expedier has also purchased the prestigious Wang Four Stars golfing event and has bought certain assets and goodwill of Interaction Associates Holdings (Interaction), one of the UK's leading sponsorship and project management specialists.

The Four Stars event was acquired from private hands for a nominal sum and Expedier will assume liabilities of £500,000.

Mr Conor O'Brien, chief executive of USM-quoted Expedier, said the three developments had been achieved without major cost but their impact on the business should be "enormous".

GEC acquisition gets go-ahead

Mr Nicholas Ridley, the Trade Secretary, has decided not to refer the acquisition by GEC of a group of Plessey companies to the Monopolies and Mergers Commission.

They are Plessey Semiconductors, ES Marine Systems Corporation, Plessey Research Caswell, Plessey Materials, Plessey Aerospace and Plessey Aeroprecision Corporation.

He has also decided not to refer to the MMC the acquisition of Union de Transports Aériens by Air France.

Westminster Scaff £0.5m acquisition

Westminster Scaffolding has, through its Arnall Structures subsidiary, extended its activities in the south of England by acquiring Sussex-based Atlas Scaffolding for £500,000.

The consideration comprises £250,000 cash and the issue of 250,000 unquoted 8 per cent redeemable preference shares.

The vendors have warranted that Atlas's pre-tax profits will not be less than £100,000 for the next 12 months.

Mosaic at £4.8m and still seeking acquisitions

MOSAIC Investments, the acquisitive industrial holding company, doubled pre-tax profits for the year to April 30 with an increase from £2.43m to £4.84m on turnover ahead 71 per cent from £15.54m to £26.58m.

Some 53 per cent of turnover came from industrial products with the remainder from consumer services and products. The split was reversed for operating profit of £4.87m.

Mr Brian Disbury, chairman and chief executive, said the increase was a result of both organic growth and the six acquisitions made during the year.

Turnover, on a pro-forma basis including a full year's contribution from the six acquisitions would have been almost £27m, a 60 per cent increase on the figure of £23m a year ago. Of the total, 10 per cent was derived from direct exports, compared with 6 per cent in 1989.

Mr Disbury said as well as organic growth Mosaic was continuing its programme of looking for companies with a proven track record.

Net assets at the year end amounted to £19.8m with gearing at that date only 12 per cent. He concluded that although it was early in the current year, and the difficult trading environment continued in the UK, he believed that Mosaic was well positioned to pursue its objective of pursuing above average earnings per share and dividend growth.

Earnings per share were 28.1p (£1.6p) and the dividend is increased from a total of 5.5p to 7.25p with a recommended final of 4.25p. Tax took £1.68m compared with \$968,000.

BAT share register reduction

By Maggie Urry

Since the demerger of Wiggins Teape Appleton last month, BAT Industries' share register has been reduced by 25,000.

The group operated a special sale and purchase facility for holders with small blocks of shares. The facility allowed dealings free of commission for the first four weeks after the June 1 demerger.

One third of the 84,255 shareholders with holdings of less than 500 shares, who were entitled to use the special sale facility, have sold their shares, selling a total of 6.6m shares. The average price was 209p and the average number of shares sold was 224.

Holders with fewer than 2,400 shares were able to buy shares to take their holdings up to 2,500 shares. 5,126 investors took advantage of this, buying 4.1m shares between them at an average price of 213p. The shares closed yesterday at 207p, up 1p.

Following the demerger, the 21.7m shares to which American Depositary Receipt holders were entitled were sold on their behalf and the shares placed.

Savage DIY agreement

Savage Group has entered into an exclusive agreement with 3m to distribute its range of Scotch DIY products through its Douglas Kane UK subsidiary.

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10 July 1990

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Société d'investissement
à capital variable
Registered Office:
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Notice is hereby given that an EXTRAORDINARY GENERAL MEETING of shareholders will be held at the registered office at 14, rue Aldringen, Luxembourg on July 26, 1990 at 11 a.m. in order to consider and vote on the following agenda:

- 1) Deliberation on the dissolution of the Fund.
- 2) Appointment of one or more liquidators and determination of their powers and remuneration.

Shareholders should note that in application of article 20(1) of the law of 30th March, 1981, no quorum is required for the items listed in the agenda and the extraordinary general meeting may validly decide by a simple majority of the shares represented at the meeting. Proxy forms are available upon request at the registered office of the Fund.

THE BOARD OF DIRECTORS

COMMODITIES AND AGRICULTURE

Canadian smelter strike boosts LME zinc price

By Bernard Simon in Toronto

OPERATIONS AT Cominco's big lead and zinc smelter at Trail, British Columbia, came to a halt yesterday morning as 2,500 workers went on strike after a breakdown in wage negotiations.

The smelter produces almost 6 per cent of the western world's refined zinc and some 2.6 per cent of its lead. With physical supply of zinc already tight fears of a prolonged strike at Trail helped to boost the London Metal Exchange cash price by \$32 to \$1,778.50 a tonne. Lead prices rose initially but slipped back, and the cash quotation closed unchanged at \$511 a tonne.

Cominco began shutting down operations at Trail on Friday in anticipation of a strike. A company official said yesterday that pickets were also denying management personnel entry to the plant.

Talks between Cominco and the United Steelworkers of America on a new labour contract broke off on Saturday after the union dismissed Cominco's latest offer, which called for annual wage increases of 7.3 per cent and 3.6 per cent over the life of a new two-year pact to replace the one which expired at the end of last month.

NZ Meat Board chairman sees progress on EC protectionism

By Tim Dickson in Brussels

MR DAVID Frith, chairman of the New Zealand Meat Producers Board, does not believe all he reads in the papers.

Meetings in the last few days have convinced him that policy-makers in the European Community are now waking up to the costs of protectionism, and that recent reports of deadlock in the Uruguay Round negotiations over international farm reform are probably too negative.

In the three years that I have been coming here, he said yesterday in Brussels, "I have perceived a growing awareness on the part of consumers and people involved with consumers that agricultural subsidies not only increase the price of food but they endanger a country's whole international competitiveness."

"Three years ago I only heard the arguments of the producers - this time I have been hearing much more from the other side. Indeed, one very powerful producer lobbying organisation admitted to me that they recognise it is only a matter of time before their supports are further reduced."

Mr Frith, of course, has a strong vested interest in believing what he is told. New Zealand has now virtually abolished farm subsidies and is therefore more than ever reliant on an open trading system, access to overseas customers, and fair market prices for its agricultural commodities.

Meat is Wellington's biggest export earner. Around 360,000 tonnes of sheepmeat and 241,000 tonnes of beef were shipped last year to more than 90 countries at a value of around \$2,800m (\$1,000m).

Among the messages Mr Frith is hoping to convey is the impact which policy decisions in the EC and elsewhere can have on New Zealand producers. He points to the "positive" effect of the opening up of the Japanese beef market (for Pacific Rim countries) and says that EC success in curbing beef and grain surpluses has had a beneficial effect on returns from international trade.

"The implication for us is that the price we got for our beef in the Middle East used to be linked closely to the price of beef coming out of intervention stores in Europe," he says.

Subsidised EC grain sales, meanwhile, have helped New Zealand's competitors feed their cattle cheaply, thereby undercutting its producers.

Mr Frith, however, would not like anyone to think that recent improvements in international meat prices have inspired a boom back home. "It has made life bearable for our producers," he suggests.

The chairman of the Meat Board also denies that the agreement guaranteeing New Zealand access to the EC for 305,000 tonnes of sheepmeat a year - including a reduction in the import levy from 10 per cent to zero and a big increase in the amount of chilled lamb which can be brought into the EC - was generous.

"People say that we didn't use the 245,000 tonnes to which we previously agreed to limit ourselves and that bringing it down to 305,000 was no sacrifice. But this just shows that we put in what the market can stand. We are trading here in such a way that it is going to be a long term market. As for the higher limits on chilled lamb, that is what the consumer wants. We do not think the consumer takes kindly to being told by politicians what they should want."

Brazil sets higher target for raw sugar

THE BRAZILIAN Government

has authorised production of 6,850 tonnes of raw sugar from the 1990-91 sugar-cane crop, up from 6,440 tonnes in the 1989-90 crop, reports Reuter from Rio de Janeiro.

Under the National Plan for the Sugar Cane Crop, the Secretary for Regional Development has authorised production of 12,585 tonnes of sugar cane-based ethanol, down 4.85 per cent from the previous crop. The Government estimates consumption of alcohol at 13,650 tonnes, leaving a deficit of 10 per cent.

Export quotas for sugar have not yet been authorised, but in a Economy Ministry official said last month that the government would authorise exports of 650,000 tonnes of sugar from the 1990-91 crop.

European Community production of sugar from sugar-beet should reach 14,182 tonnes during the 1990-91 campaign, up 106,000 tonnes from 1989-90, the EC Commission has forecast.

It also said stocks of sugar in the 12-nation community on September 30, 1991 should be about unchanged from the 1.2m tonnes expected on the same date this year.

Total EC sugar production would reach about 14.5m tonnes (14,330 in 1989-90) if sugar from cane produced in Spain and the French overseas departments in the Antilles and Reunion and that contained in molasses was included.

It forecast EC consumption of sugar during 1990-91 would be 11m tonnes, compared with 10.8m for 1989-90.

During the first eight months of the 1989-90 campaign (October-May) consumption was running about 171,000 tonnes above the previous year, the commission said.

Increases were noted in West Germany, Spain and Italy while there was a slight decline in Britain.

Vanadium price cut announced

SOUTH AFRICA'S Highveld Steel and Vanadium Corporation

has announced a cut in its vanadium pentoxide price to \$3.35 a lb for the third quarter of 1990 from \$4.20 in the second quarter, reports Reuter from Johannesburg.

Highveld produces between 20,000 and 25,000 tonnes of vanadium pentoxide a year out of the more than 30,000 tonnes produced by South Africa, the world's biggest supplier.

The other major suppliers of the metal, which is used for hardening steel and producing specialised alloys, are the Soviet Union and China.

Muck and magic at the Royal Show

Organic farming was definitely flavour of the year at Stoneleigh

THE COST of staging last week's Royal Show at Stoneleigh in Warwickshire was, according to the chief executive of the Royal Agricultural Society of England, Robin Hicks, about £10m.

For an industry which constantly declares itself to be depressed that seems like a lot of money but Mr Hicks put the figure into perspective by quoting the Ministry of Agriculture's estimate of total farm output last year. It was, he said, worth £12,690m and agriculture was the UK's second largest industry after oil.

The show itself, he claimed, was the world's No 1 agricultural exhibition, attracting 25,000 overseas visitors (out of a total attendance of over 200,000) from more than 130 countries, many of them buying missions. There is little doubt in fact that it is the pursuit of export opportunities rather than domestic sales that persuades many of the machinery manufacturers to continue the expensive exercise of exhibiting at the event.

In the first four months of this year sales of UK tractors to overseas buyers rose by 34.4 per cent and of other agricultural machines by 15.9 per cent. The balance of trade for farm machinery during the same period was claimed by the Agricultural Engineers Association to be 70 per cent better than the same period last year.

Sales to UK farmers were down by 2.7 per cent for the first six months of this year, however, reflecting the reluctance of this or that piece of equipment; and enlarged areas devoted to the promotion of conservation, all adding emphasis to the change of direction.

Furthermore the space devoted to organic food, both its production and its consumption, had been expanded to three times its size last year. Encouragement for this growth and much of the cash to finance it had come from the Safeway supermarket chain, which joined with the organic farming organisations in calling for 10,000 more farmers to convert to organic methods over the next 12 months.

Demand for organic food, they said, was outstripping supply and 60 per cent to 70 per cent of that sold in UK stores had to be imported from countries like Holland, Spain and Israel. Indeed, Mr Patrick Holden, the director of both the British Organic Farmers and the Organic Growers Associations, called for the British Government to provide cash to assist with conversion.

Minister of Agriculture John Gummer's limited response was to announce a pilot extension scheme for beef and sheep farmers. Worth a mere £300,000, the scheme will enable up to 100 beef and sheep farmers to receive compensation for reducing production by 20 per cent on their existing acreage. Beef farmers will receive £55 for each beef animal they do not produce and sheep farmers £14 a head for each breeding ewe they do not keep.

Mr Gummer stressed that it was an experimental scheme for the time being and that more money might be devoted to it later. But it fell far short of satisfying the organic lobby.

Perhaps Mr Gummer, like myself, thought the ambitions of the organic groups were a little over-optimistic. At present it is believed that there are about 1,000 organic farmers in Britain, a few hundred of whom do not subscribe to any of the organisations which claim to co-ordinate their activities - one of the reasons no doubt why those organisations are desperately short of funds.

Expanding organic farming to the extent proposed would not only stretch the administration and policing of the organic standards to which they adhere, but would almost certainly lead to a sharp reduction in the premiums currently paid for such produce. And although organic farmers pay lip-service to the need for reducing the cost of their produce to the consumer they know that without significant

FARMER'S VIEWPOINT



By David Richardson

Immediate past years with many having a growing, if cautious, feeling that the worst of the bad times may be over. There were exceptions, however, such as the often repeated comment that "if you farm on light land and have a bad year you are in big trouble."

The reasons behind such opinions were the severity of the drought in May which destroyed any possibility of profit from arable crops on sandy soils without irrigation, in spite of some rain since, and the cattle brain disease scare, which has cut the already depressed value of beef cattle by a further 10 to 20 per cent over the last two months.

On the question of trends, however, there can be no doubt that the Royal Show has gone "green" and that organic farming is the flavour of the year. There was a guest appearance by Mr Jonathan Porritt, former director of the Friends of the Earth environmental pressure group, at one of the daily news conferences; signs and posters were to be seen at every turn about the energy-saving properties of this or that piece of equipment; and enlarged areas devoted to the promotion of conservation, all adding emphasis to the change of direction.

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premiums production would not be viable.

I cannot believe, therefore, that anything like 10,000 more hard-nosed farmers (or 10 per cent of the UK farm population) will go organic with or without government assistance over the next 12 months. But some will convert because they hope to profit from it and others because they have become convinced that public opinion is right and have to some extent neglected the motto of the Royal Agricultural Society, which since 1839 has been "Practice with Science."

For in spite of all the claims made by enthusiasts there is no scientifically-proven reason why organically produced food should be any better or more healthy than that produced by conventional means. The main difference is in the mind and its popularity is more to do with the basic human need to believe in a mystical creed than with reality. "I believe in God the Father" has been replaced in this latter part of the 20th century by "I believe in muck and magic."

This has led to a situation in which much of the science on which agricultural progress has been based for so many years is ignored in favour of politically-biased rhetoric which it seems has even affected the President of the NFU, Sir Simon Gourlay. At the show he called for the setting up of an agency without statutory powers to restore public confidence in food. People did not believe farmers or government scientists any more, he said. What was needed was an independent body in which they could trust.

He may be right, although I would have thought his agency would be a toothless tiger. Needless to say, however, the idea did not go down well with Mr Gummer, nor with many of Sir Simon's colleagues at the NFU, who saw it as breaking faith with the Ministry of Agriculture in the face of food scares at the very time when the two organisations should be united in reassuring confused consumers.

A USDA official said Irish companies were most interested in US marketing and distribution firms as well as American investment capital.

A department circular lauds Irish "political stability and generous tax incentives."

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MARKET REPORT

COPPER prices on the LME failed to hang on to earlier gains after profit-taking emerged when Codeled denied market talk of a second rock-bottom bid for the metal. The morning's rise stemmed from spill-over buying from Friday that reflected a strong close on Comex despite a further increase in warehouse stocks to 20,278 short tons (2,000bbs) each. London robusta coffee prices were in retreat before New York arabica prices. "Sterling was the main culprit here. We're now about £50 below last week's best and most potential now looks to be on the downside," one London

trader said. At midsession New York traders said forecasts for above-freezing temperatures in Brazil's growing regions this week are "not encouraging" and that the country's stance on a new price support pact will be at meetings later this month kept aggressive activity in check. In London gold retreated below \$360 a troy ounce by the close after trading a narrow range all day. Business was dominated by price movements with little interest from customers. Sugar prices went into reverse, with New York October tumbling below 12 cents a lb in early trading.

Compiled from Reuters

London Markets

SPOT MARKETS

Cash oil (per barrel FOB) + or -

Dubai \$13.57-4.40w-105

Brent \$16.40-4.80w-0.25

WTI (1 pm est) \$18.24-4.94w-0.30

Oil products

(HWC prompt delivery per tonne CIF) + or -

Medium Gasoline \$227.22F -1

Gas Oil \$145.14F -1

Heavy Fuel Oil \$86.48F -1

Naphtha \$142.14F

Petroleum Argus Estimates

Other

Gold (per troy oz) \$328.25

Silver (per troy oz) \$47.00

Palladium (per troy oz) \$487.00

Platinum (per troy oz) \$1,170.00

Aluminium (first market) \$1,555

Copper (US Producer) \$250

Lead (US Producer) \$49.40

Nickel (first market) \$40.70

Tin (Kuala Lumpur market) \$16.70

Tin (New York) \$27.50

Zinc (US Prime Western) \$75.50

Cattle (live weight) 107.12p +1.52F

Sheep (clean weight) 109.25p +5.40F

Pigs (live weight) 97.57p -1.37F

London daily sugar (raw) \$315.11

London daily sugar (white) \$254.00

Tell and Lyle contract \$285.50

Barley (English lead) \$108

Maize (US No 3 yellow) \$157

Wheat (US Dark Northern) \$146

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Rubber (Sep) \$2.25p -1.00

Rubber (Oct) \$2.25p -1.00

Rubber (Nov) \$2.25p -1.00

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Rubber (Jan) \$2.25p -1.00

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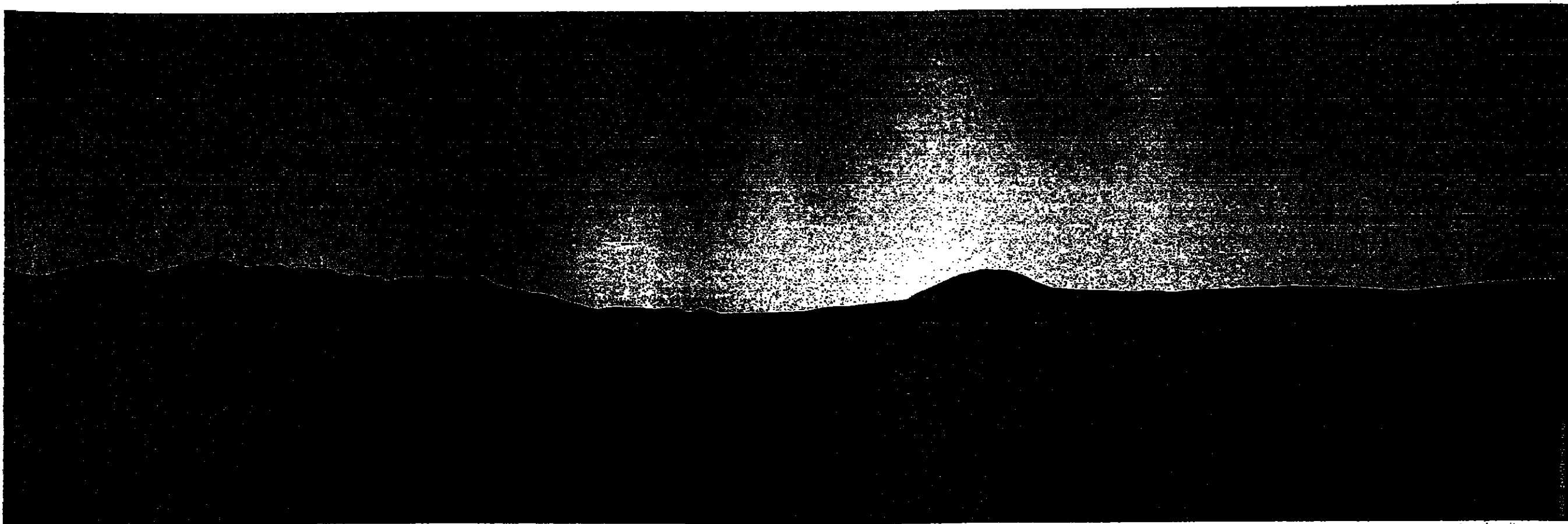
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LONDON STOCK EXCHANGE

Slow start to the new equity account

A STRONG pound bore down on the international stocks in London yesterday, helping to restrain an equity sector still grappling with a steady flow of corporate profits downgrades by UK securities analysts. The firmness in sterling, prompted by hints last weekend that the UK Treasury favoured British entry into the European Exchange Rate Mechanism (ERM) on the back of a higher pound, was regarded as negative for exporting firms; any positive implications for UK interest rates were brushed off by a market which believes that interest rate cuts will have to wait until after a decision on the ERM front.

Account Opening Dates	First Session	Jul 9	Jul 23
Options Settlements	Jul 5	Jul 19	Aug 2
Last Session	Jul 5	Jul 20	Aug 3
Account Closes	Jul 10	Jul 30	Aug 13

Week-end trading may take place from 8.30 am to 2.00 pm on Friday.

Yesterday marked the opening of the new two-week equity trading account as well as a week featured by important data on the domestic economy. There was little immediate response at mid-session to news that UK producer output prices had gained 0.2 per cent and input prices shed 1.3 per

cent in June. Both were in line with forecasts in the City of London, and left the market to await the week's principal hurdle on Friday when the retail price index will reveal the latest inflation trends.

After a dull start, equities edged forward on the back of a handful of large corporate deals and a good premium on the FT-SE 100 futures contract. With little genuine investment support, however, a 5.5 point gain on the FT-SE 100 was soon lost and the market spent the rest of the session moving very narrowly on the downside.

Further discouragement came in the second half of the

session in the form of a downturn in UK government bonds despite the firmness of the pound, and of a Wall Street market which showed little inclination to extend Friday's gains; the US stockmarket was just 0.54 Dow points off as London closed.

The final reading showed the FT-SE 100 at 2,337.5, a net loss on the day of 3.5 points. Traders continued to look nervously over their shoulders in the direction of FT-SE 2,000, as the next testing level.

Sea volume was very thin, with the day's total of 387.3m shares taking in a 61m share contribution from final deals in Globe Investment Trust as the

British Coal Pensions Fund bid was completed.

There were fewer special situation stocks than on Friday but once again, there appeared to be a ready response from institutional investors to corporate or market developments. A substantial block of nearly 6m shares in Amstrad, the electronics group, was apparently placed with institutions. Legal & General, the UK insurer responded favourably to the £140m sale of its Victory reinsurance subsidiary to Nationale Nederlanden of Holland. But overall, it was a cautious market, evidently lacking confidence yet for any recovery from last week's falls.

Glaxo finds US demand

Glaxo was the best performer among FT-SE 100 stocks, although trading volume was light. Marketmakers noted that the buying continued to come from the US and their thoughts turned to the strength of sterling against the dollar.

Mr Ian Moore at UBS Phillips & Drew said that the proportion of Glaxo's shares in ADR form had risen from 10.1 per cent to 13.6 per cent since January 1990.

Analysts suggested that US investors were buying blue chip sterling denominated security on the grounds that "the currencies are only going one way."

A second reason for Glaxo's performance was the start in Davos, Switzerland, of a major conference on asthma this week. Analysts have a high regard for salmeterol, Glaxo's asthma drug which is expected to begin gaining approvals for clinical use in mid-1991, and in the US by 1994. The drug should help maintain Glaxo's leading position in asthma treatment. It would replace Ventolin, but at a higher price and without recourse to a US licensee.

One analyst argued that the same factor could have been behind Fisons' poor performance yesterday. Fisons' asthma drug Tilade last month received a less-than-fulsome recommendation of approval from the advisory committee of the US Food and Drug Administration. Glaxo rose 21 at one point and closed at 830p, a net gain of 17. Fisons lost 6 to 358p.

Airways firm

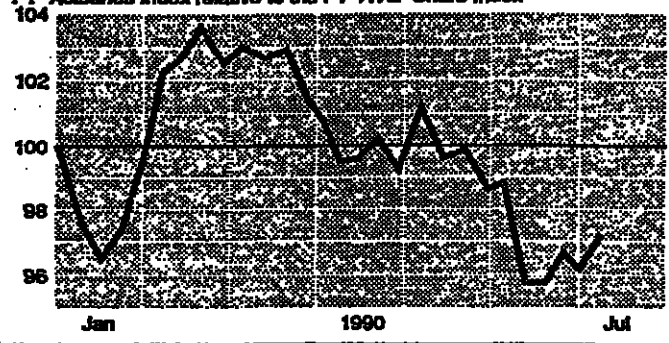
The latest set of traffic statistics from British Airways met with widespread approval and gave the shares an early boost.

Ms Jennie Younger at BZW said the figures continued a rising trend. "Where BA has chosen to increase its capacity has coincided with where the best growth has come from," she said. She singled out intercontinental services, with a 16.3 per cent rise in passenger numbers, as a particularly good performer.

"Another set of excellent traffic figures," said Mr Tim Coombs at County NatWest Woodmac. He said that historically traffic growth was 2 1/2 times faster economic growth, but that BA was doing better than this. The quarter's traffic growth was 13.2 per cent, implying a wider growth of 5.3 per cent which was far greater

Oil & Gas

FT-Asturies Index relative to the FT-A All-Share Index



Oil shares staged a small recovery in recent sessions after falls triggered by the sharp decline in crude oil prices. The latter were hit by overproduction by OPEC, whose members will meet this month and are expected to try to stabilise crude prices.

than was the case. Passenger load factor for June increased by 2.9 per cent to 76 per cent, a new record.

BA climbed to a high of 215p, but trickled back in an uninspiring afternoon session to close at 213p, still an improvement on the day of 2. Turnover at 2.7m shares, was unexceptional.

The ending of the strike by Norwegian oil rig workers put downward pressure on the crude oil market and had a restraining effect on the oil and gas sector. August Brent settled 45 cents lower at \$15.55 a barrel.

A number of rumours of imminent and substantial profits downgrades in the oil sector. One leading agency broker was thought to have lopped \$300m off its current year forecast for BP, down to \$1.1bn, although this was not confirmed. It was said that others will quickly follow to reduce their expectations for BP, while dividend forecasts for Shell are also said to be in danger of substantial reductions.

Analysts are worried about the impact of the recent sustained rise in sterling on BP and Shell, and there are also concerns about OPEC's ability to control oil output. "The oil majors have held up well basically because of their defensive attractions in an equity market constantly being bombarded with big profits downgrades," said one specialist.

BP settled 1 1/2 higher at 321p with 4.7m shares traded, while Shell was 10p lower at 249p with 2.5m shares traded. The £1 level provided no resistance to Burton as the shares continued to run away from the company's profits warning last month. The shares fell another 8 to 86p.

Bank shares set off on a strong run early, in a move correctly anticipated by the market last Friday when dealers were said to have moved quickly to cover short positions. One of the leading American-owned securities houses was said to have been behind the recent heavy buying of the sector, taking the view that the weakness evident over a week ago, when some big profits downgrades were made known to the market, had been overdone.

"The market has already made allowance for the substantially high levels of bad debts; the bad debt position is certainly not expected to deteriorate in the next couple of years; and we are looking at dividend growth well in excess of the market norm," said one analyst. Kleinwort Benson's preview of the clearing banks' interim figures, instrumental in the strong performance of the banks last week, was published yesterday. The interim season gets under way at the end of this month.

Barclays, where 2.7m shares changed hands, and NatWest, 2.5m, were the leaders in terms of turnover, with the former closing a net 5 up at 405p, after 407p, while the latter were 3 firmer at 332p, after 337p.

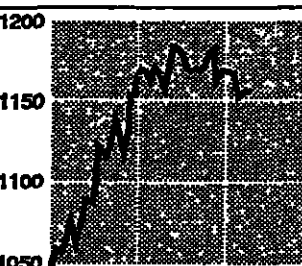
Legal & General easily outperformed an otherwise sluggish life assurance sector after the group announced the sale of its Victory Reinsurance business to the Netherlands Reinsurance Group in a deal worth \$140m. Legals will receive \$12m cash for Victory

plus \$18m in capital resources. Dealers described the \$140m price received for Victory as "just about as good a price as one could have expected," and Legal & General shares touched 416p before ending the day a net 4 higher at 414p; turnover totalled an unremarkable 2.1m.

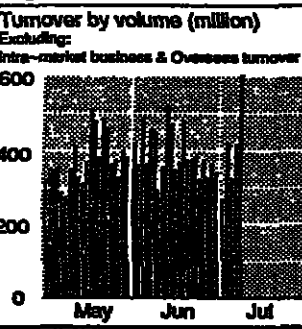
Prudential was little changed at 226p after wide spread reports in the weekend press that the group would announce further substantial cuts in its estate agency business later this week.

Composite insurers were hit by a beach net issued by UBS Phillips & Drew. Mr Andrew Goodwin at UBS recommends "an underweight position in the sector," citing deteriorating conditions in the UK market coupled with scant evidence of a recovery in US rates. His principle recommendation is to sell Sun Alliance. Sun shares closed 5 off at 323p on 1.5m. General Accident, also vulnerable to the deteriorating outlook in the UK, fell 12

FT-A All-Share Index



Equity Shares Traded



more to 536p on 1.2m.

The £1 level provided no resistance to Burton as the shares continued to run away from the company's profits warning last month. The shares fell another 8 to 86p.

Mark & Spencer continued to trade nervously ahead of the company's annual meeting tomorrow last 3 to 226p. The market gave no benefit of the doubt to Empire Stores ahead of final results. Analysts are forecasting large losses and saying that the company would find it hard to remain independent. It has three large shareholders, La Redoute, of France, with 26 per cent, Geos, of Italy, with 24.3 per cent, and Great Universal Stores, which bid for Empire in 1982, with 12.1 per cent. Empire lost 10 to 85p.

APPOINTMENTS

Marketing man for Sealink

SEALINK BRITISH FERRIES, now owned by Stena Line, has appointed Mr Bo Severed as marketing director, and Ms Anita Beijer as director of human resources. Both are from Stena Line in Sweden. The company name will change to Sealink Stena Line later this year, and move its headquarters from London to Ashford, Kent, by early 1991.

CANNON LINCOLN, Wembley, has appointed Mr Gary McPhail as chairman, and Mr David Martin as managing director. Mr McPhail was managing director, and Mr Martin was corporate development director. The company is a subsidiary of Lincoln National Corporation, US.

CHARTERED WESTLB has appointed Mr Jan Bowhus as a managing director to be responsible for corporate finance in continental Europe with special emphasis on Germany. He was managing director of Prudential-Bache Capital Funding.

HILL SAMUEL INVESTMENT MANAGEMENT has appointed the following associate directors: Mr Hywel Morgan, international fixed interest;

Mr Lindsay Johnston, finance; Mr Phil Manvell, head of securities; Mr John Morley, head of systems.

MURRAY JOHNSTONE has appointed Mr Giles Weaver as director, pension funds and UK investment, from October 1. He is managing director (pensions) at Prudential (Pensions) Managers.

Birmingham Mint finance changes

Mr Patrick Palmer, group financial controller, has been promoted to group finance director of BIRMINGHAM MINT GROUP. Mr Geoff Hope-Terry has joined subsidiary Birmingham Mint as financial director. He was financial director of Morgan Ceramic. Mr Les Litwinowicz has been appointed group business development manager. He was finance director, forge division, Mabey Group Holdings.

Mr Derrick Scott has been appointed a director of HAMBROS BANK.

Mr Brough Gilling has been promoted to deputy chief engineer surveyor for LLOYD'S REGISTER OF SHIPPING. He succeeds Mr Donald McKinley who has retired. Mr Gilling was assistant chief engineer surveyor.

Mr Paul Thompson has been appointed group finance

director of DC GARDNER GROUP replacing Ms Philippa Foster Back who has resigned. Mr Thompson was finance director of Crossley Builders Merchants.

HENDERSON UNIT TRUST MANAGEMENT has appointed Mr Matthew Green to the board. Mr Guy Beech, manager, investment sales department, and Mr Craig Walton, northern regional sales manager, become assistant directors. Henderson Investment Services has promoted Mr Roger Barnes, head of compliance, to the board.

Welsh bank post

THE BANK OF WALES has strengthened its top-management team with the appointment of Mr David Martin to the new post of deputy general manager, writes Anthony Moreton, Welsh Correspondent. Mr Martin is to be no. 2 to the director and general manager, Mr Eric Crawford.

Mr Martin joins the Cardiff-based bank, which is 75 per cent owned by the Bank of Scotland, from Girobank where as general manager (privatisation) he was deeply involved with the privatisation and sale to the Alliance and Leicester Building Society.

Mr Alistair Lang becomes area manager South East Wales; Mr Roger Watson, area manager North Wales; and Ms Sandra Spray, personnel manager.

Chairman of Pict

Mr Peter Everett has been appointed chairman designate of PICT PICTOR LTD. He will succeed Mr William Cranck who retires at the annual meeting in November. Mr Everett was managing director of Shell UK Exploration and Production.

Mr Christopher A. Tracy has been appointed a director of ASW, Cardiff.

Mr Bernie Wheaton has joined MICROVITEC, Bradford, as director of materials. He was purchasing manager, Gandalf Technologies.

Mr Des Lee (pictured), head of systems and communications for Lloyd's of London, will join the main board of B&Q on September 1 as information technology director.

FINANCIAL TIMES STOCK INDICES

	July 9	July 8	July 7	July 6	July 5	Year Ago	High	Low	Since Completion
Government Secs	78.40	78.83	79.08	79.34	79.39	86.72	84.20	74.13	127.4
Fixed Interest	87.24	87.80	88.02	88.06	88.05	96.81	82.91	63.80	105.4
Ordinary Shares	1850.3	1850.0	1850.2	1851.1	1854.7	1820.1	1853.3	1853.3	268/40
Gold Mines	170.3	180.8	181.4	181.4	181.3	203.3	378.5	107.8	48.4
FT-SE 100 Share	2337.5	2340.0	2331.4	2335.5	2371.7	2195.5	2463.7	2103.4	252/77
Ord. Div. Yield	4.30	4.37	4.39	4.33	4.28	4.44	3.80	3.80	10/10/82
Earning Yield (full)	11.04	11.00	10.99	10.87	10.78	10.78	10.39	10.39	10/10/82
P/E Ratio (full)	10.36	10.36	11.03	11.15	11.24	11.15	11.24	11.24	10/10/82
SEAO Barges 4.45pm	23.10	23.01	22.81	21.57	23.23	20.78	23.78	20.78	252/77
Equity Turnover (m)	1797.39	1054.15	717.44	784.74	1202.24	784.74	1202.24	784.74	252/77
Equity Barge (m)	22.60	22.52	22.54	23.01	24.07	23.01	24.07	23.01	252/77
Shares Traded (m)	601.3	419.9	322.4	417.4	447.8	322.4	417.4	417.4	252/77
Ordinary Share Index, Hourly changes	Day's High 1850.0	Day's Low 1857.6							
FT-SE 100 Share	Open 2337.5	9 am 2344.0	10 am 2341.0	11 am 2340.1	12 pm 2337.7	1 pm 2335.1	2 pm 2337.9	3 pm 2336.2	4 pm 2338.0

SEAO Barges 4.45pm: 23.10, 23.01, 22.81, 21.57, 23.23, 20.78. Equity Turnover (m): 1797.39, 1054.15, 717.44, 784.74, 1202.24. Equity Barge (m): 22.60, 22.52, 22.54, 23.01, 24.07. Shares Traded (m): 601.3, 419.9, 322.4, 417.4, 447.8.

Ordinary Share Index, Hourly changes: Day's High 1850.0, Day's Low 1857.6. FT-SE 100 Share: Open 2337.5, 9 am 2344.0, 10 am 2341.0, 11 am 2340.1, 12 pm 2337.7, 1 pm 2335.1, 2 pm 2337.9, 3 pm 2336.2, 4 pm 2338.0.

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FT MANAGED FUNDS SERVICE

AUTHORISED UNIT TRUSTS

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12-14	12-15	12-16	12-17	12-18	12-19	12-20	12-21	12-22	12-23	12-24	12-25	12-26	12-27	12-28	12-29	12-30	12-31	1-1	1-2	1-3	1-4	1-5	1-6	1-7	1-8	1-9	1-10	1-11	1-12	1-13	1-14	1-15	1-16	1-17	1-18	1-19	1-20	1-21	1-22	1-23	1-24	1-25	1-26	1-27	1-28	1-29	1-30	1-31	2-1	2-2	2-3	2-4	2-5	2-6	2-7	2-8	2-9	2-10	2-11	2-12	2-13	2-14	2-15	2-16	2-17	2-18	2-19	2-20	2-21	2-22	2-23	2-24	2-25	2-26	2-27	2-28	2-29	2-30	2-31	3-1	3-2	3-3	3-4	3-5	3-6	3-7	3-8	3-9	3-10	3-11	3-12	3-13	3-14	3-15	3-16	3-17	3-18	3-19	3-20	3-21	3-22	3-23	3-24	3-25	3-26	3-27	3-28	3-29	3-30	3-31	4-1	4-2	4-3	4-4	4-5	4-6	4-7	4-8	4-9	4-10	4-11	4-12	4-13	4-14	4-15	4-16	4-17	4-18	4-19	4-20	4-21	4-22	4-23	4-24	4-25	4-26	4-27	4-28	4-29	4-30	4-31	5-1	5-2	5-3	5-4	5-5	5-6	5-7	5-8	5-9	5-10	5-11	5-12	5-13	5-14	5-15	5-16	5-17	5-18	5-19	5-20	5-21	5-22	5-23	5-24	5-25	5-26	5-27	5-28	5-29	5-30	5-31	6-1	6-2	6-3	6-4	6-5	6-6	6-7	6-8	6-9	6-10	6-11	6-12	6-13	6-14	6-15	6-16	6-17	6-18	6-19	6-20	6-21	6-22	6-23	6-24	6-25	6-26	6-27	6-28	6-29	6-30	6-31	7-1	7-2	7-3	7-4	7-5	7-6	7-7	7-8	7-9	7-10	7-11	7-12	7-13	7-14	7-15	7-16	7-17	7-18	7-19	7-20	7-21	7-22	7-23	7-24	7-25	7-26	7-27	7-28	7-29	7-30	7-31	8-1	8-2	8-3	8-4	8-5	8-6	8-7	8-8	8-9	8-10	8-11	8-12	8-13	8-14	8-15	8-16	8-17	8-18	8-19	8-20	8-21	8-22	8-23	8-24	8-25	8-26	8-27	8-28	8-29	8-30	8-31	9-1	9-2	9-3	9-4	9-5	9-6	9-7	9-8	9-9	9-10	9-11	9-12	9-13	9-14	9-15	9-16	9-17	9-18	9-19	9-20	9-21	9-22	9-23	9-24	9-25	9-26	9-27	9-28	9-29	9-30	9-31	10-1	10-2	10-3	10-4	10-5	10-6	10-7	10-8	10-9	10-10	10-11	10-12	10-13	10-14	10-15	10-16	10-17	10-18	10-19	10-20	10-21	10-22	10-23	10-24	10-25	10-26	10-27	10-28	10-29	10-30	10-31	11-1	11-2	11-3	11-4	11-5	11-6	11-7	11-8	11-9	11-10	11-11	11-12	11-13	11-14	11-15	11-16	11-17	11-18	11-19	11-20	11-21	11-22	11-23	11-24	11-25	11-26	11-27	11-28	11-29	11-30	11-31	12-1	12-2	12-3	12-4	12-5	12-6	12-7	12-8	12-9	12-10	12-11	12-12	12-13	12-14	12-15	12-16	12-17	12-18	12-19	12-20	12-21	12-22	12-23	12-24	12-25	12-26	12-27	12-28	12-29	12-30	12-31
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Money Market Bank Account

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Sterling rises above \$1.80

STERLING MAINTAINED its recent advance yesterday, rising above \$1.80 for the first time since January 1989 and threatening an early attack on DM2.00. After the London close the pound gained a further boost when Mr John Major, the UK Chancellor, said that the currency's rise is sustainable and that inflation must come down before interest rates are cut. He was speaking to a group of seven meeting in the US.

News that UK output prices rose by a lower than expected 0.2 per cent and that input prices fell by 1.3 per cent were regarded as encouraging news on inflation. This added to the pound's upward momentum, following a UK press report at the weekend that the UK authorities are willing to let sterling rise above DM3.00 before considering a cut in bank base rates. The market believes that Mr Major wants to see the pound high as part of his anti-inflationary policy.

A Treasury spokesman, speaking to Reuters yesterday, refused to be drawn on the direction of interest rates, but said "The Chancellor has said many times that interest rates will remain at whatever level they need to be to fight inflation."

£ IN NEW YORK

July 9	Latest	Previous
4.50p	1.8075-1.8085	1.7960-1.7970
1 month	1.7950-1.7960	1.7840-1.7850
3 months	1.7850-1.7860	1.7740-1.7750
12 months	1.7650-1.7660	1.7540-1.7550

Forward premiums and discounts apply to the dollar

STERLING INDEX

July 9	Latest	Previous
3.30	92.8	92.1
4.30	92.8	92.1
5.30	92.8	92.1
6.30	92.8	92.1
7.30	92.8	92.1
8.30	92.8	92.1
9.30	92.8	92.1
10.30	92.8	92.1
11.30	92.8	92.1
12.30	92.8	92.1

CURRENCY RATES

July 9	Bank	Spot	Forward
US dollar	1.8075-1.8085	1.7960-1.7970	1.7840-1.7850
Canadian dollar	1.3350-1.3360	1.3240-1.3250	1.3120-1.3130
Australian dollar	1.5250-1.5260	1.5140-1.5150	1.5020-1.5030
Swiss franc	1.6075-1.6085	1.5960-1.5970	1.5840-1.5850
Japanese yen	160.75-160.85	159.60-159.70	158.40-158.50
Deutsche mark	2.2075-2.2085	2.1960-2.1970	2.1840-2.1850
French franc	160.75-160.85	159.60-159.70	158.40-158.50
Italian lira	200.75-200.85	199.60-199.70	198.40-198.50
Spanish peseta	166.75-166.85	165.60-165.70	164.40-164.50
Portuguese escudo	200.75-200.85	199.60-199.70	198.40-198.50
Irish pound	7.2675-7.2685	7.2560-7.2570	7.2440-7.2450

European Commission calculations. All rates are for July 6.

CURRENCY MOVEMENTS

July 9	Bank	Spot	Forward
US dollar	1.8075-1.8085	1.7960-1.7970	1.7840-1.7850
Canadian dollar	1.3350-1.3360	1.3240-1.3250	1.3120-1.3130
Australian dollar	1.5250-1.5260	1.5140-1.5150	1.5020-1.5030
Swiss franc	1.6075-1.6085	1.5960-1.5970	1.5840-1.5850
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Deutsche mark	2.2075-2.2085	2.1960-2.1970	2.1840-2.1850
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Italian lira	200.75-200.85	199.60-199.70	198.40-198.50
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Irish pound	7.2675-7.2685	7.2560-7.2570	7.2440-7.2450

European Commission calculations. All rates are for July 6.

OTHER CURRENCIES

July 9	Bank	Spot	Forward
US dollar	1.8075-1.8085	1.7960-1.7970	1.7840-1.7850
Canadian dollar	1.3350-1.3360	1.3240-1.3250	1.3120-1.3130
Australian dollar	1.5250-1.5260	1.5140-1.5150	1.5020-1.5030
Swiss franc	1.6075-1.6085	1.5960-1.5970	1.5840-1.5850
Japanese yen	160.75-160.85	159.60-159.70	158.40-158.50
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Spanish peseta	166.75-166.85	165.60-165.70	164.40-164.50
Portuguese escudo	200.75-200.85	199.60-199.70	198.40-198.50
Irish pound	7.2675-7.2685	7.2560-7.2570	7.2440-7.2450

European Commission calculations. All rates are for July 6.

MONEY MARKETS

London rates easier

THERE WAS a slightly softer tone to interest rates in London yesterday, as the pound remained very firm on the foreign exchanges. The Bank of England did not provide enough help to take out the full day-to-day credit shortage on the money market, however, suggesting that the authorities wish to keep the short end of the market tight to deter speculation about an early reduction in UK bank base rates.

UK clearing bank base lending rate

15 per cent from June 5

Trading in short sterling on the London money market was very little change and December stayed the most active month, suggesting that lower base rates are not expected until the last quarter of the year at the earliest.

December short sterling opened slightly higher at 86.11, but drifted down to close at 86.05, against 86.09 on Friday.

Three-month sterling interbank eased to 14 1/2-14 3/4 per cent from 15-14 1/2-14 3/4 per cent on Friday.

Credit was in more comfortable supply on the money market. The Bank of England initially forecast a

shortage of £200m, but revised this to £250m at noon and to £400m in the afternoon. Total help of £200m was provided, but the market did not operate in the afternoon before lunch, but in the afternoon bought £15m bank bills in hand 1 at 14 1/2 per cent. Late assistance of around £250m was also provided.

Bills maturing in official hands, repayment of late assistance and a take-up of Treasury bills drained £274m, with the unwinding of repurchase agreements of bills absorbing £155m, Exchequer transactions £180m, and bank balances below target £60m. These outweighed a fall in note circulation adding £575m to liquidity.

In Frankfurt call money remained firm around the 8 per cent Lombard emergency financing rate, despite Friday's move by the Bundesbank to add market liquidity, via 5-day securities repurchase agreements. Dealers said the addition of DM6.6bn before the weekend was insufficient to reduce the pressure on call money.

Credit conditions were also kept tight by a transfer of funds by West German banks into East Germany, where a bank clearing system started operating yesterday. Banks in East Germany will be subject to the Bundesbank's reserve requirements from next month.

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Continued on Page 45

NASDAQ NATIONAL MARKET

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AMERICA

High-tech stocks rise as tobacco issues fall

Wall Street

A DULL session on Wall Street yesterday saw equities move in a narrowly mixed range in thin trading, writes Karen Zagar in New York.

The Dow Jones Industrial Average was up 9.16 at 2,914.11 on light volume of 119.4m shares on the New York Stock Exchange. On Friday, the Dow closed at 2,904.95, up 32.74.

Advancing issues yesterday had a slight edge over declines, 763 to 687.

Among broader market indices, the Standard & Poor's 500 was up 1.10 at 359.52, while the New York Stock Exchange Composite rose 0.45 to 136.23.

The market was bolstered by buying interest in technology stocks and some future-related programme trading, but

there was no real conviction behind the movement of equities, and trading was cautious ahead of next week's flurry of corporate quarterly results.

IBM added \$1 to \$119. Compaq Computer rose \$3 to \$64.4 and Hewlett-Packard gained \$2 to \$47.4.

Digital Equipment improved by \$1 to \$84.4 on expectations that the company would introduce a new generation of the Microvax computer line in the afternoon.

The mixed tone of the market was reflected in blue chip issues. Coca-Cola slid \$1 to \$44.4 and Johnson & Johnson lost \$1 to \$68.4.

AT&T rose \$4 to \$38.4, Merck added \$1 to \$68.4, General Motors gained \$1 to \$49.4 and Woolworth added \$1 to \$34.4.

A number of tobacco issues

moved lower after a report said that cigarette companies would be hit by growing anti-smoking sentiment. American Tobacco rose \$1 to \$48.4, Lorillard lost \$1 to \$11.4 and Liggett Group dropped \$1 to \$12.4.

UAL, the parent of United Airlines, advanced \$4 to \$157.4 on reports that banks had agreed to lead the labour group's efforts to gain financing for its buy-out offer.

Among other airline issues, AMR, parent of American Airlines, gained \$1 to \$62.4. Delta Air Lines rose \$1 to \$71.4 and Pan Am was unchanged at \$2.4.

Maytag improved \$1 to \$17.4 and rumors that the UK's Hanson might be considering a bid.

Panhandle Eastern fell \$1 to \$18.4 in spite of being put on

S&P's creditwatch for a possible upgrade in its debt rating. The company has said that it will review its dividend policy at its board meeting on July 23, and there are fears that it would reduce its dividend.

TCBY dropped \$1 to \$15.4 in heavy trading after an analyst at Shearson Lehman downgraded the stock's rating and earnings estimates for the company, which operates a frozen yogurt chain.

Wal-Mart gained \$1 to \$32.4 in anticipation of improved sales for June, which will be reported on Thursday. The company said yesterday that it had agreed to buy some operations from Western Merchandisers in a stock swap valued at \$28m.

In over-the-counter trading, Nike jumped \$7 to \$87.4 in active trading after the com-

pany reported stronger-than-expected fourth quarter earnings of \$1.77 a share.

MCI Communications fell \$1 to \$40.4. MCI's merger partner, Telecom-USA, sold Southland Telephone to Rochester Telephone for \$37.1m in cash.

Canada

SHARE prices in Toronto moved in a narrow range, closing slightly lower in slow trading. The composite index lost 9.13 to 3,540.64 as declines led advances 311 to 235 on a volume of 15.7m shares.

Gold stocks fell 1.9 per cent as gold in New York dropped \$2.70 to \$357.75 an ounce. Among gold producers, American Barrick fell \$1 to \$21.4, Placer Dome was off \$1 to \$21.4 and Echo Bay fell \$1 to \$21.4.

ASIA PACIFIC

Highs for second section and individual companies

Tokyo

INDEX-LINKED arbitrage buying, backed by individual small-lot investors, lifted share prices slightly yesterday. Several issues hit record levels, but trading was generally thin, writes Martina Gannon in Tokyo.

The Nikkei average ended at 32,533.25, up 93.15, after a high of 32,608.71 and a low of 32,417.96. Declines outpaced advances by 476 to 469, with 178 unchanged. Volume fell from 450m to 400m shares.

Variances at individual share price level were also

Canon was among other blue chip stocks which drew the attention of arbitrageurs. The most heavily traded issue in the morning session, it rose Y10 to Y1,910 on buying by investment trust banks and foreign investors. Fuji Film was also popular, advancing Y40 to close at Y4,730 after rising by Y10 at one stage.

Bandai, the toy company which holds exclusive marketing rights in Europe for the popular Ninja Turtles video game, was bought for its long term prospects. It gained Y340 to an all-time high of Y8,140 in the morning and closed Y70 higher at Y7,967. Nintendo, another toy company and a leader in the video game market, lost Y10 to Y26,500.

Daijyo, the home builder which broke a three-month moratorium on new warrant issues last week, rose Y100 to Y4,150. Smaller companies fared well, including Stanley Electric which advanced Y40 to Y1,560. Honsha Paper was bought on speculation in spite of a p/e ratio of 30, and an expected 21 per cent decline in pre-tax profits in the year to March 1991. It gained Y80 to Y2,940.

High-tech issues were sought out early in the day but later became mixed. TDK rose Y30 to Y7,360 and Sony went up Y10 to Y8,510. Kyocera fell Y70 to Y8,900. Other losers included Hitachi, which shed Y10 to Y1,510, and Toshiba, which lost Y10 to Y1,070.

In Osaka, investors generally remained inactive, wary of the declines in the yen and in bond prices. There was light buying of smaller special situations, and major shipbuilders and trading houses advanced. The OSE average edged up 69.45 to 35,965.57 and volume fell to 45m shares from Friday's 65m.

Roundup

MOST Pacific Rim markets made healthy rises, with Australia building on last week's strength. Bangkok was shut for a holiday.

AUSTRALIA advanced on institutional and foreign demand, with the All Ordinaries index gaining 32.7 to 1,569.6. Volume was moderate: 117m shares were traded at AS288m, compared with Fri-

day's 99m and AS217m. Among active stocks, BHP climbed 32 cents to AS10.35 on 3.2m shares traded. Australia's biggest company said that it had sold a 4 per cent stake in Sarich Technologies, the engine developer, but would keep its remaining 28 per cent. Sarich gained 7 cents to AS2.25 on turnover of 11.07m shares.

Barrick Mines, which fell sharply last week, rose 10 cents to 17 cents on volume of 6.81m shares.

NEW ZEALAND was encouraged by the rise in Australia, and the Barclays index closed 12.74 higher at 1,512.95 after a subdued opening. Turnover was dominated by stocks listed in Wellington and Sydney. Turnover was NZ\$26.2m, similar to Friday's NZ\$26.7m.

HONG KONG rose to another post-1987 crash high in moderately active trade. The Hang Seng index gained 27.54 to 3,395.15 with HK\$1.88bn worth of shares exchanged, after Friday's HK\$1.82bn.

Ming Ren Investment and Enterprises was the most active issue, rising 20 cents to HK\$5.60 on speculation of a further capital injection from its Taiwanese owners and on rumors that it is seeking to take over Evergo at HK\$5 a share. Trading in shares of Evergo International Holdings and its affiliates, China Entertainment, Chinese Estates and Paul Y, was suspended at the companies' request before an announcement due today.

Cheung Kong (Holdings) gained 20 cents to HK\$13.40 and its affiliate, Hutchison Whampoa, rose 20 cents to HK\$12.60. At the weekend, Cheung Kong announced the sale of its 4.8 per cent stake in Cable and Wireless of the UK for \$264m (HK\$3.7bn).

MANILA was spurred into action by the listing of 183.4m new Philstar Mining shares, representing the 15 per cent stock dividend announced in March. Philstar rose 0.02 pesos to 0.175 pesos. The composite index rose 11.12, or 1.3 per cent, to 884.79 in overall turnover of 121m pesos, up from Friday's 65m pesos. TAIWAN was lifted by a strong industrial sector, after falling in early trade. The weighted index rose 80.57, or 1.6 per cent, from Saturday's close to 4,964.40.

EUROPE

Peugeot forecast depresses French bourse

INDIVIDUAL stocks were in the spotlight on many Continental bourses yesterday, with Peugeot upsetting Paris and Barco taking a tumble in Brussels, writes Our Markets Staff.

PARIS found its confidence draining away after further bad news from Peugeot. The CAC 40 index dropped 11.73 to 1,990.17 in turnover estimated at FF2.2bn or less.

Peugeot lost FF32 to FF732 in active trading, with 180,800 shares changing hands. Mr Jacques Calvet, chairman, said that 1990 profits would be flat or slightly down. Peugeot has lost 11.3 per cent in six sessions this month.

Trading was suspended in Dumez, the building group, and Lyonnaise des Eaux, the water company, amid speculation that they would announce a link-up. On Friday, Dumez gained FF22 to FF64.1, while Lyonnaise des Eaux added FF7 to FF70.2.

Casino, the retailer, jumped FF7.80, or 6 per cent, to FF133.10 after an analysts' meeting on Friday at which it predicted a big improvement in earnings next year.

BRUSSELS saw Barco, the projection and graphic design systems manufacturer, fall BF115.52, 5.2 per cent, to BF2,085 in heavy trading of 32,700 shares. Ms Alison Kirk

of Carnegie International has been advising investors to sell the stock, which has performed very strongly over the last 12 months, as market expectations of 25 per cent annual growth appear over-optimistic.

Barco's niche market status is being threatened by Sony, which is muscling in with aggressive pricing, she added.

The Brussels cash market index eased 0.97 to 6,244.17. FRANKFURT tried to extend last week's rally, but a modest rise at the outset, reflected in the FAZ index ending 3.01 higher at 516.23 in mid-session, was replaced by a final 6.94 fall to 1,923.86 in the DAX.

Foreign investors who were expected to support the market simply did not arrive. Volume fell from DM7.5bn to DM6.6bn and profit-taking was seen in banks and chemicals after their recent improvement.

AMZ, the insurer, which rose DM102 to DM987 last week on the strength of its underlying assets, dropped DM42 to DM945. BFG, the troubled bank in which AMB owns a 50 per cent stake, said last Friday that it was planning to shed over a third of its workforce; at the weekend it said that it was considering the extent of the job losses. CAG, the trade union holding company, owns a 49.5 per cent stake in BFG.

Some stocks outperformed their sectors, like Porsche in carmakers which rose DM20 to DM1,280, and Douglas in retailing which put on DM5.50 to DM929.50. But analysts said this was more by accident than by design. "Generally, the whole market is bought, or nothing is bought," said Matthias Welfisch at Merck Finck in Düsseldorf, "on a day like yesterday, many prices are made by chance."

MILAN cautiously welcomed Friday's compromise agreement on wages between unions and employers which averted a general strike set for tomorrow. The Comit index rose 0.39 to 739.88 although volume shrank as the end of the account neared.

Fiat, under pressure last week following bearish comments from its chairman about 1990 earnings, led the recovery in industrial stocks to close L15 up at L9,610. But it sank to L9,545 after hours on the news that its share of the domestic car market had fallen to 52.6 per cent in June from 58.2 per cent in June 1989.

The banking sector continued to show gains. Banco di Napoli, earmarked by Mr Lorenzo Colucci of Smith New Court as one of the main beneficiaries of the Amato banking bill, saw its savings shares add

L100 to L18,910. Mr Colucci said that Banco di Napoli presented a classic restructuring play, since a fresh injection of capital from the Italian Treasury would strengthen its capital ratios and enhance its profitability. Its strong deposit base in southern Italy also made it an attractive merger candidate for a north Italian or foreign bank.

AMSTERDAM closed mixed in uneventful trading. The CBS tendency index eased 0.2 to 119.7. Philips skidded on growing fears that it would not pay a dividend on 1990 results. The stock hit a low of FF29.40 before closing down 80 cents at FF29.70. At the recent annual meeting, Mr Jan Timmer, the new chairman of Philips, would not commit himself on whether or not Philips would pay a dividend this year.

MADRID crossed back over the 300 barrier after its recent gentle profit-taking. Banks led the gains. Optimism about the low June inflation figure, due to be announced on Thursday, helped to support prices, and the general index gained 2.61 to 300.84. Although overall volumes were low, trading in bank stocks was active, with Banesto Pta445 higher at Pta4,280 and BBV up Pta75 to Pta3,530.

ZURICH saw the Credit Suisse index rise 2.6 to 678.9, with buyers for banks and insurers on expectations that interest rates will come down later this year. Union Bank bearers rose SF40 to SF43.770 and Zurich Insurance SF40 to SF49.900. Chemicals finished weaker with Ciba-Geigy dipping SF60 to SF54.70.

STOCKHOLM had few big movers, as the Affarsvärlden General index added 0.8 to 1,325.8 in quiet trading worth SKr146m. Asea restricted A shares rose SKr12 to SKr842 after the news that ABB Asea Brown Boveri was setting up joint ventures with about 20 East German enterprises.

Volvo free Bs gained SKr7 to SKr368.

VIENNA attracted foreigners' attention, which helped the bourse index rise 7.78, or 1.2 per cent, to 678.31. Among the winners, Constantia, the holding company, added Sch79 to Sch1,750.

JOHANNESBURG ended easier yesterday in aimless trading. The JSE all-gold index slipped 13 to 1,525 and the overall index fell 17 to 3,978. Vast Reef lost R2.50 to R292 and De Beers ended 40 cents lower at R38.10.

SOUTH AFRICA

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Italy suffers after Fiat forecasts

MARKETS IN PERSPECTIVE

	% change in local currency	% change in US \$	% change in US \$
	1 Week	4 Weeks	1 Year
Austria	+1.08	+3.58	+81.55
Belgium	-0.28	-3.05	-1.59
Denmark	+0.70	+0.34	+6.08
Finland	-0.26	-3.06	-13.70
France	-1.88	-2.33	+11.67
Germany	+2.72	+5.41	+29.29
Ireland	-0.62	-1.24	+18.70
Italy	-0.04	-4.74	+4.32
Netherlands	-1.06	-0.95	+0.89
Norway	-0.16	-2.79	+16.08
Spain	-0.89	+5.54	-2.15
Sweden	+1.83	+4.83	+23.96
Switzerland	+1.89	+2.78	+10.97
UK	-1.56	-1.16	+4.50
EUROPE	-0.58	+0.13	+9.51
Australia	+3.68	+3.93	+5.90
Hong Kong	+2.94	+3.36	+1.71
Japan	+0.79	-2.84	-10.43
Malaysia	+2.01	+0.01	+28.22
New Zealand	+1.42	+1.18	-2.46
Singapore	+0.49	-3.61	+16.68
Canada	-0.04	-1.01	-5.46
USA	-0.16	-0.15	+9.48
Mexico	-0.11	-7.92	+11.77
South Africa	+0.81	-0.72	+17.90
WORLD INDEX	+0.27	-0.95	+1.53

1 Based on July 6th 1990. Copyright, The Financial Times Limited, Goldman, Sachs & Co., and County NatWest Securities Ltd.

By Antonia Sharpe

ITALY and Australia made the most notable moves among markets covered by the FT-Actuaries World Indices last week; the onset of the summer holidays left the world leaders little changed.

The Italian bourse fell 4 per cent in local currency terms, mainly because of cautious comments by Mr Giovanni Agnelli, the chairman of Fiat, about the carmaker's 1990 earnings, although cycles say that his forecasts are probably conditioned by the ongoing wage talks between industry employers and unions.

In addition, a withdrawal by foreign investors wrong-footed domestic players who had taken out long positions at the start of the account, says Mr Enrico Ponzoni of Kleinwort Benson Securities.

Fears of industrial action in Italy have depressed sentiment recently. As a result the market has largely ignored good news such as the mutual funds data for June which showed the best overall inflow of funds for three years, and

progress in the Amato banking bill towards becoming law. The bourse is likely to be dominated by end-account technicalities this week, after which a small upward correction can be expected, says Mr Ponzoni. He adds that the market index is unlikely to rise much in the coming months, although hopes of lower interest rates could lead to outperformance in the banking sector.

The Australian stock market received a welcome boost from domestic institutions as they reassessed their portfolios at the start of the new fiscal year on July 1. "Domestic institutions are unwelcome in equities historically, so given the underperformance of the market they have opened their purses a little," says Mr Ron Porter of JB Were.

But a sustained rally is unlikely, he adds. The collapse of the entrepreneurial sector, as well as fears of an economic recession and disappointing full-year corporate results, prey on investors' minds. Furthermore, recent strength could tempt companies to tap the market for fresh funds.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

	NATIONAL AND REGIONAL MARKETS	MONDAY JULY 9 1990	FRIDAY JULY 6 1990	DOLLAR INDEX
	Figures in parentheses show number of times of stock	US Dollar Index	Pound Sterling Index	Yen Index
Australia (80)	151.65	+2.6	124.53	144.79
Austria (19)	264.09	+1.5	216.86	222.48
Belgium (51)	161.97	+0.3	124.79	145.09
Canada (119)	137.88	+0.0	113.22	131.84
Denmark (35)	281.91	+0.2	215.07	250.08
Finland (25)	158.50	-0.5	111.04	129.47
France (124)	158.68	-0.1	130.30	151.50
Germany (52)	138.82	+0.5	113.99	132.56
Hong Kong (48)	190.57	+0.8	115.70	134.53
Ireland (17)	150.57	+0.5	128.49	181.36
Italy (98)	105.27	-0.8	86.44	100.50
Japan (454)	149.43	-0.2	122.71	142.68
Malaysia (55)	235.48	+0.3	183.34	224.80
Mexico (13)	503.14	+1.7	413.15	480.40
Netherlands (43)	141.55	+0.3	116.24	135.15
New Zealand (17)	68.70	+1.0	54.77	69.88
Norway (23)	203.22	+0.8	165.78	227.99
Singapore (25)	203.22	+0.4	166.87	194.04
South Africa (80)	178.25	+0.4	146.37	170.19
Spain (42)	176.28	+1.4	144.74	168.30
Sweden (34)	231.78	+0.4	183.30	221.25
Switzerland (37)	188.90	+0.7	160.42	183.99
United Kingdom (304)	170.95	+0.9	140.13	162.92
USA (530)	146.35	+0.3	119.25	138.78
Europe (981)	153.17	+0.6	125.78	146.25
Nordic (116)	214.17	+0.3	175.88	204.49
Pacific Basin (858)	149.07	+0.0	122.41	142.94
Euro-Pacific (1040)	151.14	+0.2	124.11	144.39
North America (858)	144.80	+0.3	118.90	138.27
Europe Ex. UK (577)	141.14	+0.4	115.89	134.78
Pacific Ex. Japan (205)	143.93	+1.7	119.19	137.44
World Ex. US (1632)	151.18	+0.4	124.13	144.34
World Ex. UK (205)	145.76	+0.2	118.68	139.18
World Ex. So. Afr. (231)	147.78	+0.2	121.35	141.11
World Ex. Japan (1917)	146.67	+0.5	122.08	141.97
The World Index (2571)	147.90	+0.2	121.50	141.28

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THE TOP 1000 WORLD BANKS

THE BANKER

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